



TREDWELL

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Tamworth Regional Council and Tredwell acknowledge the Gamilaroi/Kamilaroi people, who are the Traditional Custodians of this land. Council would like to pay respect to Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander peoples living in and visiting our region.

The Tamworth Regional Council Project Team have significantly contributed to the development of this Strategic Plan:

- Sam Eriksson, Strategic Project Coordinator
- Paul Kelly, Manager Sport and Recreation

All stakeholders and community members who have contributed through an online survey, workshop or interview are also thanked for their time and effort.

Photographs have been provided by Tamworth Regional Council.

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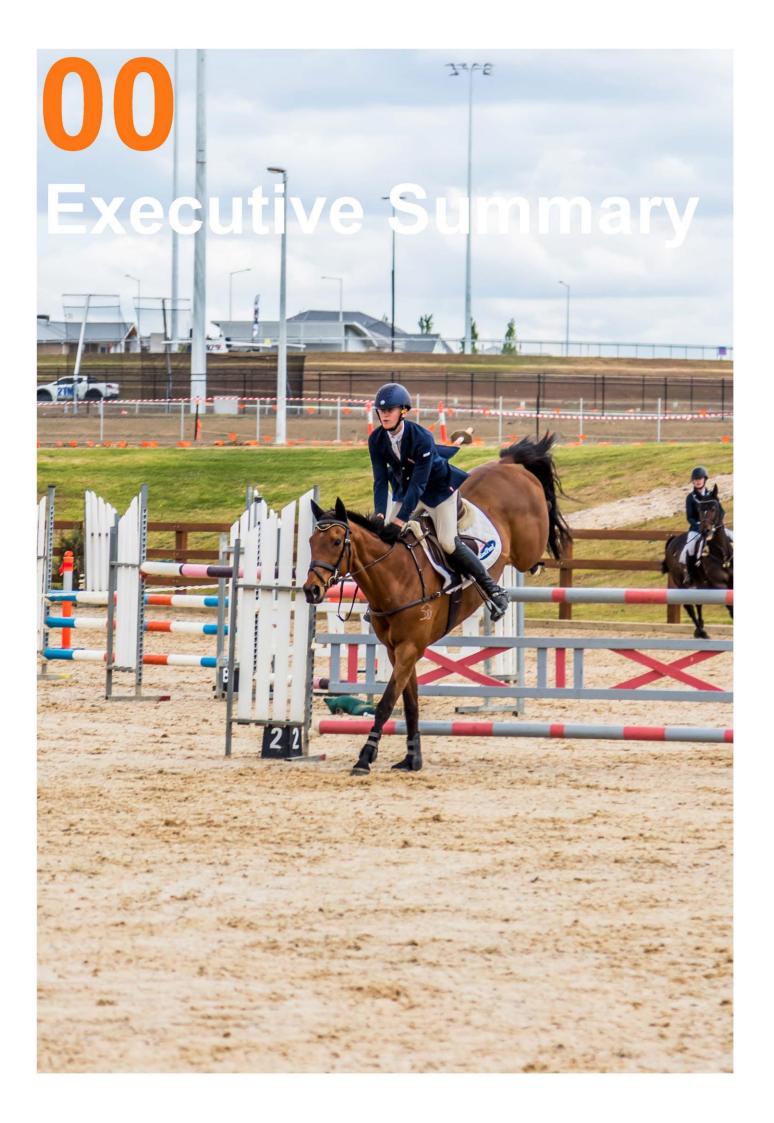
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Introduction

This Sport and Recreation Strategic Plan provides a road map for planning and developing sport and recreation facilities (structured and unstructured) across the Tamworth region to align with the planned growth identified in Tamworth's Blueprint 100 strategy.

Tamworth is the major centre for a broader Northern Inland New South Wales (NSW) catchment area of some 200,000 people. It is also the largest population centre in the New England North West planning region. Over the past decade, Council has significantly improved its provision of sport and recreation facilities to support current and future populations.

The region covers a diverse geographic area with a growing population of over 60,000 residents. The villages of Manilla, Barraba, Nundle and Kootingal, along with another 17 hamlets offer an attractive lifestyle underpinned by a strong regional economy.

Tamworth Regional Council (Council) plays diverse and important roles in facilitating sport and recreation through planning, facility management, partnerships, advocacy, service provision and funding.

Successful networks of sport and recreation facilities, clubs and programs are dependent on partnerships and ongoing cooperation between a wide range of organisations including all levels of government, peak bodies, clubs and associations, as well as the wider community.

The social, economic and health benefits of sport and recreation to communities are well recognised. The benefits of a well-supported and strategically planned network of sport and recreation facilities, clubs/service providers and programs/events contribute towards the themes of Council's *Keychange Community Strategic Plan 2017 – 2027* through the themes of: A Spirit of Community; A Prosperous Region; An Accessible Region; A Region for the Future and A Region of Progressive Leadership.

In 2008, Council endorsed the *Recreation and Open Space Plan* (2008). This Plan provided strategic directions to guide Council in the development of sport, recreation and open space. The Tamworth region has made significant progress in sport and recreation since 2008, with the development of many high-quality facilities, a strong network of clubs and service providers, and a wide range of highly successful programs and events.

Key infrastructure projects include the development of the Australian Equine and Livestock Events Centre (AELEC), The Northern Inland Centre of Sporting Excellence (NICSE); Tamworth Regional Playground, Tamworth Adventure Playground, Tamworth Regional Skate Park, The Youthie, Scully Park Regional Sporting Precinct and Tamworth Mountain Bike Park.

The strategic direction for sport and recreation is influenced by a number of policies and plans, as well as peak body strategic directions, at various levels, including international, federal, state, regional and local. These documents have guided the development of this strategic plan, particularly the following:

- Sport 2030 (2018)
- Tamworth Regional Blueprint 100 (Draft 2019)
- Keychange Community Strategic Plan 2017 2027.

Demand and Trends

Sport and recreation needs are influenced by the Tamworth region's demographic profile, such as its:

- a high proportion of the population under 18 years and above 60 years of age
- one of the highest projected population growth rates in regional NSW
- a significantly higher proportion of Indigenous Australians compared to other areas of regional NSW
- varied levels of socio-economic disadvantage across the region
- a high rate of volunteering.

Demand will also be influenced by trends such as those towards:

- individualised activities
- informal recreation activities
- modified formats of traditional sports
- motivation through fitness apps
- female participation in traditionally male sports
- adventure activities
- playing on synthetic playing surfaces.

Participation rates across NSW from the AusPlay Survey findings align with broader trends, indicating that adults have higher participation rates in unorganised, recreational activities such as walking and fitness/gym, while children generally participate at higher rates in organised sports such as netball and tennis.

A survey of the community found that the top three activities among survey respondents were the primarily individual activities of:

- jogging/walking/running,
- fitness/gym/aerobics and
- swimming/diving.

Based current levels of 'demand on conversion' for each activity, the projected number of future participants have been estimated by ActiveXchange using the SportsEye Network, supplemented AusPlay participation data where required. These have been projected for a population of 100,000 as well as a population of 79,000 which is the projected population of the region in 2041, according to NSW Government Population Forecasts (2016).

Football (soccer) is found to be the sport/activity with the highest number of current and projected future participants, followed by netball, oztag, hockey and basketball.

Facilities Network

The facility inventory identifies 117 across the Tamworth region which provide facilities for sport and recreation. Of these venues, 66 are located within the Tamworth urban area, 12 in Barraba, 8 in Manilla, 6 in Nundle, 4 in Kootingal, 4 in Bendemeer, 2 at Mt Borah and the remainder located across outlying settlements and rural areas.

The condition of the sport and recreation venues across the region have been assessed on a scale aligning with the Institute of Public Works Engineering Australasia's (IPWEA) Condition Assessment and Asset Performance Guidelines. It has been found that 4% are in very good condition, 46% have minor defects only, 23% requiring maintenance, 25% requiring renewal and 2% are unserviceable assets.

The hierarchy of sport and recreation venues has also been identified to assist in the provision analysis. The region has:

- international-level venues for equestrian sports and gliding
- national-level venues for football (soccer), hockey, rugby league and rugby union
- state-level venues for athletics, cycling, basketball and netball
- regional, district and local level facilities for a wide range of sport and recreation activities.

Consultation

The consultation process undertaken to inform the development of this Strategic Plan involved six community workshops, an online community survey, an online club/user group survey and stakeholder interviews.

Key positive feedback related to:

Location of facilities

Facilities being generally well maintained and looked after

Facility provision at the Northern Inland Centre of Sporting Excellence (NICSE) and Australian Equine and Livestock Events Centre (AELEC)

Low cost and affordable sport and recreation opportunities

Broad range of facilities

Council planning for the future

Community connectedness

Key issues raised related to:

Need for specific facility improvements and enhanced maintenance regimes

Facilities unavailable at times

High participation and facility use costs

Aged/basic aquatic facilities

Limited spectator facilities

Limited car parking

Facilities without disability access

Need for improved access and connectivity between facilities for active transport

Need for improved sports lighting

Need for improved changerooms

Supply and Demand Analysis

The Tamworth region is anticipating significant population growth over coming decades which requires significant planning to ensure that the supply of sport and recreation facilities meets demand. Supply and demand factors have been analysed to derive key directions for activities, using data analytics from ActiveXchange. Supply factors have been informed through the development of the Facility Inventory. Demand factors have been informed through the following information:

- up to date member numbers, distribution and participation rates
- population forecasts and age structures to 2041 (low: 79,000, high: 100,000)
- sport-specific demand modelling, based on mosaic population segmentations
- actual and projected future conversion of estimated demand into memberships
- benchmarking against facility provision and demand conversion in other LGAs
- sport and recreation participation trends
- drive-time decay (i.e. propensity to drive certain distances to access facilities)
- member deprivation (i.e. level of affluence).

The following population trigger points have been used to assess facility requirements: 62,000 (2018 population estimate); 70,000; 80,000; 90,000 and 100,000. The broader region's population has also been considered and is anticipated to grow significantly over coming decades.

Supply and demand factors have been considered for the following key sport and recreation activities:

- athletics
- hockey
- cycling
- netball and basketball
- swimming and water polo
- baseball and softball
- tennis
- rugby league
- rugby union

- football (soccer)
- oztag and touch football
- cricket
- Australian football
- gymnastics
- skate
- BMX
- equestrian sports
- motorsports
- lawn bowls
- qol
- walking and cycling

Challenges and Opportunities

The following key challenges and opportunities have been identified for sport and recreation in the Tamworth region through the development of this Plan.

Key challenges relate to:

Water security

Provision for regional catchment

Population growth

Maintaining reputation as 'Australia's Home of Equine Sports'

Limited formal trails

Flood prone areas

Aquatic facilities

New developments

Limited support facilities

Balancing needs of community-level and elite sport, traditional sport and emerging activities, Tamworth city and villages

Active lifestyles at all life stages

Key opportunities relate to:

Balanced regional-level provision

Enhancing support facilities

Strategic framework for playspace provision

Attracting sport and recreation events

Enhancing motor sport facilities

Promoting and optimising usage of facilities

Three additional multi-use indoor courts

Resilient and fit-for-purpose facilities

Youth precincts

BMX Track/s

Tamworth Regional Aquatic and Leisure Centre

Aquatic recreation along the Peel River

Formalising connectivity between facilities

Optimising capacity and flexible use

Developing an oval for elite competition

Vision and Principles

The vision reflects the aspirations of the Tamworth region community in relation to planning for sport and recreation:

+

A balanced network of highquality sport and recreation facilities, clubs/service providers, programs and events which ensures Tamworth is the sporting hub of Northern Inland NSW and meets the needs of the growing and diversifying population. A network which enables sport and recreation to contribute significant social and economic benefit through maximising community participation, encouraging active lifestyles, attracting a wide range of events and offering pathways for sporting excellence.

The following planning principles have been developed to guide the development, future provision and management of sport and recreation across the Tamworth region.

- 1. maximum community participation
- 2. shared precincts and community hubs
- 3. sustainability
- 4. partnerships
- 5. working together with clubs and community
- 6. maximised and validated community benefit
- 7. effective management and maintenance

The planning principles underpin the Strategy and Action Plan and will facilitate ongoing decision making and prioritisation of actions.

Strategy and Action Plan

Strategies and actions for developing sport and recreation across the region have been identified under the categories of:

- facilities.
- · clubs and service providers and
- programs and events.

Each strategy has a supporting rationale and addressed key trends. Each action has corresponding timeframes, partners and an estimate of required resources. The Strategy and Action plan is guided by this Plan's Principles and strives to achieve the Vision for sport and recreation across the region.

Strategies addressing the **Facilities** component relate to:

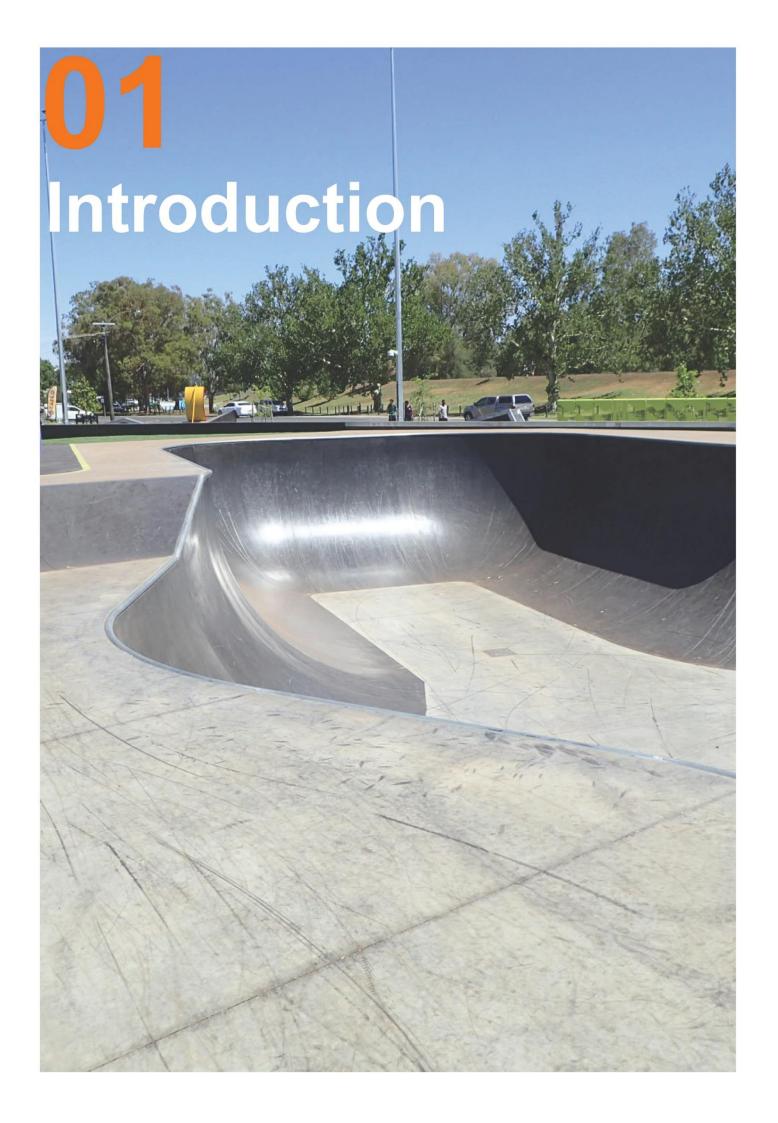
- Northern Inland Centre of Sporting Excellence (NICSE)
- 2. Council owned and/or managed regional-level sport and recreation facilities
- Tamworth urban area council owned and/or managed district/local-level sport and recreation facilities
- 4. Villages and outlying areas Council owned and/or managed district/local-level sport and recreation facilities
- 5. Non-Council owned or managed sport and recreation facilities
- 6. New developments
- 7. Facility management and operation
- 8. Research and planning

Strategies addressing the Clubs and Service Providers component relate to:

- 9. Governance, training and development
- 10. Volunteering
- 11. Partnerships

Strategies addressing the **Programs and Events** component relate to:

- 12. Events
- 13. Communication
- 14. Resourcing
- 15. Inclusion and access



Project Overview

Tamworth Regional Council (Council) acknowledges the significant contribution that sport and recreation bring to the community. The planning and design of such facilities needs to be carefully considered to ensure that the needs of the community are addressed now and into the future, particularly with the planned growth identified in Tamworth's Blueprint 100 strategy. Council has worked with the specialist sport, recreation and open space planning firm, Tredwell, on the preparation this Strategic Plan.

Aim and Scope

This Sport and Recreation Strategic Plan provides a road map for planning and developing sport and recreation facilities to align with the planned growth identified in Tamworth's Blueprint 100 strategy.

The project scope included:

- determining achievements with Council's Recreation and Open Space Plan (2008)
- providing an up-to-date inventory of sport and recreation facilities
- conducting a literature review, demographic and trend analysis
- undertaking extensive consultation with the community and key stakeholders
- determining current and future needs, demands, issues/opportunities and identify the key community infrastructure that will be required with population growth
- determining and rationalising development guidelines pertaining to open space
- guidance for the consolidation, future development and further support for sport, recreation and open space provision
- provision of a strategic approach to Council's role and function in provision, investment and support for services
- provision of a prioritised costed action plan based on population and/or participation trigger points including identification of funding sources and opportunities.

Key Definitions

For the purposes of this report the following definitions have been used, aligning with the Blueprint for an Active Australia:

Sport: A human activity involving physical exertion and skill as the primary focus of the activity, with elements of competition where rules and patterns of behaviour governing the activity exist formally through organisations and is generally recognised as a sport.

Recreation: Activity engaged in for the purpose of relaxation, health and wellbeing or enjoyment with the primary activity requiring physical exertion, and the primary focus on human activity.

Project Approach

The 5-stage project methodology is outlined in Figure 1.



Figure 1: Methodology

Regional Context

Tamworth is the major centre for the broader catchment area of Northern Inland New South Wales (NSW) which has a growing population of more than 200,000 people encompassing other major towns such as Inverell, Armidale and Gunnedah. Tamworth is also the largest population centre in the New England North West planning region. The region's geographic location is shown in Figure 2.



Figure 2: Location Map

The Tamworth region is noted to be one of most progressive and innovative regions in NSW. It has a strong reputation for quality of life for its residents, and over the past decade has significantly improved its provision of sport and recreation facilities to support the current and future population growth.

The Tamworth region covers a diverse geographic area with a growing population of over 60,000 residents. The towns of Manilla, Barraba, Nundle and Kootingal, along with another 17 hamlets offer an attractive lifestyle underpinned by a strong regional economy.

The region's positive "can do" attitude is reflected in the continuous investment in large scale infrastructure projects, including those relating specifically to sport and recreation. For example, the development and continued success of the Australian Equine and Livestock Events Centre (AELEC) and the Northern Inland Centre of Sporting Excellence (NICSE).

The Tamworth region is noted for its friendliness, its comfortable lifestyle and its progressive attitude. The lifestyle offered combines country living with city style, history, sport and culture.

Provision of high-quality sport and recreation facilities, clubs and programs are increasingly contributing to the attractiveness of Tamworth and the region for lifestyle

Council's Role in Sport and Recreation

Local government plays a major role in the development of sport and recreation, particularly at the community level. Successful networks of sport and recreation facilities, clubs and programs are dependent on partnerships and ongoing cooperation between a wide range of organisations including all levels of government, peak bodies, State Sporting Organisations (SSOs), clubs and associations, as well as the wider community. The NSW sport and recreation delivery framework is outlined in Figure 3.

FEDERAL GOVERNMENT

Department of Health Sport Australia Australian Sports Commission Australian Institute of Sport

STATE GOVERNMENT

NSW Office of Sport NSW Department of Industry

GOVERNING BODIES

Sport NSW
School Sport NSW Peak Bodies State & National Sporting Organisations

SERVICE PROVIDERS

Council Sport & Recreation Clubs Schools Private Providers

COMMUNITY

Participants Officials Coaches Volunteers Families

Figure 3: Sport and Recreation Delivery Framework NSW

Council plays an important role in facilitating benefits and achieving positive outcomes for its community through sport and active recreation provision. This is outlined in Table 1.

Table 1: Council's Role

Planning	Strategic planning.Master planning.Policy development.
Facility management	 Asset management. Leasing and licensing. Compliance with legislation and industry standards.
Partnerships and advocacy	 Advocating on behalf of the community and clubs. Partnering with other Councils, State and Federal Government. Strengthening relationships with sporting clubs.
Service provision	 Club development and training. Information provision. Sports club liaison/engagement. Special events. Inclusive programs.
Funding	 Grants. Capital investment. Accessing external funding.

Benefits of Sport and Recreation

It is well recognised that sport, community and recreational activities provide social benefits, economic benefits and health benefits. Councils are key contributors through the provision of Council assets, including facilities and playing areas along with the provision of services and support. Without fit for purpose facilities available, sporting and recreational clubs, groups and community organisations would not be able to exist, grow and prosper.

Social benefits are realised through bringing people together and providing opportunities for social interaction. Clubs and organisations provide a network and sense of belonging, together people of backgrounds, ages, religions and cultures. Sport and recreation clubs foster community pride and are the hub of community life, especially for regional and rural communities and they bind families and communities through shared experiences. Clubs and organisations create volunteer opportunities to develop life skills and leadership abilities, contribute to lifelong learning and assist with finding work/life balance.

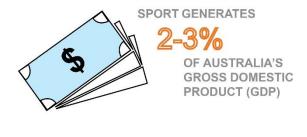
Health benefits are realised as increased physical activity, reduced obesity, reduced incidence of non-communicable disease and improving mental health. This results in avoided healthcare costs and eases pressure on the health system. Reducing the incidence of disease extends life, reduces the rate of early mortality and increases the quality of life.

Economic benefits are generated through creation of opportunities for events and tourism, particularly drawing participants, officials and spectators who contribute significantly to the visitor economy. Economic benefits also arise from construction, maintenance and operation of sport and recreation facilities, and the creation of short-and longer-term employment activities. Sport and recreation also contribute to increased productivity of those who are physically active as healthy workers are more productive and take fewer sick days

While the benefits of recreation are particularly difficult to quantify, significant efforts have been made to quantify and publish the benefits of Australia's sport sector and the community sport infrastructure. As illustrated in

Figure 4 and Figure 5.





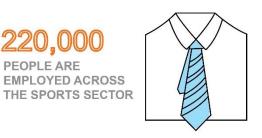


Figure 4: Benefits of Australia's Sport Sector

Source: Australian Sports Commission 2019 – 2022 Corporate Plan

COMMUNITY SPORT INFRASTRUCTURE GENERATES AN ANNUAL VALUE OF MORE



\$6.3 BILLION

WORTH OF ECONOMIC BENEFIT

+ CONSTRUCTION,
MAINTENANCE AND OPERATION
OF COMMUNITY SPORT
INFRASTRUCTURE



+ INCREASED PRODUCTIVITY OF THOSE WHO ARE PHYSICALLY ACTIVE AS A RESULT OF SUCH INFRASTRUCTURE

\$4.9 BILLION

WORTH OF HEALTH BENEFIT

+ PERSONAL BENEFITS TO THOSE WHO ARE LESS LIKE TO CONTRACT A RANGE OF HEALTH CONDITIONS WHICH ARE KNOWN TO BE ASSOCIATED WITH PHYSICAL INACTIVITY



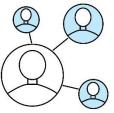


+ THE BENEFITS TO THE HEALTH SYSTEM FROM A HEALTHIER POPULATION.

\$5.1 BILLION

WORTH OF SOCIAL BENEFIT

+ INCREASED HUMAN
CAPITAL RESULTING FROM
THE SOCIAL INTERACTIONS
THAT ARE FACILITATED
BY COMMUNITY SPORT
INFRASTRUCTURE.





+ BROADER COMMUNITY BENEFITS OF PROVIDING GREEN SPACE.

COMMUNITY SPORT INFRASTRUCTURE
IS SUPPORTED BY



6.5 MILLION

HOURS OF VOLUNTEER

TIME ANNUALLY





Figure 5: Value of Community Sport Infrastructure

Source: The Value of Community Sport Infrastructure (KPMG, 2018)

The benefits of a network of well-supported and strategically planned sport and recreation facilities, clubs/service providers and programs/events contribute towards the themes of the Council's *Keychange Community Strategic Plan 2017 – 2027*, as outlined in Table 2.

Table 2: Benefits Aligning with Community Strategic Plan Themes

A Spirit of Community

Promotes social interaction

Creates volunteering opportunities

Promotes inclusivity by drawing diverse groups of people together

Provides positive alternatives to anti-social behaviour

Fosters community pride and support

Promotes healthy, active lifestyles

A Prosperous Region

Creates employment opportunities

Economic stimulus through investment, events and tourism

Eases pressure on health systems

Promotes productivity through work/life balance and healthy workforce

An Accessible Region

Enhances connectivity of places and facilities across the region

Provides a sense of belonging, ownership and responsibility within community spaces

Promotes access to community facilities through participating or spectating in competition, programs or events.

A Region for the Future

Helps to sustain the environment through protecting open space

Promotes active lifestyles including active modes of transport

Enhances the use and efficiency of community infrastructure through adaptable design, shared use and reducing duplication

Integrates short- and long-term environmental sustainability considerations into facility design

Assists in mitigating climate change, reducing urban heat island effect and stormwater management

A Region of Progressive Leadership

Empowers, inspires and motivates individuals

Contributes to higher levels of self-esteem and self-worth

Creates community leaders and champions

Promotes fair, inclusive competition and achievement

Creates new skills and opportunities such as teamwork and leadership

Review of the Recreation and Open Space Plan (2008)

In 2008, Council endorsed the Recreation and Open Space Plan (2008) which provided direction for the development of sport, recreation and open space.

The recommended actions of this plan were grouped into the following five strategic areas:

- 1. Viability of sport and recreation groups
- 2. Council coordination policies, and management arrangements
- 3. Maintenance and improvement of existing facilities and programs
- 4. New facilities, programs and initiatives
- 5. Information and awareness.

Table 3 outlines key outcomes for each strategic area. A tick in the left-hand column indicates that the action has been completed while a reference number corresponds to those which are still relevant and have been addressed in the Action Plan (refer to Section 08).

Further details relating to the status of recommended actions in the Recreation and Open Space Plan (2008) are provided in Appendix A.

Table 3: Key Outcomes since 2008

1: Viability of sport and recreation groups

- Facilitation of an open, up to date database of sport and recreation contacts.
- Facilitation of regular meetings between sport and recreation groups and Council staff involved in maintenance of facilities.
- Facilitation of a program of education and 7.4 9.2 training for sport and recreation groups.
- Development of partnerships to expand,
- target and promote new sport and 11.4 recreation programs.

2: Council policies, coordination and management arrangements

- Media communication for significant works within parks.
- Annual review of budget allocations for sport and recreation purposes to support development and management of facilities.
- Use Council funds to attract external funding.
- Prepare of a Sport Field and Venue Lease / Licence Review and develop a consistent policy for fees and charges.
- Investigate employing an officer to identify 14.1 funding sources and prepare applications.
 - Update zoning within the Environmental Plan to identify new park
- 8.1 areas and amend Development Control 8.4
- Plans and Section 94 Plan.

3: Maintenance and improvement of existing facilities and programs

- Master Plan for the NICSE including a 3rd

 ✓ synthetic hockey field and a turf cricket
 field
- ✓ Development of Hyman Park
- ✓ Master Plan for Bicentennial Park
- Charrettes for land released areas and Development Applications
- ✓ Development of Tamworth Regional
 ✓ Playground and new play facilities in Nundle, Kootingal and Manilla
- ✓ Develop the Tamworth Youth Hub
- Develop a Parks Risk Management Plan and Asset Management Plan
- Provide support to user groups Source external funding for improved facilities
- Develop a Cycle Strategy and Design Standard for pedestrian/cycle networks
- Cycle/pedestrian pathways providing access to: Riverside Sporting Complex; Tamworth Mountain Bike Park; The NICSE; Peel River in Nundle
- Develop youth/skate precincts at Viaduct
 ✓ Park, Tamworth, O'Meara Park, Barraba, Chaffey Park Manilla
- ✓ Improve Barraba War Memorial Swimming Pool (e.g. inflatable play)
- ✓ Shade at Kootingal War Memorial Swimming Pool
- Prepare a business case for Tamworth Regional Aquatic and Leisure Centre
- Rezone Oakburn Park Motor Sports Precinct
- 2.5 Master Plan for the Sporting Precinct from
- 8.3 Jewry Street to Locks Lane
- 8.7 Protect disused rail corridors and investigate the potential for a Rail Trail

4: New facilities, programs and initiatives

- ✓ Development of the Tamworth Sports
 ✓ Dome (2010), further expansion completed in 2019
- Support to source funding for Tamworth Pistol Range indoor pistol facility
- ✓ Embellishments at Glenriddle Reserve
 ✓ (at Split Rock Dam) as a camping and boating area
- ✓ Establishment of sport and recreation programs at the Sports Dome and the Youthie
- Replacement/upgrade of the Velodrome

 ✓ and Criterion Track, with relocation at the NICSE
- ✓ Distribution of information regarding sport and recreations grants to relevant groups and clubs
- Acquisition of new land for open spaces in development areas
- Development of signage and maps for Oxley Reserve recreational trails
- ✓ Creation of a promotional materials to promote sport and recreation opportunities in Victoria Park Precinct
- 8.7 Acquire land in the Hills Plain, Moore
 Creek and Kootingal areas with
 consideration for accessibility of roads
 for pedestrians, horse riders and cyclists

5: Information and awareness

- ✓ Ensure information and resources are available at information centres and key tourism points across the region
- Assist rural centres to develop parkland and cultural trail pamphlets for their communities

Key Developments Since 2008

The Tamworth region has experienced significant progress relating to the development of sport and recreation since 2008 with the development of high-quality facilities, a strong network of clubs and service providers, and a range of successful programs and events. Key infrastructure projects over this period have included:

- Australian Equine and Livestock Events Centre
- 2. The Northern Inland Centre of Sporting Excellence (NICSE) which includes:
 - The Tamworth Sports Dome (2011)
 - Tamworth Athletics Centre (2019)
 - Tamworth Cycling Centre (2019)
 - Tamworth Hockey Centre (2019)
- 3. Tamworth Mountain Bike Park (2014)
- 4. Tamworth Regional Playground (2015)
- 5. Scully Park Regional Sporting Precinct (2015)
- 6. The Youthie (2015)
- 7. Tamworth Adventure Playground (2018)
- 8. Tamworth Regional Skate Park (2019)
- 9. Australian Equine and Livestock Events Centre (2009)

















Background Documents

The strategic direction for sport and recreation is influenced by a number of policies and plans, as well as peak body strategic directions, at various levels, including international, federal, state, regional and local.

Partnerships and cross-agency collaboration allow planning for sport and recreation facilities, programs and services to support various strategic outcomes such as health and local economic development.

The following strategic documents may influence the directions for sport and recreation in the Tamworth region and have been reviewed to inform this Plan:

International Documents

 Global Action Plan on Physical Activity 2018 – 2030 (World Health Organisation)

National Documents

- Sport 2030
- The Australian Physical Literacy Framework (Sport Australia, 2019)
- Blueprint for an Active Australia (Heart Foundation, 2019)

State Documents

- 20-year Economic Vision for Regional NSW (July 2018)
- NSW State Infrastructure Strategy Update (2014)
- Office of Sport Strategic Plan 2018-2022
- Office of Sport Future Needs of Sport Infrastructure Study (Ongoing)
- Office of Sport: Her Sport Her Way 2019-2023

Regional Documents

- New England North West Regional Plan 2036
- Draft New England and North West Sport and Active Recreation Plan 2018 – 2023

Local Documents

- Keychange 2017 2027 Community Strategic Plan
- Tamworth Blueprint 100 (Draft, 2019)
- Tamworth Tomorrow Driving the Tamworth Region's Economic Growth 2016 – 2021
- Tamworth Region Infrastructure Strategy (2014)
- Disability Inclusion Action Plan 2017-2021
- Aquatic Management Plan (November 2017)
- Tamworth Sports Dome Asset Management Plan (2017)
- Horticulture and Recreation Asset Management Plan (2017)
- Aquatic Facilities Asset Management Plan (2017)
- Northern Inland Centre of Sporting Excellence Stage 2 Business Case
- The Precinct Master Plan and Northern Inland Centre of Sporting Excellence Report (December 2014)
- Northern Inland Centre of Sporting Excellence Master Site Plan (2015)
- Tamworth Regional Aquatic and Leisure Centre – Business Case (2019)
- Tamworth Sports Field Lighting Development – Business Case
- Tamworth Regional Astronomy and Science Centre – Final Business-Case
- Engineering Design Minimum Standards for Subdivisions and Developments (March 2019)
- Tamworth Regional Council General Policy Register
- Shared Paths and Cycle Maps (2018/19)

The relevant information from each of these documents is included in Appendix B: Review of Background Documents.

Sport 2030 (2018)

Sport 2030 provides the Vision for Australian sport in 2030 is: Australia is the world's most active, healthy sporting nation, known for its integrity and excellence.

The strategic priorities for implementing this Plan are to:

- build a more active Australia More Australians, more active, more often,
- achieve sporting excellence National pride, inspiration and motivation through international sporting success,
- safeguard the integrity of sport A fair, safe and strong sport sector free from corruption and
- strengthen Australia's sport industry A thriving Australian sport and recreation industry.

Tamworth Regional Blueprint 100 Draft (2019)

Blueprint 100 is an overarching strategy that provides a roadmap to take the Tamworth region towards Council's vision of a prosperous economy and high living standards with planned population growth.

The Blueprint is driven by the NSW Government's encouragement for both Wagga Wagga and Tamworth to aim to be key state inland cities.

Key components of the Vision include a region focussed on:

- enhanced quality of life,
- greater prosperity,
- · compassion for its people,
- reverence for its culture,
- respect for nature,
- retention of more residents,
- welcoming of new citizens,
- generation of new jobs,
- improved skill levels,
- enhanced liveability, and
- affordability.

Keychange Community Strategic Plan 2017 – 2027

The Community Strategic Plan identifies Council's Vision and links this to strategies and actions for Council to undertake to 2027.

The community Vision, the five key themes of the Plan, and the Strategies relevant to each are outlined in Table 4.

Table 4: Community Strategic Plan Vision, Themes and Strategies

Vision: A region of opportunity and prosperity, a place to call home		
	Active healthy communities	
A Spirit of Community	Promote our Region's heritage, character and culture	
	Safe places to live, work, play and visit	
	A strong and diverse economic base	
Λ	Promote "Destination Tamworth" as a great place to visit a great place to live	
A Prosperous Region	Quality, affordable lifelong education and learning opportunities	
. 0	Make Tamworth as the next major freight distribution centre in Regional NSW	
	Safe and efficient transport network	
An Accessible Region	Improve choice, availability and quality of transport options for our Region	
rtegion	Functional communications and technology for the Region	
A Region for the Future	Sound asset and land planning to facilitate future community needs	
	Promote sustainable living to protect and support our environment, heritage and resources.	
A Region of Progressive	Community feel informed, heard, valued and involved in the future of the Region	
Leadership	Our Region is well led and managed	

State Sporting Organisations/Peak Bodies

Partnerships with sport and recreation State Sporting Organisations (SSOs) and peak bodies will be important in the implementation of this Plan. These are responsible for the development of their sport across the state, from community participation through to elite performance level. Many of these organisations also cater for the growing recreational needs of their activities.

The strategic directions of these organisations have both direct and indirect influences on sport and recreation in the Tamworth region. Some sports have strategic documents prepared at the state level, while others have national documents. Some sports have strategic plans or guidelines relating specifically to facilities.

The following resources have been reviewed to inform the development of this Plan:

- AFL Preferred Facility Guidelines (2019)
- Australian Bushman's Campdraft and Rodeo Association (ABCDRA) Website
- Australian Mountain Bike Trail Guidelines (2019)
- Australian Rugby Strategic Plan 2016-2020
- Baseball Australia Strategic Plan
- Basketball NSW Strategic Plan 2016-2020
- Confederation of Australian Motor Sport (CAMS) Strategic Plan 2017-2019
- Cricket NSW Strategy 2017-2022
- Croquet Strategic Plan 2019-2022
- Cycling NSW Website
- Equestrian NSW Website
- Football NSW Facilities Strategic Plan 2014 – 2024
- Gymnastics in Australia Strategic Plan 2020 -2023
- National Rugby League (NRL) Strategic Plan 2018-2022
- Netball in NSW Statewide Facilities Strategy (2018-2033)
- NSW Amateur Pistol Association Inc Website
- NSW Hangliding and Paragliding Association Website
- NSW Touch Association Strategic Plan 2015-2020
- Pony Club NSW 2018 Annual Report
- Reframing the Future Athletics in New South Wales (OneSport) 2017-2020
- Skate NSW Website
- Softball NSW Strategic Plan 2018 2022 Reframing the Future
- Squash NSW Strategic Plan 2017 2019
- Swimming NSW Strategic Plan
- Tennis NSW Strategic Plan 2018-21
- Tennis 2020 Facility Framework for Australian Tennis
- The Hockey Revolution, Hockey NSW

Planning Precincts

To support comprehensive analysis of sport and recreation issues and opportunities across the region, 16 'precincts' have been used to categorise geographic areas.

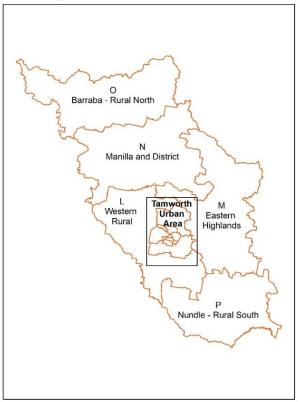
These precincts are aligned with the precincts created by .id - the population experts which outline data for the region relating to population demographics, projected growth and economic indicators.

The precincts are outlined in the table and maps below, with a unique reference letter.

Table 5: Planning Precincts

	Ref	Precinct
	А	Tamworth CBD - East Tamworth
	В	Hillvue
a a	С	West Tamworth (Central)
Area	D	West Tamworth (Coledale)
Urbar	Е	South Tamworth
Tamworth Urban Area	F	Calala (Residential)
Famw	G	North Tamworth
	Н	Westdale - Taminda
	Ι	Oxley Vale
	J	Warral - Kingswood - Nemingha - Calala (Rural)
	K	Moore Creek - Daruka - Tintinhull - Hallsville
	L	Western Rural
an	М	Eastern Highlands
Non-Urban	N	Manilla and District
No	0	Barraba - Rural North
	Р	Nundle - Rural South

Tamworth Regional Council Area



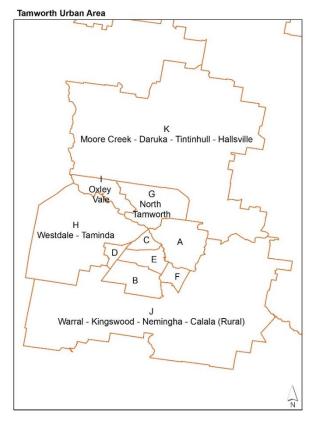
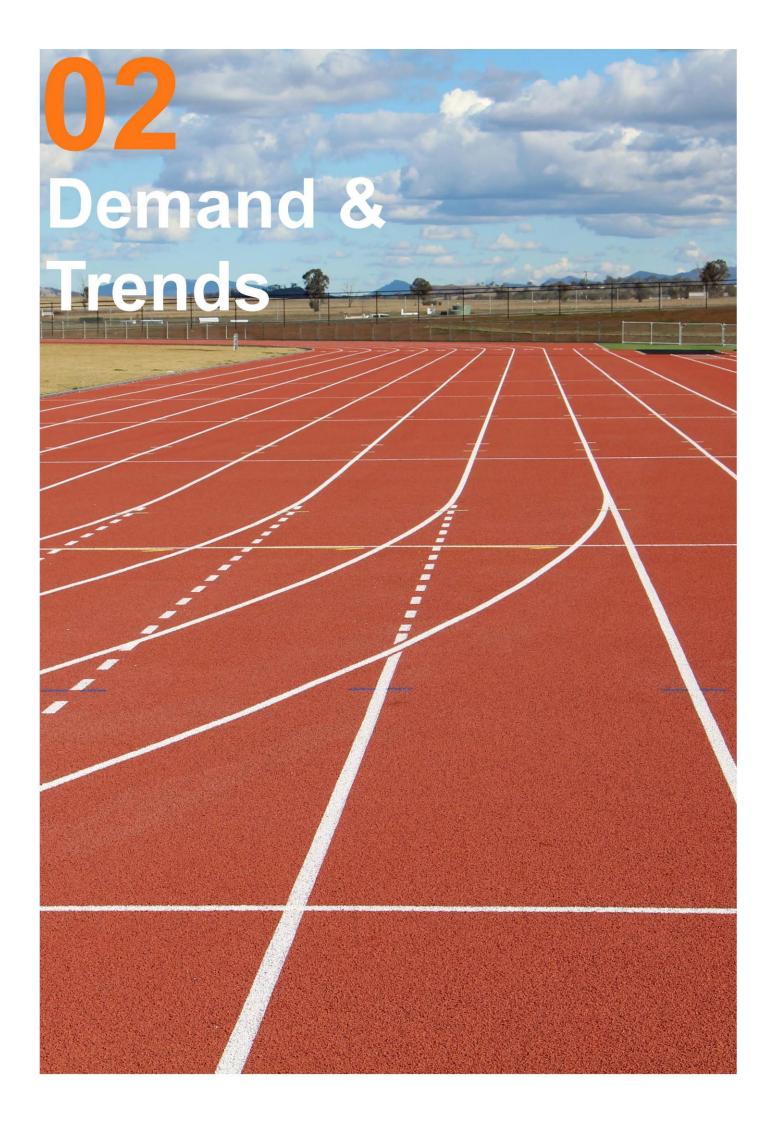


Figure 6: Precincts



Demographic Implications

The Tamworth region is home to an estimated resident population of 62,156 people (2018). Tamworth urban area makes up approximately three quarters (47,504 people) with the balance residing in the villages of Manilla, Barraba, Kootingal, and Nundle or rural settlements across the region. Table 6 outlines key demographic features of the region and their implications on sport and recreation.

Table 6: Demographic Indicators and Implications on Sport and Recreation

Key Demographic Indicator

Population Age Structure

At the 2016 Census the population of the Tamworth region had a higher proportion of children (under 18) and a higher proportion of persons aged 60 or older than the average across New South Wales. The region's median age of 40 years was lower than the average across regional NSW (43 years).

Trends and preferences vary across age groups and life stages and it is important that

Implications on Sport and Recreation

sport and recreation provision is relevant to the region's population. Provision of adaptable facilities which host a wide range of activities will support involvement from all age groups.

Population Growth

With one of the highest projected population growth rates in regional NSW, the Tamworth region is expected to grow by 25.86% to 79,468 by 2036 (NSW Government Forecasts, 2016). This would represent average annual growth of 1.18%.

Growth in population numbers will likely bring higher demand in number, capacity and diversity of sport and recreation facilities. It is important to ensure that new development areas are serviced with access to opportunities for both sport and recreation.

Cultural Diversity

Indigenous Australians comprise a significantly higher percentage of the Tamworth region's population (10.1%) than the average across Regional NSW (5.5%).

Overseas migration is expected to contribute significantly to the region's population growth. Currently, the Tamworth Region has a lower than average population of people born overseas (6.8%) than the average across Regional NSW (11.2%).

Programs and services across the region need to encourage participation and be inclusive to Aboriginal or Torres Strait Islander people.

With projected population growth across the region, it is anticipated that the proportion of people born overseas will increase and that this will bring different sport and recreational preferences.

It is important that the variety of sport and recreation opportunities offered cater for people from different cultural backgrounds.

Relative Socio-Economic Disadvantage

The population of the Tamworth region has a SEIFA Disadvantage Index score of 962, which is lower than that of the average across regional NSW (971), indicating a higher level of relative socio-economic disadvantage.

Within the Tamworth Region, levels of relative socioeconomic disadvantage vary significantly between affluent areas such as Moore Creek - Daruka - Tintinhull - Hallsville with a high index score of 1,083.5, to relatively disadvantaged areas such as West Tamworth (Coledale) with a score 663.2.

It is important that sport and recreation opportunities are affordable and accessible to all people, regardless of their level of affluence. Investment into sport and recreation shall be strategically planned to ensure that resources targeted maximising community participation, encouraging active lifestyles and maximising community benefit.

Rate of Volunteering

At the 2016 Census, the Tamworth region had a volunteering rate of 21.8%, higher than the average across Regional NSW (20.8%) and all of NSW (18.1%).

Volunteers are recognised as an invaluable resource to communities across the Tamworth region. It is imperative that volunteers are effectively supported, recognised and valued in their role.

Trends

A range of trends have been identified which will influence sport and recreation and published by organisations such as Sport Australia and the. Table 7 outlines specific sport and recreation trends, while Table 8 outlines relevant broader societal trends.

Sport and Recreation Trends

Table 7: Trends Influencing Sport and Recreation

Recreation		
Trend	Description	
Individualised Activities	Increasing popularity of individualised activities (such as yoga, gym, aerobics and jogging) that align with increasingly busy lifestyles.	
Sport to Get Fit	Consumers are increasingly engaging in specialised products to get fit whilst traditional sport participation has declined.	
Lifestyle and Community	Consumers want to be part of something and are attracted to products that define them, their lifestyle or community.	
Active Ageing	Physical activities need to be diversified to meet the needs of the growing cohort of older Australians.	
Synergistic Policy Making	Governments and companies are increasing their utilisation of sport and recreation to achieve their policy objectives.	
Corporatisation of Sports	The corporatisation of sport is returning higher salaries at the elite level, placing pressures on less financially backed sports.	
Participation Costs	Rising cost of participation in sport and recreation is now becoming a barrier for some members of the community.	
Changing Preferences	The community's activity preferences are continually changing which directly impacts how the facility	

network will be utilised.

Trend	Description
Informal Recreation	Participation rates in traditionally organised sports are broadly declining, with preferences trending towards recreational activities.
Increasingly Popular Modified Formats	Modified formats of traditionally organised sports are increasing in popularity (e.g. T20, AFL 9s, Rugby 7s, Futsal), as are other activities previously considered as extreme or niche (e.g. BMX).
Emergence of Fitness Apps	Technological advances have introduced a range of fitness apps that promote participation in physical activity and provide platforms for individuals to compete against themselves or others.
Female Participation in Traditionally Male Sports	Female participation in traditionally male dominated sports has exploded in recent years. This is placing pressure on facilities in terms of capacity (e.g. field use) and functionality (e.g. changeroom design). It is important to ensure facilities are appropriate and clubs/programs are inclusive.
Asset Management	Asset management is a key requirement and focus of local government who own and control vast amounts of infrastructure. Ensuring contemporary asset management principles are applied is a necessity as is identifying lifecycle costings for proposed new facilities.
Adventure Activities	'Adventure', 'Lifestyle', 'Extreme' and 'Alternative' sports are increasing in popularity.
Synthetic Playing Surfaces	Synthetic playing surfaces are becoming more widespread. Environmental, social, health and financial outcomes need to be considered, as discussed in further detail below.

Synthetic Playing Surfaces

The use of synthetic turf playing surfaces is becoming more widespread. They are now the standard for high-level competitions for athletics and hockey. The Tamworth region's existing provision at the NICSE is in line with these requirements at the state level.

Synthetic playing surfaces have been slower to emerge for other sports, such as football codes, but with continuous technology evolutions and improvements they are becoming increasingly prominent internationally, across Australia and in NSW.

A key driver of the provision of synthetic playing fields is the specific requirement of sporting organisations at various levels including regional, state and national organisations. Football NSW has supported the development of synthetic fields in NSW as a solution for some environments, where usage is greater than natural grass fields can cope with.

Potential benefits associated with provision of synthetic playing surfaces include:

- enhanced field capacity
- consistent surface quality
- set maintenance regimes
- usage capacity not directly impacted by rainfall events
- less reliant on water supply.

Potential challenges associated with provision of synthetic playing surfaces include:

- restricted access as public open space
- hot playing surface and heat island effect
- glare during hours of direct sunlight
- potential for odour, dependent on materials, such as rubber granule infill
- need for long-term thinking and forward planning, such as lifecycle costing
- environmental and financial challenge associated with disposal at end of life.

Usage capacity of turf playing fields and finite water resources are two key challenges facing the Tamworth region These may intensify into the future in the context of population growth and a changing climate.

Council is well positioned to address future increased demand for turf playing field capacity at the community-level with significant portions of public land along the Peel River available for the future establishment of playing fields. This land is central and has access to bore water for irrigation. With effective management and scheduling, this may reduce the requirements for synthetic surfaces to provide additional playing field capacity when compared to other urban areas which have significant land constraints. While playing fields are suitable developments in flood prone areas, there are limitations relating to the development of support infrastructure such as pavilions, changerooms and spectator facilities.

Prior to making the significant investment, the following factors must be comprehensively considered:

- local climatic and environmental factors
- broader environmental impacts
- social impacts
- health impacts
- potential user groups/Sport specific requirements
- asset management requirements and lifecycle costing
- alternative options to meet objectives (e.g. providing sports lighting to allow for more flexible fixtures, training times etc.).

It is important to ensure that the potential development of synthetic playing surfaces is also considered in line with the Sport and Recreation Strategic Plan's planning principles (refer Section 07 Vision and Principles).

Societal Trends Influencing Sport and Recreation

Broader societal trends will also influence sport and recreation in the Tamworth region, such as those outlined in Table 8.

Table 8: Societal Trends

Trend	Description
Increasingly Busy Lifestyles	Australians now have less time available for recreation, and a smaller proportion of that time is spent being physically active.
Virtual is Reality	Consumers are increasingly moving online to connect, deliver and access services, obtain information, perform transactions, and work.
Personalisation	Community members are increasingly seeking personalised experiences, with an expectation for these experiences to complement their individual identity.
Share Economy	Consumers are becoming less attached to the ownership of goods and are more often sharing services through peerto-peer platforms.
Convenience is King	Consumers expect instant gratification through the rise of on-demand services built upon speed and accessibility.
Expectations of Governance	Greater pressures on community groups and clubs to establish corporate structures and formal forms of governance.
Inactivity in Children	Inactivity in children is growing, linked to a decline in sport in schools, less active commuting and increased screen time.
Emergence of Online Communities	Sport and recreation are being transformed by technology; social technologies have created online communities outside traditional club

structures.

Trend	Description	
Climate Resilience	Climate change is predicted to bring more extreme weather events leading to more frequent bushfires, droughts and floods. Open space is increasingly linked to climate change adaptation, with forward planning required to ensure resilience.	
Visitor Economy	The Visitor Economy is now recognised at all levels of government as an intrinsic, sustainable and driving part of economic development.	
Nature Based Tourism	The emergence of nature-based tourism and increasing visitor numbers will place additional pressures on certain facilities, particularly trail networks and high profile regional open spaces.	
Partnerships	Public/private/community partnerships with schools, private providers and across local/state/federal levels of government are essential moving forward to ensure provision of sustainable services with maximum community benefit.	
Urbanisation	Australia is ahead of this global megatrend with the majority of Australia's population already living in urban areas. This is relevant to major cities and regional centres as they draw populations from smaller towns.	
The key trends which have influenced the		

development of the Strategy and Action Plan

have been identified, and these are illustrated using the icons above in Section 08 Action

Plan.

Participation Rates

NSW Adults and Children

Participation rates in sport and recreation across Australia are monitored through the national *AusPlay* survey, administered by Sport Australia.

In line with the national trends, the top five activities among NSW adults in 2019 were primarily individual fitness pursuits that fit into people's increasingly busy lifestyles. While organised sport is less popular, football (soccer), golf and tennis still feature within the top ten activities. The top ten adult activities in NSW are shown in Figure 8.

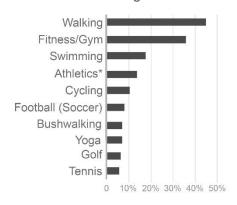


Figure 7: Top 10 Activities, NSW Adults, 2019

Children participate in sport and physical recreation at different rates than adults. For example, their involvement in swimming is 20% higher than that of adults and is overall generally higher in sports such as netball and tennis. Children also participate in activities such as gymnastics and dancing at higher levels. The top 10 organised activities for children in NSW are shown in Figure 8.

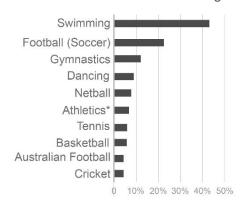


Figure 8: Top 10 Organised Activities, NSW Children, 2019

*includes jogging and running

Local Participation

The Tamworth region has a proud sporting culture, with a strong history of elite athletes and active leagues and associations drawing participants from across the wider region. Individualised activities have shown to be popular with the respondents who completed the online community survey. This is in line with trends across Australia, and the world.

Figure 9 was compiled from the 167 community survey responses to the following question: What sport and recreation activities do you participate in, and how regularly? The 'number of responses' identifies those who indicated participation on at least a fortnightly basis.

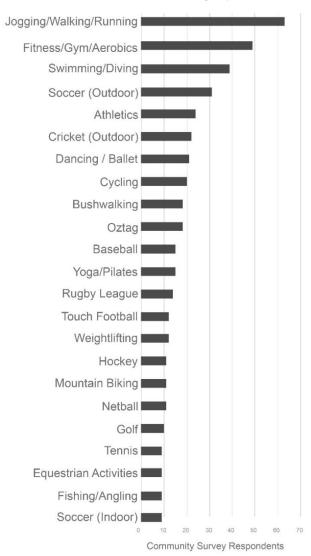


Figure 9: Local Participation - Community Survey

Projected Local Demand

Estimates of the current and projected future demand for specific sports/activities has been projected by ActiveXchange using the SportsEye Network and supplemented with AusPlay participation data where required. The SportsEye Network provides data analytics showing 'potential demand' for specific sports/activities, as well as the current 'demand conversion' rate (i.e. conversion of potential participants into actual participants). Further information based on the SportsEye Network and ActiveXchange data analytics is provided in Section 05: Supply and Demand Analysis.

The estimated member numbers for specific sports at different population levels are illustrated in Figure 10. It is evident that football (soccer) is the sport/activity with the highest number of current and projected future participants, followed by netball, oztag, hockey and basketball.

It is to be noted that this projection of estimated members shown in Figure 10 does not account for the increase in demand conversion which is anticipated as a result of facility improvements. For example, it is likely that the demand conversion for both athletics and competitive cycling will increase significantly over coming years due to the recent development of a highquality facility to accompany well operated clubs/associations and appealing programs/events. Broader demand factors for a range of key sports have been considered, as explained in Section 05 Supply and Demand Analysis and incorporated into section 08 Action Plan.

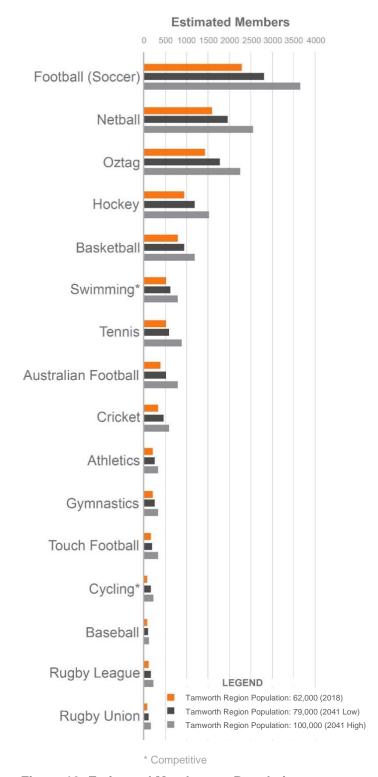


Figure 10: Estimated Members at Population Levels



Facility Network

The facility inventory identifies 117 venues across the Tamworth region which provide facilities for sport and recreation. Of these venues, 66 are located within the Tamworth urban area, 12 in Barraba, 8 in Manilla, 6 in Nundle, 4 in Kootingal, 4 in Bendemeer, 2 at Mt Borah and the remainder located across outlying settlements and rural areas. The distribution of facilities is shown in Figure 11. Location details at a closer scale are provided in Appendix C: Facility Inventory.

Tamworth city is the primary hub for sport and recreation across the region's facility network, with many high-quality facilities of international, national, state, regional and local significance. The network is also supported by the sport and recreation precincts in the villages of Kootingal, Nundle, Barraba and Manilla. Smaller, outlying settlements across the region typically have a recreation ground, managed under a Section 355 (s355) Committee, with a community hall, court(s), grass pitch or oval and associated amenities.

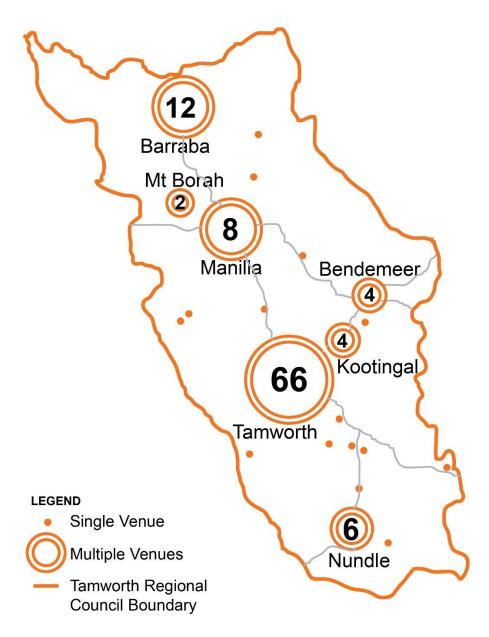


Figure 11: Facility Network Distribution

The facility inventory of existing sport and recreation facilities across the Tamworth region has been prepared based on information has been drawn from:

- visits to key venues,
- Council's geospatial data/mapping files.
- Council documents, such as management plans
- consultation

While the Sport and Recreation Strategic Plan focusses on Council's role for the provision of sport and recreation facilities, the inventory also includes several facilities which are owned privately or by clubs to ensure that the full suite of opportunities is considered.

It is noted that the inventory does not include the following types of facilities:

- school facilities
- private fitness centres/gyms
- recreation facilities (e.g. trails) in national parks and state forests
- recreation facilities (e.g. playgrounds) located in open spaces which are not of regional or district significance.

Definitions

The following definitions have been used in the preparation of this inventory:

Venue: The location where sport and/or recreation facilities are located.

Facility: An asset which provides for sport and/or recreation activities to occur.

A venue may have multiple facilities within it.

Venues - by Precinct

The name and number of the region's sport and recreation venues are categorised by precinct in Table 9 with unique reference numbers.

Table 9: Venues - By Geographic Location

A: Tamworth CBD - East Tamworth [18]		
Bicentennial Park - No. 1 Oval		
ANZAC Park		
Kamilaroi Walking Track		
Tamworth PCYC		
Tamworth City Bowling Club		
Oxley Bowling Club		
Bicentennial Park - Tamworth Regional Playground		
Tamworth Olympic Swimming Pool		
Peel Picnic Spot		
Peel River Levee Bank Track		
Treloar Park		
Tamworth Croquet Court		
Victoria Park - Marsupial Park		
Victoria Park - Tamworth Botanic Gardens		
Victoria Park - Tamworth Miniature Railway, Observatory and Men's' Shed		
Victoria Park - Oxley Lookout		
Powerhouse Park		
Railway Park		
vue [8]		
AELEC		
AELEC NICSE Tamworth Cycling Centre		
NICSE Tamworth Cycling Centre		
NICSE Tamworth Cycling Centre NICSE Tamworth Athletics Centre		
NICSE Tamworth Cycling Centre NICSE Tamworth Athletics Centre NICSE Tamworth Sports Dome		
NICSE Tamworth Cycling Centre NICSE Tamworth Athletics Centre NICSE Tamworth Sports Dome NICSE Tamworth Hockey Centre		

C: West Tamworth (Central) [9]		
C1	Belmore Park	
C2	West Tamworth Sports and Bowling Club	
C3	West Tamworth Tennis Club	
C4	South and West Tamworth War Memorial Swimming Pool	
C5	Scully Park Regional Sporting Precinct	
C6	Gipps Street Sports Complex	
C7	Tamworth Golf Club	
C8	Tamworth Bunkhouse	
C9	Cross Park	
D: We	st Tamworth (Coledale) [3]	
D1	Tamworth Centenary Park	
D2	The Youthie – Tamworth Youth Centre	
D3	Granny Munro Park	
E: Sou	ith Tamworth [4]	
E1	Chaffey Park Tamworth	
E2	Ken Chillingworth Oval	
E3	Hyman Park	
E4	South Tamworth Bowling Club	
F: Cala	ala (Residential) [1]	
F1	Monk Park	
G: Noi	rth Tamworth [10]	
G1	Viaduct Park – Tamworth Regional Skate Park	
G2	Viaduct Park – Playing Fields	
G3	Tamworth Rugby Park	
G4	Riding for the Disabled - Tamworth	
G5	Jack Woolaston Oval	
G6	North Recreation Reserve – Playing Fields	
G7	North Recreation Reserve – BMX Track	
G8	Tamworth Mountain Bike Park	
G9	Tamworth Pistol Club	
G10	North Tamworth Bowling Club	

H: Westdale – Taminda [5]		
H1	Riverside Sporting Complex	
H2	Tamworth Jockey Club	
НЗ	Oakburn Park Motor Sports Complex	
H4	Thomas Mitchell Park	
H5	Paceway Tamworth (Former Tamworth Showgrounds)	
I: Oxley Vale [1]		
l1	Pages Park	
J: Warral - Kingswood - Nemingha - Calala (Rural) [4]		
J1	Kingswood Park	
J2	Nemingha Recreation Reserve	
J3	Koobah Equine Facility	
J4	Redbank Park	
K: Moore Creek - Daruka - Tintinhull – Hallsville [2]		
K1	Tamworth Junior Riding Club	
K2	Moore Creek Recreation Reserve	
L: Western Rural [6]		
L1	Attunga Recreation Sports Ground	
L2	Somerton Flying Field	
L3	Somerton Recreation Ground	
L4	Duri Memorial Sports Ground	
L5	Tamworth Clay Target Club	
L6	Tamworth Rifle Range	

M: Eastern Highlands [11]	
M1	Kootingal Recreation Reserve
M2	Kootingal War Memorial Swimming Pool
M3	Kootingal and District Bowling Club
M4	Chaffey Street Reserve
M5	Bendemeer Showgrounds
M6	Bendemeer Football Ground
M7	Bendemeer Bowling Club
M8	Moonbi Recreation Ground
M9	Piallamore Tennis Courts
M10	Dungowan Sports Ground
M11	Dungowan Tennis Courts
N: Manilla and District [12]	
N1	Chaffay Dark Manilla
	Chaffey Park Manilla
N2	Brady Park
N2 N3	<u> </u>
	Brady Park
N3	Brady Park Manilla Bowling Club
N3 N4	Brady Park Manilla Bowling Club Manilla Golf Course
N3 N4 N5	Brady Park Manilla Bowling Club Manilla Golf Course Manilla Memorial Swimming Pool
N3 N4 N5 N6	Brady Park Manilla Bowling Club Manilla Golf Course Manilla Memorial Swimming Pool Manilla Tennis Courts
N3 N4 N5 N6	Brady Park Manilla Bowling Club Manilla Golf Course Manilla Memorial Swimming Pool Manilla Tennis Courts Manilla Show and Sports Complex
N3 N4 N5 N6 N7	Brady Park Manilla Bowling Club Manilla Golf Course Manilla Memorial Swimming Pool Manilla Tennis Courts Manilla Show and Sports Complex Watson's Creek Recreation Reserve
N3 N4 N5 N6 N7 N8	Brady Park Manilla Bowling Club Manilla Golf Course Manilla Memorial Swimming Pool Manilla Tennis Courts Manilla Show and Sports Complex Watson's Creek Recreation Reserve Manilla Riverwalk

O: Barraba - Rural North [13]		
01	Barraba Memorial Swimming Pool	
02	Barraba Showground	
O3	Barraba Sports Ground	
04	Barraba Tennis Courts	
O5	Barraba Bowling Green	
06	Barraba Golf Course	
07	Barraba Bicentennial Community Centre	
08	Barraba Air Strip	
09	Barraba Rugby League Ground	
O10	O'Meara Park	
011	Barraba Lookout	
O12	Glenriddle Reserve	
O13	Rotary Park	
P: Nundle - Rural South [10]		
P1	Nundle Recreation Ground	
P2	Nundle Swimming Pool	
P3	Nundle Sport and Recreation Club	
P4	Nundle Recreational Trail	
P5	Nundle Tennis Courts	
P6	Sheba Dams Camping Reserve	
P7	Niangala Recreation Reserve	
P8	Niangala Tennis Courts	
P9	Woolomin Recreation Ground	
P10	Captain Cook Park	

03 Facility Inventory

Venues by Activity

The activity type and number of sport and recreation *Venues* provided across the region are outlined in Table 10.

Note: Many *venues* offer multiple *facilities*. Further details relating to each venue are included in Appendix C: Facility Inventory.

Table 10: Venues by Activity

Activity - Venue	No.
Athletics Track and Field	1
B3 NICSE - Tamworth Athletics Centre	
Hockey	1
B5 NICSE - Tamworth Hockey Centre	
Cycling (Competitive)	1
B2 NICSE - Tamworth Cycling Centre	
Netball and Basketball	1
B4 NICSE - Tamworth Sports Dome	
Swimming	6
A8 Tamworth Olympic Swimming Pool	
C4 South and West Tamworth War	
Memorial Swimming Pool	
M2 Kootingal Memorial Swimming Pool	
N5 Manilla Memorial Swimming Pool	
O1 Barraba Memorial Swimming Pool	
P2 Nundle Swimming Pool	
Baseball and Softball	1
H1 Riverside Sports Complex	
Tennis	16
A11 Treloar Park	
C3 West Tamworth Tennis Club	
K2 Moore Creek Recreation Reserve	
L1 Attunga Recreation Sports Ground	
L3 Somerton Recreation Ground	
L4 Duri Memorial Sports Ground	
M1 Kootingal Recreation Reserve	
M6 Bendemeer Football Ground	
M9 Piallamore Tennis Courts	
M11 Dungowan Tennis Courts	
N6 Manilla Tennis Courts	
N8 Watson's Creek Recreation Reserve	
O4 Barraba Tennis Courts	
P5 Nundle Tennis Courts	
P8 Niangala Tennis Courts	
P9 Woolomin Recreation Ground	

Activity - Venue	No.
Rugby League	9
C5 Scully Park Regional Sporting Precinct	
H1 Riverside Sports Complex	
G2 Viaduct Park - Playing Fields	
M10 Dungowan Sports Ground	
G5 Jack Woolaston Oval	
M1 Kootingal Recreation Reserve	
M6 Bendemeer Football Ground	
09 Barraba Rugby League Ground	
N7 Manilla Show/Sports Complex	
Rugby Union	7
C5 Scully Park Regional Sporting Precinct	
H1 Riverside Sports Complex	
G2 Viaduct Park - Playing Fields	
M10 Dungowan Sports Ground	
E2 Ken Chillingworth Oval	
G3 Tamworth Rugby Park	
O3 Barraba Sports Ground	
Football (Soccer)	4
C5 Scully Park Regional Sporting Precinct	
C6 Gipps Street Sports Complex	
G6 North Recreation Reserve	
N1 Chaffey Park Manilla	
Oztag	1
H1 Riverside Sports Complex	
Touch Football	2
N1 Chaffey Park Manilla	
C6 Gipps Street Sports Complex	
Cricket	15
A1 Bicentennial Park - No. 1 Oval	
B7 Chauvel Park	
C1 Belmore Park	
H1 Riverside Sports Complex	
J1 Kingswood Park	
J2 Nemingha Recreation Reserve	
K2 Moore Ck Recreation Reserve	
L1 Attunga Recreation Ground	
L3 Somerton Recreation Ground	
N1 Chaffey Park Tamworth	
N2 Brady Park Manilla	
N8 Watson's Ck Rec. Reserve	
O3 Barraba Sports Ground	
P1 Nundle Recreation Ground	
P9 Woolomin Recreation Ground	

03 Facility Inventory

Activity - Venue	No.
Australian Football	2
A1 Bicentennial Park - No. 1 Oval	
H1 Riverside Sports Complex	
Gymnastics	1
B6 Tamworth Gymnastics Centre	
Skate	4
G1 Viaduct Park - Tamworth Regional Skate Park	
N1 Chaffey Park Manilla	
M4 Chaffey Street Reserve Kootingal	
O10 O'Meara Park Barraba	
BMX	1
G7 North Recreation Reserve - BMX Track	
Equestrian Sports	10
B1 AELEC	
G4 Riding for the Disabled – Tamworth	
H5 Paceway Tamworth	
J3 Koobah Equine Facility	
K1 Tamworth Junior Riding Club	
M5 Bendemeer Showgrounds	
M8 Moonbi Recreation Ground	
N7 Manilla Show and Sports Complex	
O2 Barraba Showgrounds	
H2 Tamworth Jockey Club	
Motorsport	1
H3 Oakburn Park Motor Sports Complex	
Lawn Bowls	10
A5 Tamworth City Bowling Club	
A6 Oxley Bowling Club	
C2 West Tamworth Sports and Bowling Club	
E4 South Tamworth Bowling Club	
G10 North Tamworth Bowling Club	
M3 Kootingal and District Bowling Club	
M7 Bendemeer Bowling Club	
N3 Manilla Bowling Club	
05 Barraba Bowling Green	
P3 Nundle Sport and Recreation Club	
Golf	5
B8 Longyard Golf Course	
C7 Tamworth Golf Course	
N4 Manilla Golf Course	
06 Barraba Golf Course	
P3 Nundle Sport and Recreation Club	
,	I

Activity - Venue	No.
Recreational Walking and/or Cycling A3 Kamilaroi Walking Track A10 Peel River Levee Bank Track N9 Manilla River Walk P4 Nundle Recreational Trail A13 Tamworth Marsupial Park A14 Tamworth Botanic Gardens	6
Mountain Bike Riding G8 Tamworth Mountain Bike Park N11 Mt Borah Mountain Bike Trails	2
Aero Sports L2 Somerton Flying Field O8 Barraba Air Strip	2
Beach Volleyball C8 Tamworth Bunkhouse	1
Squash C8 Tamworth Bunkhouse	1
Croquet A12 Tamworth Croquet Court	1
Shooting Sports L5 Tamworth Clay Target Club L6 Tamworth Peel Valley Rifle Club G9 Tamworth Pistol Club	3
Paragliding and Hangliding N10 Mt Borah Launch Site	1
Open Space (Regional/District) A2 ANZAC Park A7 Tamworth Regional Playground A13 Tamworth Marsupial Park A17 Powerhouse Park A18 Railway Park D1 Tamworth Centenary Park D3 Granny Munro Park E3 Hyman Park F1 Monk Park, Calala H4 Thomas Mitchell Park I1 Pages Park, Oxley Vale J4 Redbank Park, Calala N1 Chaffey Park Manilla O10 O'Meara Park O13 Rotary Park Barraba P10 Captain Cook Park	16

03 Facility Inventory

Condition Ratings

The condition of venues and facilities across the region's network vary considerably. In outlying settlements, this is often dependent on population numbers and the availability of community members to use and maintain these facilities.

Each venue has been given a rating to reflect an assessment of its current condition. While many were rated through site visits, support was provided by Council staff to provide assessments of other facilities (generally those in outlying areas of the LGA). In some cases, the facility manager (e.g. private provider or s355 Committee) was contacted to inform the condition assessment.

The condition assessment ratings have used the system outlined in the Institute of Public Works Engineering Australasia's (IPWEA) Condition Assessment and Asset Performance Guidelines. The percentage of venues which fall within in each of the five condition rating categories is outlined in Figure 12.

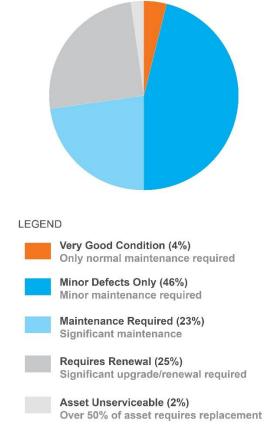


Figure 12: Condition Assessment Ratings

Land Tenure/Management

Land tenure/management has been informed by Council's geospatial data. The categories of land tenure/management identified are stated with examples in Table 11.

Table 11: Land Tenure/Management

Category	Example Venues
Council owned and managed	Swimming pools
Council owned – leased	Oakburn Park Motor Sports Complex; Tamworth Gymnastics Centre
Council owned - s355 Committee Managed	Attunga Recreation Sports Ground
Crown owned - Council entrusted with management	Chaffey Street Reserve, Kootingal
Crown owned - Council entrusted and s355 Committee managed	Victoria Park - Tamworth Miniature Railway
Crown owned - club managed	Tamworth Mountain Bike Park
Club owned and managed	Bowling clubs, golf clubs
Privately owned and managed	Mt Borah Launch Point and Mountain Bike Trails, Tamworth Bunkhouse (squash courts and beach volleyball courts)

Details of each venue are provided in Appendix C: Facility Inventory.

Facilities Hierarchy

Establishing a hierarchy of sport and recreation facilities assists in the review of existing facilities, and the planning of new facilities. This is particularly important when assessing service levels for each class of facility and in obtaining external funding, as many of the funding programs are aligned to one or more levels of a facility hierarchy.

The hierarchy can be used to guide the strategic distribution of facilities and to ensure that service levels are appropriate to the intended level of usage and population catchment catered for. The hierarchy levels for sport and recreation facilities are outlined in Table 12, and are informed by NSW Government classifications.

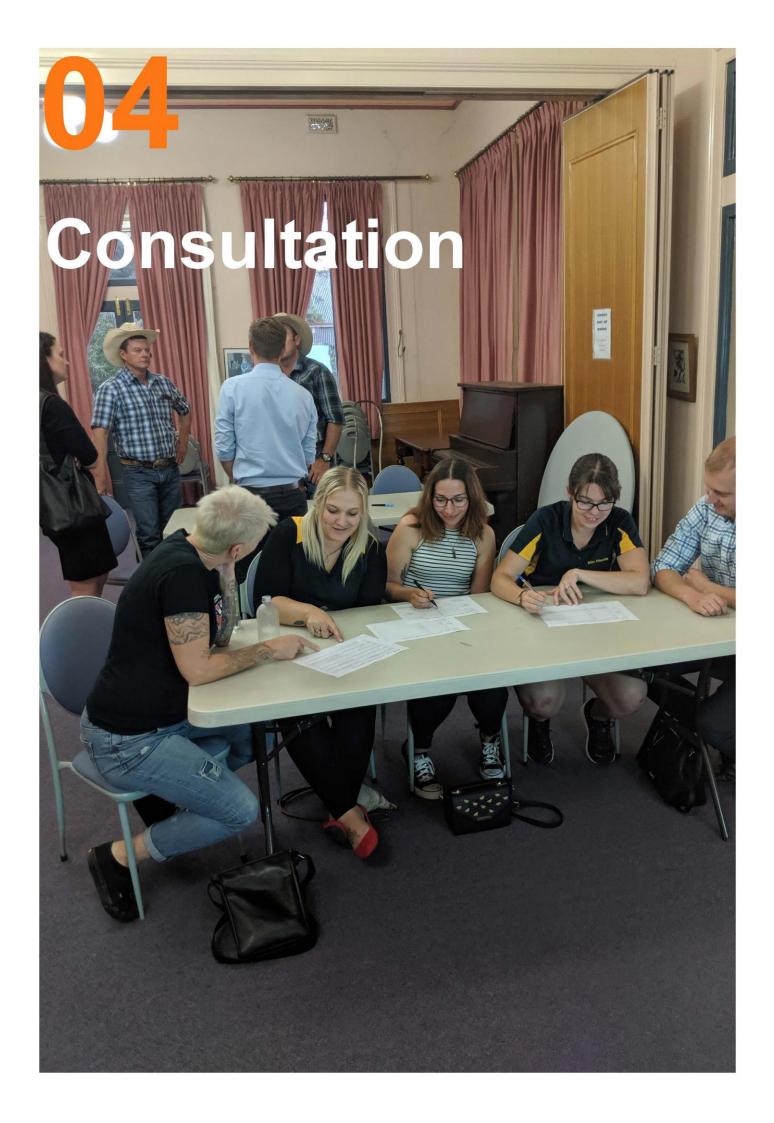
Table 12: Sport and Recreation Hierarchy

Classification	Overview	Example within Tamworth		
International	A sporting facility that meets requirements to conduct training and/or competitive events at an international	Australian Equine and Livestock Events Centre (AELEC) Paragliding at Mt Borah (Manilla District)		
	level. A recreation facility that draws users from international locations.	r alagnamig at mir zoram (mamma zionio)		
National	A sporting facility that meets requirements to conduct training and/or competitive events at a national level.	NICSE – Tamworth Hockey Centre (with the third water-based synthetic field to be opened in 2020)		
	A recreation facility that draws users from across Australia.			
State NSW	A sporting facility that meets requirements to conduct training and/or competitive events at a State level.	NICSE – Tamworth Sports Dome, Tamworth Cycling Centre and Tamworth Athletics Centre Tamworth Gymnastics Centre		
	A recreation facility that has a unique/high profile attraction that attracts people from wide catchments across NSW or beyond.			
Regional NORTHERN INLAND NSW	A sporting facility that attracts users from beyond the Council area. These facilities can cater for large numbers of people, teams or individuals. A recreation facility that offers a unique and enhanced recreational experience to those offered at district or local level facilities.	Tamworth Mountain Bike Park Riverside Sports Complex Tamworth Regional Playground Tamworth Regional Skate Park		
District	A sporting facility that has a catchment beyond a small number of towns/villages, without the level of infrastructure of a regional facility.	Kootingal Recreation Reserve Chaffey Park Manilla Barraba Memorial Swimming Pool Nundle Swimming Pool		
	A recreation facility that draws users from across the broader district.			
Local	Local recreation and sport facilities cater for activities primarily targeted at the population of a township or village.	Nundle Recreational Trail Manilla Riverwalk Piallamore Tennis Courts Dungowan Sports Ground		

Figure 13 demonstrates the distribution of the Tamworth region's facilities across the hierarchy.

INTERNATIONAL **Equestrian Sports** Gliding **NATIONAL** Football (Soccer) Hockey Rugby League Rugby Union STATE Athletics NSW Basketball Cycling (Competitive) Netball REGIONAL Golf Rugby League Aerosports Rugby Union Australian Football Gymnastics Horse Racing **Shooting Sports** Baseball INLAND Mountain Bike Riding Skate Cricket NSW Softball Oztag Equestrian Sports Football (Soccer) Touch Football Play DISTRICT Model Car Racing Skate Bushwalking Motor Sports Tennis Cricket Mountain Bike Riding Touch Football Croquet Rugby League Water Polo **Equestrian Sports** Rugby Union Golf Swimming Lawn Bowls LOCAL Aero Sports Play Volleyball Beach Skate Walking Cricket Squash

Figure 13: Distribution of Facilities Across the Hierarchy



Consultation Process

The consultation undertaken to inform the Tamworth Sport and Recreation Strategic Plan was guided by a *Communication and Engagement Strategy* which was developed during Stage 1 of the project.

The objective was to ensure the community and key stakeholders had the opportunity to contribute to the development of the Sport and Recreation Strategic Plan and to ensure that the values and aspirations of the community and stakeholders is reflected in the Plan.

Engagement Mechanisms

The following mechanisms were used to engage with the community and stakeholder:

- online club/user group survey
- online community survey
- Community workshops
- stakeholder interviews
- Site tours

Communication and Marketing

In line with the project's *Communication and Engagement Strategy*, the opportunities for engagement were widely promoted across the Tamworth region via the following:

- online (Council project page)
- social media posts
- media release
- radio advertisements
- newspaper advertisements
- distribution of the flyer to sport and recreation clubs and other community organisations listed on Council's Community Directory.

A series of flyers and a project overview sheet were developed to support the communications process.

Online Club/User-Group Survey

The club/user group survey was available online and over the 36-day period from 11 November 2019 to 16 December 2019.

The survey received contributions from the following 9 organisations:

- Tamworth Swans AFC
- Tamworth Veterans Cricket
- Tamworth Basketball Association
- Tamworth Junior Riding and Pony Club
- New England Roller Derby League
- Tamworth and District Minor League
- Tamworth Mountain Bikers
- Dungowan Cowboys Junior Rugby League Club
- Tamworth City BMX Club.

Online Community Survey

The community survey was available online and in paper copies over the 36-day period from 11 November 2019 to 16 December 2019.

The survey received 164 contributions (all received online).

Community Workshops

The community was provided with the opportunity to attend community workshops across the region over a one-week period in November 2019. The dates and locations of the six workshops were:

Kootingal

Monday 25th November 2019 6 – 7.30pm at the Kootingal Bowling Club

Nundle

Tuesday 26th November 2019 6 – 7.30pm at the Nundle Library

Tamworth

Wednesday 27th November 2019 6 – 7.30pm at the Tamworth Community Centre

Barraba

Thursday 28th November 2019 4 – 5.30pm at the Barraba Old Council Building

Manilla

Thursday 28th November 2019 6.30 – 8pm at the Manilla Small Town Hall

Tamworth

Friday 29th November 2019 9.30 – 11am at the Tamworth Community Centre

The community workshops were centred around the "Community Wheel" interactive tool. This provided attendees with the opportunity to assess, discuss and focus on issues and opportunities relating to the following aspects of sport and recreation within their local area:

- access.
- sport/recreation clubs and associations,
- facilities.
- economic development,
- programs and activities and
- community governance.

Attendees were also asked to share their vision for sport and recreation across the region and within their local area.

Stakeholder Interviews

Interviews with key stakeholders provided the opportunity for targeted input into the Sport and Recreation Strategic Plan.

The following topics were discussed where relevant, as well as other topics raised by the representatives:

- participation,
- facilities,
- programs,
- partnerships,
- NSW strategic directions and
- issues/opportunities.

Site Tours

In some cases, representatives of key stakeholder organisations provided a tour of their key facilities with explanations relating to topics such as memberships/ participation, facility requirements and future aspirations for their organisation.

Key Findings

The themes which emerged from the consultation processes are outlined in the tables below with regards to key positive feedback (Table 13) and key issues (Table 14). Site-specific findings have been included in the Appendix C: Facility Inventory.

Table 13: Key Positive Feedback



Location of facilities



Facilities being generally well maintained and looked after



Facility provision at the Northern Inland Centre of Sporting Excellence (NICSE) and Australian Equine and Livestock Events Centre (AELEC)



Low cost and affordable sport and recreation opportunities



Broad range of facilities



Council planning for the future



Community connectedness

Table 14: Key Issues Raised



Need for specific facility improvements and enhanced maintenance regimes



Facilities unavailable at times



High participation and facility use costs



Aged/basic aquatic facilities



Limited spectator facilities



Limited car parking



Facilities without disability access



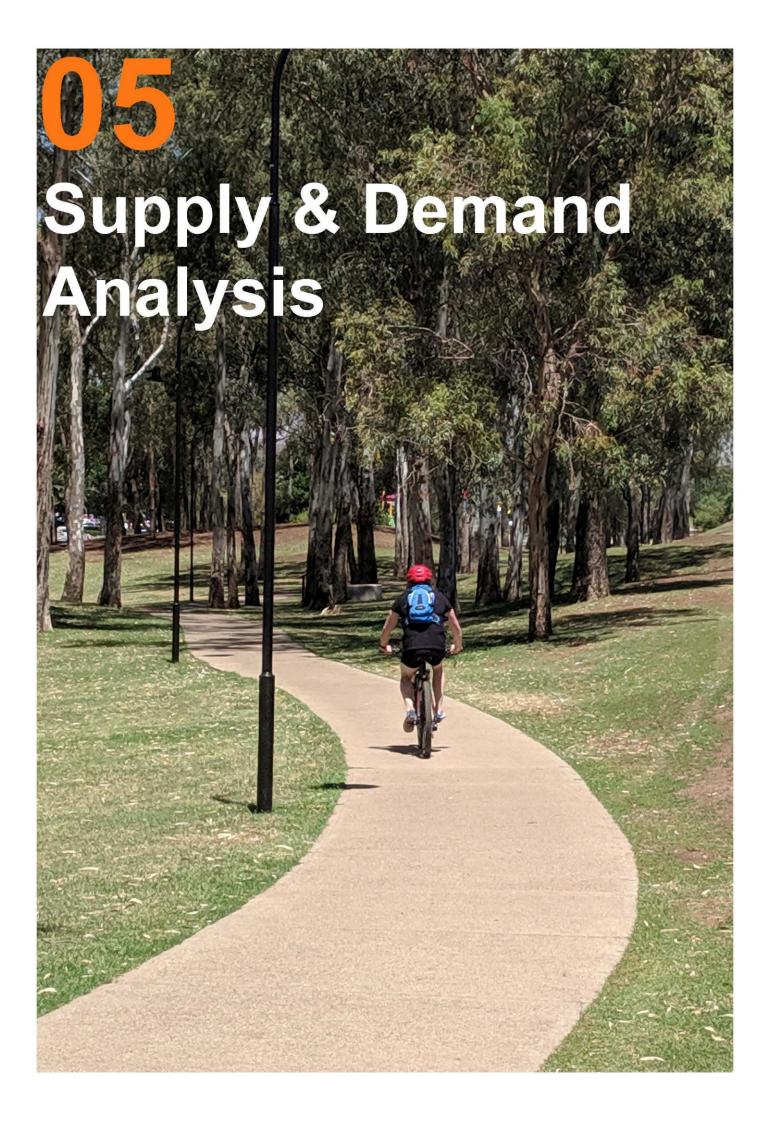
Need for improved access and connectivity between facilities for active transport



Need for improved sports lighting



Need for improved changerooms



Providing for Population Growth

The Tamworth region is anticipating significant population growth over coming decades which requires significant planning to ensure that the supply of sport and recreation facilities meets demand. It is projected that the region's growth will primarily be driven by property developments in the following planning precincts:

- Precinct B: Hillvue,
- Precinct F: Calala (Residential),
- Precinct G: North Tamworth and
- Precinct K: Moore Creek Daruka Tintinhull - Hallsville

(Planning precincts as geographically illustrated in Section 1, Figure 6).

Forecast Id. notes that the Tamworth region's primary role in the post-war period has been attracting families from the surrounding rural areas as well as overseas, while losing young adults to larger centres such as Newcastle and into South East Queensland. The importance of the Tamworth region as a destination for families is expected to continue.

The continued development of higher education opportunities for residents of the Tamworth region, through establishment of training facilities/universities as well as online courses, is likely to reduce the outflow of young adults.

The appeal of the area is a reflection of the climate, the significant amount of residential housing opportunities and employment prospects. Local demand is relatively strong as Tamworth has reached a size where it is creating significant numbers of new households as young adults leave the family home and seek new dwellings.

Supply and Demand Factors

The provision of specialist data analytics relating to the Tamworth region's sport and recreation requirements have been provided by specialists in this field, ActiveXchange.



The SportsEye Network, established and facilitated by ActiveXchange, uses integrated membership databases and facility inventories from several partners including Sport NSW and various State Sporting Organisations (SSOs). Where required, this information has been supplemented with local facility and membership information, and participation trends and demographic structures sourced from Sport Australia's AusPlay Participation Data (2019).

Supply factors for the Tamworth region are informed through the development of the Facility Inventory including the following attributes of existing facilities:

- number,
- capacity,
- hierarchy,
- location/distribution,
- plans in place.

Demand factors assessed have included:

- up to date member numbers, distribution and participation rates,
- forecast population forecasts and age structures (low: 79,000, high: 100,000),
- sport-specific demand segmentation modelling, based on mosaic population segmentations,
- actual and projected future conversion of estimated demand into memberships,
- benchmarking against facility provision and demand conversion in other LGAs,
- sport and recreation participation trends,
- drive-time decay (i.e. propensity to drive certain distances to access facilities).
- member deprivation scores (i.e. level of affluence).

Population Trigger Points

The following population trigger points have been used for forecasting future sport and recreation facility requirements:

Population trigger points:

- 62,000 (2018 population estimate)
- 70,000
- 80,000
- 90.000
- 100.000

The NSW Department of Planning and Environment (2016) projects the Tamworth region's population to reach up to 74,600 in 2036, which is the furthest projection provided by this source.

Forecast Id. (2017) projects that the Tamworth region's population will reach 75,676 in 2036 and 79,468 in 2041.

As Tamworth will continue to be the regional centre for Northern Inland NSW, it is important to consider the fact that the broader region's population is also anticipated to grow significantly.

Activity-Specific Provision Needs

To assess the facility provision requirements to cater for anticipated population changes across the Tamworth region, supply and demand factors have been considered where possible across the following key sport and recreation activities:

- athletics
- hockey
- cycling
- netball and basketball
- swimming and water polo
- baseball and softball
- tennis
- rugby league
- rugby union

- football (soccer)
- oztag and touch football
- cricket
- Australian football
- gymnastics
- skate
 - BMX
- equestrian sports
- motorsports
- lawn bowls
- golf
- walking and cycling

Table 15 outlines the projected future facility requirements and the focus/directions for each of the key activities listed above.

This analysis and focus/directions are based on consideration of:

- supply and demand factors used by ActiveXchange data analytics
- requirements of the broader population of Northern Inland NSW
- facility Inventory (including location, condition, usage, hierarchy)
- Council, club and community plans and aspirations for the facility network
- strategic directions of the Federal Government, NSW Government, Council, State Sporting Organisations, clubs and associations.
- population projections and trigger points
- trends influencing sport and recreation
- best-practice facility provision which includes multi-use, adaptable and flexible spaces.

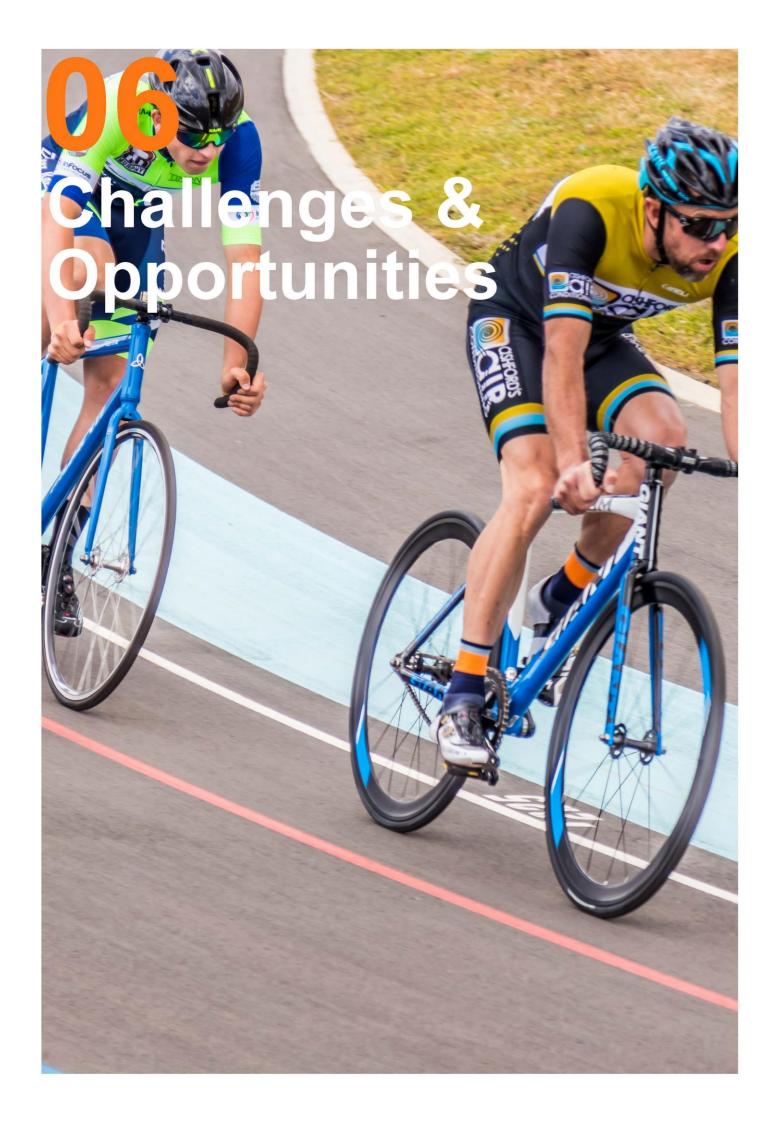
The assessment of each activity relating to population trigger points and projected future requirements is further outlined in Appendix D: Projected Facility Requirements.

Table 15: Activity-Specific Required Facilities, Directions and Focus

Activity	Projected Facility Requirements	Focus/Directions
Athletics	No projected requirement for additional facilities to cater for population growth up to 100,000.	Focus on activating the existing NICSE Tamworth Athletics Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.
Hockey	No projected requirement for additional facilities to cater for population growth up to 100,000.	Focus on activating existing facility at NICSE Tamworth Hockey Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.
Cycling (competitive)	No projected requirement for additional facilities to cater for population growth up to 100,000.	Focus on activating existing facility at NICSE Tamworth Cycling Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.
Netball and Basketball	No projected requirement for additional outdoor competition courts.	Focus on maintaining existing high-quality netball and basketball facility with indoor and outdoor courts. Support attraction and hosting of
	Projected future requirement for basketball and netball access to additional multi-use indoor courts (at population 90,000 -100,000).	Support attraction and hosting of tournaments/events as well as regular programs/competitions Plan for development of three additional indoor courts when population of the Tamworth region reaches 90,000-100,000.
Swimming	Current requirement for consolidation of number of swimming centres, including provision of a regional -level aquatic and leisure centre.	Focus on development of the Tamworth Regional Aquatics and Leisure Centre at the NICSE, and consolidation of the two aged district-level facilities in Tamworth urban area – both to remain open until new centre is constructed and operational. Continued provision of district aquatic facilities in Barraba, Manilla, Kootingal and Nundle.
Baseball and Softball	No projected requirement for additional baseball or softball facilities. Requirement for flexible diamonds catering for baseball, softball and modified formats (e.g. Tee-ball, Baseball5, Fully Loaded Softball).	Focus on optimising quality and usage of existing facilities at Riverside Sports Complex. Ensure fields are multi-purpose where possible. Enhance facility to support attraction and hosting of tournaments/events as well as regular programs/competitions.
Tennis	No projected future requirement for additional tennis venues or courts.	Focus on balancing the provision and distribution of tennis facilities across the region to support attraction and hosting of tournaments/events as well as regular programs/competitions. Enhancements to include upgrades at Treloar Park Tennis Centre (13 courts), enhancements at facilities with five or more courts, and repurposing of disused courts in outlying settlements.

Activity	Projected Facility Requirements	Focus/Directions
Rugby League & Rugby Union	No projected requirement for additional venues or pitches for rugby league or rugby union. Pitches to be multi-use, catering for various fields sports with improved capacity to host tournaments/ events.	Focus on optimising quality of existing facilities and enhancing community access, as well as developing Riverside Sports Complex with multi-use field capacity to host large tournaments/events as well as to support regular programs/competitions.
Football (Soccer)	Projected future requirement for additional pitches as population grows. Need for multi-use playing fields catering for various field sports. Balance of facility provision (i.e. number and surface type) to be informed by outcomes of the Synthetic Pitch Feasibility Study.	Focus on optimising quality and usage of existing facilities, as well as developing additional multi-use playing fields. Support attraction and hosting of tournaments/events as well as regular programs/competitions.
Oztag and Touch Football	Projected future requirement for additional multi-use playing fields as population grows. Need for multi-use playing fields catering for various field sports.	Focus on optimising quality and usage of existing facilities, as well as developing new/additional multi-use playing fields. Support attraction and hosting of tournaments/events as well as regular programs/competitions.
Cricket	Projected future requirement for a regional/state-level oval to host elite-level games offering a high-quality spectator experience. No requirement for additional number of district/local cricket venues/ovals.	Focus on balancing the provision and distribution of cricket facilities across the region. Future provision to include development of state/regional-level venue at the NICSE, enhancements at Riverside Sports Complex, and repurposing of disused ovals in outlying settlements. Support attraction and hosting of tournaments/events as well as regular programs/competitions.
Australian Football	Projected future requirement for a regional/state-level facility to host elite-level games. Requirement for 1 additional oval to cater for population of 100,000.	Focus on developing state/regional-level venue at the NICSE, and enhancements at No. 1 Oval and Riverside Sports Complex. Support attraction and hosting of tournaments/events as well as regular programs/competitions.
Gymnastics	No projected requirement for additional gymnastics facilities. Potential requirement to upgrade/expansion of existing facility.	Focus on maintaining high quality regional-level gymnastics facility, with access to additional capacity at the Tamworth Regional Events and Conference Centre (TRECC) to cater for large events.
Skate	Projected future requirement for additional youth activity spaces to cater for population growth. May be co-located with recreational BMX facilities.	Focus on progressive development of new youth activity spaces (including skate facilities) as the population grows.

Activity	Projected Facility Requirements	Focus/Directions
BMX	Required upgrade of existing competitive BMX track to meet requirements of state-level competitions. Development of new recreational, community accessible BMX tracks. May be co-located with youth precincts/skate parks.	Focus on upgrading existing competitive BMX facility to a state-level. Support attraction and hosting of tournaments/events as well as regular programs/competitions. Progressively develop of new youth activity spaces (incorporating recreational skate and BMX facilities) as the population grows.
Equestrian Sports	Projected future requirement for additional district-level equestrian facility to cater for population growth up to 100,000.	Focus on maintaining high quality national, regional and district level facilities, and continued attraction of equine events and regular programs. Ensure balance between elite and community level facilities and pathways for Tamworth to maintain its position as 'Australia's home of equine sports'. Consider opportunities for additional facility to cater for district-level requirements.
Motorsport	Current requirement for upgrade/expansion of existing motorsport precinct to cater for population growth.	Focus on developing state-level multi-use motorsport facility at Oakburn Park Motorsport Precinct.
Lawn bowls	No projected requirement for additional facilities for lawn bowls. Demand likely to be influenced by population growth and ageing population structure.	Focus on supporting clubs to sustainably provide, high quality and highly valued facilities to the community. Support clubs/facility owners to determine suitable redistribution and/or repurposing of facilities as required.
Golf	No projected requirement for additional facilities for golf. Demand likely to be influenced by population growth and ageing population structure, noting overall downward trend in Golf participation rates in Australia and NSW.	Focus on supporting clubs to sustainably provide, high quality and highly valued facilities to the community. Support clubs/facility owners to determine suitable redistribution and/or repurposing of facilities as required.
Recreational Walking and Cycling	Enhancement of existing trails and development of new trails.	Focus on strategically planning for a well distributed and connected network of recreational trails across the region.



06 Challenges and Opportunities

The following key challenges and opportunities have been identified for sport and recreation in the Tamworth region through the development of this Plan.

Table 16: Key Challenges



Water security, drought and usage restrictions.



Some venues with limited support facilities (e.g. changerooms, pavilions, lighting).



Wide regional catchment across Northern Inland NSW



High forecast population growth



Maintaining Tamworth's reputation as 'Australia's Home of Equine Sports



Limited formal networks for active transport and recreational trail activities.



Some sport and recreation precincts located in flood prone areas



Limited surface capacity of existing playing fields



Aquatic facilities age, costly to operate and require renewal.



Requirement for facilities and open spaces in new developments



Encouraging active lifestyles at all life stages.



Balancing need for communitylevel and elite sport.

Balancing needs of traditional sport and emerging activities.

Balancing needs of Tamworth city and villages.

Table 17: Key Opportunities



Ensuring balanced regional-level facility provision in line with needs for Northern Inland NSW.



Enhancing support facilities (e.g. changerooms, pavilions, lighting, spectator seating).



Developing a strategic framework for playspace provision



Attracting of a wide variety of sport and recreation events.



Enhancing motor sport facilities to cater for state or regional-level requirements.



Promoting and optimising usage of existing facilities.



Developing three additional multiuse indoor courts to cater for population growth.



Resilient and fit-for-purpose facilities.



Youth precincts across the region



Providing a state-level BMX track in Tamworth



Developing the Tamworth Regional Aquatic and Leisure Centre. .



Improving access to the Peel River for aquatic recreational pursuits.



Formalising connectivity between facilities for active transport and recreation.



Providing additional playing field capacity



Optimising capacity and flexible



Developing an oval for elite competition.



07 Vision and Principles

Vision

The following vision has been developed as a reflection of the aspirations of the Tamworth region community in relation to sport and recreation.



A balanced network of highquality sport and recreation facilities, clubs/service providers, programs and events which ensures Tamworth is the sporting hub of Northern Inland NSW and meets the needs of the growing and diversifying population. A network which enables sport and recreation to contribute significant social and economic benefit through maximising community participation, encouraging active lifestyles, attracting a wide range of events, and offering pathways for sporting excellence.

Key Components

Planning for sport and recreation is multifaceted and interrelated. Consideration needs to be given to the three major components of planning: facilities, clubs and service providers and programs and events which are detailed below. These components cannot be considered in isolation.

Facilities



- Planning (strategies, feasibility studies, master plans, reviews)
- Delivery (upgrades, new facilities, repurposing, collocation, multi-purpose, accessible)
- Management (governance, occupancy agreements, programming, asset management, maintenance)

Clubs and Service Providers



- Club development
- Communication
- Engagement
- Accessibility
- Volunteering
- Partnerships
- Training and development

Programs and Events



- Targeted population groups
- Events, programs and services
- Resourcing
- Communication and marketing
- Inclusion
- Pathways

07 Vision and Principles

Planning Principles

The planning principles outlined in Table 18 have been developed, based on community aspirations and industry best-practice, to guide the development and management of sport and recreation across the Tamworth region.

The planning principles are relevant to the three components of sport and recreation planning and underpin the Strategy and Action Plan. These relationships are illustrated in Figure 14.

Table 18: Planning Principles

PRINCIPLE 1

Maximum Community Participation



- Facilities, clubs and programs offer a range of accessible recreational opportunities targeted to the needs of the community and deliver associated health benefits to all people regardless of age, socioeconomic status or ability.
- A balanced approach to the provision of facilities across communitylevel participation, as well as elite pathways, programs and events.
- A balanced approach to the provision of facilities which facilitate active lifestyles through informal recreation activities as well as through competitive sport.

PRINCIPLE 2

Shared Precincts and Community Hubs



Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining organisational identity and individual needs through adaptable and flexible designs.

PRINCIPLE 3

Sustainability



- Facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations.
- Facility and program developments strategically align with Council strategies to meet current and future community needs and provide value-for-money.

PRINCIPLE 4

Partnerships



- Collaborative approaches are used to plan, deliver and manage facilities, clubs and programs with the community, government, clubs, associations, educational institutions and the private sector.
- Partnerships are utilised to achieve community outcomes beyond sport and recreation.

PRINCIPLE 5

Working Together with Clubs and Community



- Clubs and the wider community are effectively engaged in the planning and design of sport and recreation facilities and programs.
- An inclusive culture of sport and recreation is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all.

PRINCIPLE 6

Maximised and Validated Community Benefit



- Community benefit is identified, validated and maximised through the investment of sport and recreation facilities.
- Investments which demonstrate the maximum local and regional community benefits are prioritised.

PRINCIPLE 7

Effective Management and Maintenance



Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards.

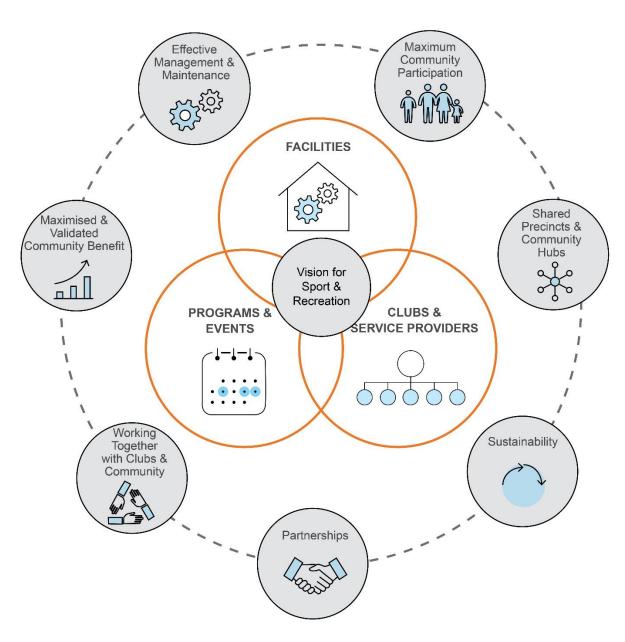


Figure 14: Interrelated Components of Sport and Recreation Planning



Strategy and Action Plan

The Strategy and Action Plan for developing sport and recreation across the Tamworth region is detailed over the following pages. Each of the three components of sport and recreation planning (facilities, clubs/service providers and programs/events) have been addressed through a series of Strategies and Actions which are guided by the planning principles and strive to achieve the Vision for sport and recreation across the region.

Each strategy is provided with a supporting rationale, key trends (corresponding to Section 02 Demand and Trends), and a series of Actions with corresponding timeframes, partners and estimated resource requirements.

The Strategy and Action Plan has been prepared with the intention of remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

Priority and Timeframes

In assessing the priority for each of the strategies, the following factors considered:

- alignment with the Vision
- alignment to strategic plans
- · identified need
- community Support
- level of planning undertaken
- feasibility

ongoing

safety

Based on this assessment, timeframes have been indicated for each action using the following scale:

•	immediate	(2020 - 2022)
•	short	(2023 - 2027)
•	medium	(2028 - 2031)
•	longer	(2032 - 2042)

The timeframe identified for the completion of each action is indicative and should be reviewed annually. The staging of investment will allow maximum value from the existing facilities as well as the sustainable provision of new facilities, services and programs.

Partners

Partners have been identified who may be able to assist Council with the delivery of the action. It is stressed that without partner support many of the actions identified will not likely be achieved. The lead partner(s) are identified in bold, such as Tamworth Regional Council (TRC) alongside the assisting partners.

Resources

Implementation of the Strategy and Action Plan will require significant resources from Council and its partners. An estimation of the resources (financial / human) required to implement each action has been identified to assist Council with its budgeting processes. These are broad indicative estimates and should be reviewed prior to implementation. There has been no financial commitment from Council implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and longterm financial planning processes. The Action Plan provides the following indicative resource requirements:

low \$0 - \$100,000
 medium \$100,000 - \$500,000
 high \$500,000+

Funding Sources

In addition to Council funding, a variety of funding sources may be available to deliver the actions outlined in this Plan. Details are provided in Appendix E: Potential Funding Sources. Funding programs often change, and it is important to source up-to-date information on funding programs and the associated guidelines and project eligibility.

Overview

The 15 strategies which form the framework for the Action Plan are categorised into:

- facilities,
- clubs/service providers and
- programs/events.

The title of each strategy is outlined in Table 19. The complete strategy, with corresponding rationale and actions are provided over the following pages.

Table 19: Overview of Strategies

Strategy	Title	Page
	Facilities	
1	Northern Inland Centre of Sporting Excellence (NICSE)	49
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Facilities



Overall Objective: A balanced and high quality network of sport and recreation facilities across the Tamworth region which ensures Tamworth is the sporting hub of Northern Inland NSW, maximises community participation, encourages active lifestyles, attracts a wide range of events and offer pathways for sporting excellence.

Northern Inland Centre of Sporting Excellence (NICSE)

1. **Strategy:** Strategically plan for the continued development the NICSE with the provision of regional, state and national level facilities which cater for the local community, elite sport pathways, competitions and events, and maintain Tamworth's position as 'Australia's home of equine sports'.

Rationale: The NICSE is a major regional sporting precinct in Tamworth, catering for the needs of Northern Inland NSW. Stages 1 and 2 of the development have seen the successful construction and opening of high quality, elite-level facilities of international, national and regional level significance. These include the Australian Equine and Livestock Events Centre, the Tamworth Sports Dome, the Tamworth Athletics Centre, the Tamworth Hockey Centre and the Tamworth Cycling Centre. The provision of these facilities provides athletes from across the Northern Inland region with pathways to sporting excellence, attracts high level events and encourages local participation in sport and recreation. For Tamworth to continue its role as the regional centre for Northern Inland NSW, this world-class venue requires additional facilities to enable attraction and hosting of a wide variety of sports at regional, state, national and international level. While Tamworth, particularly at the NICSE, offers a wide range of impressive facilities, there is opportunity to enhance the variety of activities catered for in providing a regional-level sport and recreation hub. Proposed Stage 3 and 4 developments are:

- A regional-level aquatic and leisure centre, consolidating the requirement for two aged outdoor 50m pools in Tamworth which require renewal (Note: the consolidation of aquatic centres shall not occur until the proposed new centre is constructed and fully operational).
- A regional-level oval for Australian Football and Cricket, as well as other sports. While No. 1 Oval in the city centre is currently the premier venue for Australian football and cricket, this facility cannot cater for these sports at a regional level (due to oval size and restrictions of the site). This oval will be maintained as a 'boutique sporting venue' but cannot cater for the needs of Northern Inland NSW or attract significant events.
- A Cricket Centre of Excellence to ensure that training facilities support the development pathways for elite cricketers across the region.
- A 'Sports House' offering support facilities and a base for various sport organsiations to support the NICSE as a regional sporting hub.

Future population and demand projections have identified the future requirement for three additional indoor courts, when the region's population reaches 80,000-90,000, and requirement for a regional level playing field to cater for Australian Football, Cricket and other sports.

While onsite group-style accommodation has previously been identified as a potential facility to be provided at the NICSE, it is considered that this may not be required or viable due to the extensive range and capacity of private accommodation providers (e.g. hotels, motels, caravan parks) accessible to the NICSE and the broader trend for sporting groups to prefer choice relating to accommodation. Sport Australia, Sport NSW, the NSW Office of Sport support the strategic direction of developing Regional Sporting Hubs, and Tamworth's Role as the regional centre for NSW has been cemented through being identified by the NSW Government as the regional centre for Northern Inland NSW. The *New England North West Sport and Recreation Plan 2018 – 2022* supports the continued development of the NICSE as a regional sporting hub to cater for the broader region.



Action	Timeframe	Partners	Resources
 1.1. NICSE Stage 3 and 4 Master Plan: Undertake an update/revision of the NICSE Master Plan to progress with Stages 3 and 4 of development and continue with seeking funding for implementation. Key considerations: A staged approach to allow for progressive development in line with Council priorities and funding availability. Facilitation of robust player development pathways. Continued provision of Australia's best equine sports facility. Provision of a regional-level Aquatic and Leisure Centre. Provision of a regional level oval to cater for elite-level Australian football and cricket, as well as other sports. Provision of a Cricket Centre of Excellence with multi-purpose facilities available to a range of sports. Provision of a 'Sports House' to facilitate the co-location of the Northern Inland Academy of Sport (NIAS) with other sporting organisations and access to elite-level training and support facilities. Outcomes of the Playing Fields and Outdoor Sports Lighting Options Study. [Refer Action 8.3] Ensuring that support facilities (i.e. lighting, clubrooms, changerooms/amenities) are provided to meet requirements of current and potential user groups. Continued provision of camping facilities accessible to the AELEC. Consideration of the requirement and viability of on-site group accommodation. Future provision (when population reaches 80,000 – 90,000) of three additional indoor multi-purpose courts, catering for basketball, netball and for the needs of other indoor sports (e.g. skate sports). 	Immediate	 TRC Clubs/User Groups SSOs NSW Office of Sport Community 	Low
1.2. Tamworth Regional Aquatic and Leisure Centre: Progress with the planning process and attract funding to develop a regional-level Aquatic and Leisure Centre in Tamworth at the NICSE.	Immediate	 TRC Federal Government NSW Government Clubs/User Groups Community 	High Estimated at \$50M+

Action	Timeframe	Partners	Resources
1.3. Support Facilities: Enhance support facilities (e.g. canteen, first aid, and spectator seating/shade) at the NICSE to support attraction of elite-level competitions/events, as well as for activation at the community-level. For example, at the Tamworth Athletics Centre.	Short	TRCClubs/User GroupsSSOs	Medium
1.4. NICSE Regionally Significant Sports Fields: Develop a regionally significant multipurpose oval sports field at the NICSE with footprint allowing for development of a stadium into the future	Medium	• TRC	High
1.5. NICSE Tamworth Sports Dome: Develop three additional indoor multipurpose courts at the Tamworth Sports Dome, when the region's population reaches 80 - 90,000 residents, to cater for regional demand in traditional courts sports (e.g. basketball, netball) as well as niche/emerging sports such as skate sports.	Long term	• TRC	High
1.6. Activation of Existing Facilities: Ensure that the wide variety of high-quality facilities at the NICSE are promoted for use by clubs/schools/participants across the Northern Inland region, as well as for competitions/events attracting participants from beyond this catchment. [Refer Also Action 8.5 and 12.2]	Ongoing	TRCClubs/User GroupsSSOsDestination Tamworth	Low
1.7. AELEC: Continue with progressive facility enhancements at the AELEC to meet market demand – maintaining the existing high rates of usage/activation catering for a broad range of activities, with a focus on equine sports and events. Strive to maintain this facility's status as 'Australia's best equine sports facility'.	Ongoing	TRCAELECSSOsClubs/User Groups	Low
1.8. NICSE Sports House: Develop a business case for a 'Sports House' that offers support facilities and is a base for State Sporting Organisations and respective Development Officers to administer their sports from the NICSE as a regional sporting hub.	Ongoing	TRCSSOsOffice of Sport	Low

Action	Timeframe	Partners	Resources
1.9. Planning for Additional Multi-use Indoor Facilities: Plan towards provision of three additional multi-use indoor sport facilities for when the Tamworth region population reaches 80,000 – 90,000. Key Considerations:	Longer	TRCClubs/User GroupsSSOs	Low
 Facilities to cater for sport such as Basketball, Netball, Futsal, Volleyball, Badminton and Roller Sports, as well as other sports with demand which may emerge in the Tamworth region (e.g. indoor hockey, squash, fast fives netball, 3 x 3 basketball). Identified requirement for a total of 10 multi-use indoor courts to cater for demand when population reaches 80,000 - 90,000. Need for access to support facilities (e.g. clubrooms, changerooms, spectator facilities). Co-location of multiple sports to achieve efficiencies in land use, provision of support facilities, maintenance and operations. Provision of facilities for multiple sports with a 'home' atmosphere. Provision of adaptable courts/areas to allow for flexible use and responsiveness to future demand/participation trends. 			

Council Owned and/or Managed Regional-Level Sport and Recreation Facilities

Strategy: Ensure that Tamworth Regional Council offers a balanced variety of regional-level sport and recreation facilities across the LGA which provide for the needs of Northern Inland NSW as well as local participants and attract tournaments, events and visitors from beyond this catchment.

Rationale: In addition to the NICSE, Council owns and/or manages a wide variety of regional-level sport and recreation facilities. It is important that this network of facilities is maintained to a high-level to optimise usage from across the Tamworth region and the broader catchment across Northern Inland NSW and continues to attract events and tournaments from beyond this region.

Council has recently prepared a Master Plan for the region's premier open space: Bicentennial Park in consultation with the wider community. The implementation of this Master Plan will enhance the Tamworth CBD, provide connectivity between a number of sport and recreation facilities and open new sport and recreation opportunities associated with aquatic activities along the Peel River. The No. 1 Oval will be enhanced as a boutique sporting venue, however, does not have the field area/capacity to host elite level Australian football and cricket competition. Hence the proposed development of a regionallevel oval playing field at the NICSE.

While the two 50m outdoor swimming pools in Tamworth are highly valued community assets, these facilities are aged and costly to operate. The development of the proposed Tamworth Regional Aquatic and Leisure Centre will provide a modern and renewed aquatic facility which will meet and exceed standards and expectations of aquatic centres. It is important to note that the consolidation of aquatic centres shall not occur until the proposed new centre is constructed and fully operational.

The Riverside Sporting Complex is a key venue for field sports in Tamworth, providing for a wide range of popular activities across many multi-use playing fields. This area, including the undeveloped areas reserved for sport and recreation (i.e. along Locks Lane and Marius Street) offer the opportunity for the expansion of this precinct to ensure that popular field sports in Tamworth can continue to grow their memberships, while maintaining community access to the open space for recreational pursuits. A Master Plan of the entire sport and recreation precinct alongside the Peel River will ensure that the best option for development is chosen which results in the highest level of community benefit. This master plan will likely need to be staged, with the initial stage providing an overall high-level plan for the riverside precinct, and following stages planning for sections of the precinct in further detail.

Many clubs/user groups using facilities owned and/or managed by Council are progressing with plans to seek funding for facility upgrades and expansions. For example, the significant planned upgrades at Treloar Park Tennis Facility (funded), proposed upgrades to the Oakburn Park Motorsport Precinct and facility enhancements at the Tamworth BMX Facility. User groups taking this initiative to develop their facility is supported where it aligns with the vision, principles and directions of this Plan. Council can support these groups to develop their business case and attract external funding.

There is significant opportunity for Council to enhance provision of recreational trails. A key opportunity for improvement is the improved connectivity between key destinations at Victoria Park and Oxley Park showcasing the region and encouraging healthy, active lifestyles.

Key Relevant Trends:













Ageing

Management

Climate Resilience Inactivity in Children

Visitor Economy

	Action	Timeframe	Partners	Resources
	Bicentennial Park: Implement, in stages, the Bicentennial Park Master Plan (2020) which includes:	Ongoing	• TRC	High
	 Boutique Sports Venue/Festival and Event Space at No. 1 Oval with improved amenities/changerooms, fencing/access, lighting and power. Improved pathways/connectivity incorporating a 'public art trail'. Improved landscaping, park/outdoor furniture and lighting. Passive recreational spaces. Possible carpark extensions and maintenance facilities. Additional play equipment linking with the existing Tamworth Regional Playground. Improved access to the Peel River, including a potential kayak and leisure craft launching area. A weir. 			
2.2.	Viaduct Park Regional Youth Hub: Continue with the preparation of a Master Plan to guide the next stages of development of at the Viaduct Park Regional Youth Hub for optimised activation and provision of a range of activities targeted to engage young people.	Immediate	TRCTamworth Regional Youth CouncilCommunity	Low
2.3.	Treloar Park Regional Tennis Centre: Progress with the planned redevelopment of Treloar Park Tennis Centre providing facilities to host informal community use, club-based participation, regional/state tournaments and national/international ranking tennis events.	Immediate	TRCWests Ent. GroupFederal GovernmentSSO	High Funded at \$2.8 million
2.4.	Oakburn Park Motorsports Precinct: Progress with planning process and seek funding for major upgrades at Oakburn Park Motorsports Complex with capacity to host clubbased participation and regional/state/national level events for a wide range of motorsports including speedway, motocross, karting and drag racing, as well as rider/driver training services.	Immediate	 Tamworth Motorsports Association TRC 	Low

Action	Timeframe	Partners	Resources
 2.5. Riverside Sports Complex Master Plan: Prepare a staged Master Plan for the sport and recreation precinct along the Peel River (including Cross Park, Gipps Street and Plain Street Playing Fields, and potential development areas adjacent Marius Street and Lochs Lane) to guide the long-term provision of a high-quality regional-level facility. Key considerations: Outcomes of the Playing Fields and Outdoor Sports Lighting Options Study. [Refer Action 8.3] Provision of fields for the following sports, as well as informal community use of open space: football (soccer); cricket; touch football; Australian football; baseball; softball; rugby league; rugby union; oztag. Provision of multi-use playing fields allowing for flexible use and adaptations as required. Provision of fit-for-purpose support facilities (e.g. clubrooms, changerooms, amenities, sports lighting, car parking, cricket nets, spectator areas etc.) using innovative design, acknowledging limitations and specific requirements for flood prone areas. Facilities to cater for regular usage, as well capacity to host large-scale events and tournaments. Requirements of potential universities establishing in Tamworth. Reclamation of Barnes Gully. Optimised connectivity for walking/running and cycling across the site. Repurposing the site of the existing, disused netball courts. Optimised irrigation/drainage on playing fields. 	Short	 TRC Clubs/User Groups SSOs Universities Community 	Low
 2.6. Victoria Park and Oxley Park: Prepare a Master Plan for Victoria Park and Oxley Park to guide enhancement as a regional-level recreation precinct which showcases key destinations and natural areas. Key considerations: Upgrades to infrastructure at the Oxley Lookout Park as a key destination for residents and visitors, and as the key trailhead for the recreational trail network. Enhancements of the Kamilaroi Walking Track including classification and signage in line with the Australian Standard 2156.1 - 2001 Walking Tracks - Classification and Signage. Enhancements of the existing walking tracks within the Tamworth Botanic Gardens and Tamworth Marsupial Park. Opportunity to develop a fitness trail to encourage active lifestyles. Formalisation and enhancement of the recreational trail which links Oxley Lookout, Tamworth Marsupial Park, Tamworth Miniature Railway and Tamworth Botanic Gardens. 	Immediate	 TRC Clubs/User Groups Destination Tamworth Community 	Low

	Action	Timeframe	Partners	Resources
2.7.	Tamworth BMX Track: Enhance the Tamworth BMX facility to meet the requirements of regular club usage, State Series Events, and to bring other high-level competitions to Tamworth. Seek funding as required to continually enhance the facility in line with the needs of the Northern Inland Region.	Immediate	Tamworth City BMX Club TRC	M
2.8.	Tamworth Olympic Swimming Pool: Continue to operate the Tamworth Olympic Swimming Pool to meet community needs until the proposed new Tamworth Aquatic and Leisure Centre is constructed and fully operational, and the precinct developed in accordance with the <i>Bicentennial Park Masterplan</i> (2020).	Ongoing	• TRC	High
2.9.	South and West Tamworth War Memorial Swimming Pool: Continue to operate the South and West Tamworth War Memorial Swimming Pool to meet community needs until the proposed new Tamworth Aquatic and Leisure Centre is constructed and fully operational. Until then, explore opportunities for suitable options to repurpose this site for the benefit for the community.	Ongoing	• TRC	High
2.10	Scully Park Regional Sporting Precinct: Continue provision of the Scully Park Regional Sporting Precinct which supports elite-sport pathways and high-level competition/events for various football codes and provides high quality spectator experiences.	Ongoing	Wests Ent. Group TRC	Medium
2.11	Tamworth Gymnastics Centre: Continue provision and activation of the Tamworth Gymnastics Centre, to provide a high-quality facility, participation pathways from community-level to elite, and to host high-level gymnastics events. Seek external funding as required to continually enhance the facility in line with the needs of the Northern Inland NSW region.	Ongoing	 Tamworth Gymnastics Club TRC 	Low
2.12	Riding for the Disabled – Tamworth: Continue to provide an accessible facility for the provision of horse-riding programs and services to people with a disability, and to seek external funding as required to continually enhance the facility in line with the needs of the Northern Inland NSW region.	Ongoing	 Riding for the Disabled – Tamworth TRC 	Low
2.13	Somerton Flying Field: Continue to provide the facility to meet the requirements of state and regional level rallies, and to attract participation/membership from across the Tamworth region. Seek external funding as required to continually enhance the facility in line with the needs of the Northern Inland NSW region.	Ongoing	TRC Tamworth Area Radio Model Aircraft Club	Low

Tamworth Urban Area - Council Owned and/or Managed District/Local-Level Sport and Recreation Facilities

3. Strategy: Ensure that Tamworth Regional Council offers a balanced network of sport and recreation facilities across the Tamworth urban area with provision of strategically distributed, quality and diverse district and local-level facilities.

Rationale: District and local level sport and recreation facilities play an important role in the Tamworth region's facility network. These facilities support sport and recreation opportunities at the community level and tend to be more widely distributed, rather than centralised at a Regional Sports Hub (i.e. NICSE) as many regional level facilities are. There are a number of district and local facilities across the Tamworth urban area which provide important sport and recreation opportunities and need to be maintained into the future. These facilities importantly provide for maximum community participation, and many are important in providing pathways to elite sport.

As many of these facilities are in suburban areas with relatively low levels of passive surveillance, the principles of Crime Prevention Through Environmental Design are an important factor in facility provision to reduce the occurrence of crime and anti-social behaviour.

The playing fields at North Recreation Reserve are highly valued and well used facilities for football (soccer) which require upgraded irrigation and playing surfaces. Other facilities which require review and upgrades include Chaffey Park, Belmore Park, Chauvel Park and Kingswood Park which provide for Cricket. These ovals also provide for public use of open space, generally in suburban areas.

Public access to public open space should be provided wherever possible. Currently there are three Council owned Rugby League or Rugby Union facilities which are leased to clubs with exclusive use (i.e. fences and locked gates). It is acknowledged that restricting community access is often important to leases/clubs to enable ticketed entry and protection of facilities from anti-social behaviour. However, where possible community access should be encouraged to district/local level facilities as well as flexible use of fields for multiple activities as required to meet demand.

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K	ey Relevant Trends:	Individualised Activities	Active Ageing	Changing Preferences	Asset Management	Inactivity in Children	Urk	oanisation
		Action			Timeframe	Partners		Resources
3.1.	North Recreation Reserves support facilities at North Reserves to pest option to improve irrig	ecreation Reserve Plag			Short	North Comp Soccer Club TRC		Medium
3.2.	Chaffey Park, Belmore Parkeview the provision of cric Chauvel Park and Kingswo community benefit.	cket and open space fa	cilities at Chaffe	y Park, Belmore Park,	Short	 TRC SSO Tamworth Discricket Associate Clubs/User G 	ciation	Low

	Action	Timeframe	Partners	Resources
3.3.	3.3. Exclusive Use of Council Owned Facilities: Review lease arrangements for Council-owned sport and recreation facilities with exclusive use arrangements. Seek to maximise community access and flexible use where suitable, while maintaining provision for ticketed entry to games. Arrangements may involve allowing for community use of facilities outside of regular club usage times.		TRCClubs/User GroupsCommunity	Low
	 Exclusive-use (gated) playing fields include: Jack Woolaston Oval, Ken Chillingworth Oval and Tamworth Rugby Park. 			
3.4.	Viaduct Park Playing Fields: Maintain provision of community-accessible playing fields at Viaduct Park with fit-for-purpose support facilities including sports lighting.	Ongoing	TRCClubs/User Groups	Low
3.5.	The Youthie (Tamworth Youth Centre) and Centenary Park: Maintain provision of facilities for informal sport and recreation within The Youthie and at the adjacent youth activity space in Centenary Park. Consider opportunities to offer additional youth facilities in Centenary Park and ensure integration of the principles of Crime Prevention Through Environmental Design (CPTED).	Ongoing	• TRC	Low
3.6.	West Tamworth Tennis Club: Continue to provide and activate the West Tamworth Tennis Club to a high standard, to provide club-based competition as well as hosting of tournaments/events. Seek external funding as required to continually enhance the facility.	Ongoing	West Tamworth Tennis Club TRC	Low
3.7.	Tamworth Croquet Court: Maintain provision of croquet courts and support facilities in line with the needs of the Tamworth Croquet Club.	Ongoing	TRC Tamworth Croquet Club	Low

Villages and Outlying Areas - Council Owned and/or Managed District/Local-Level Sport and Recreation Facilities

4. Strategy: Ensure that Tamworth Regional Council offers a balanced network of sport and recreation facilities across its villages and outlying settlements through provision of strategically distributed, quality and diverse district and local-level facilities.

Rationale: District and local level sport and recreation facilities play an important role in the Tamworth region's facility network. These facilities support sport and recreation opportunities at the community level and tend to be more widely distributed, rather than centralised at a Regional Sports Hub (i.e. NICSE) as many regional level facilities are. These facilities importantly provide for maximum community participation, and many are important in providing pathways to elite sport. District and local facilities across the region's villages and outlying areas provide important sport and recreation opportunities.

There are some venues, particularly in those managed by s355 Committees in small settlements, which were historically established to service larger active populations and sporting groups and may now be able to serve a new purpose for the localised area. A review of these sites is proposed, in consultation with residents and s355 Committees to ensure that the strategic direction for such provision is reviewed to meet current and future community needs.

The district and local level sport and recreation precincts in the villages of Kootingal, Manilla, Barraba and Nundle are key community venues and support key components of community life such as activities at recreation grounds, tennis courts and swimming pools. It is important that these precincts are developed and maintained to maximise community benefit for each of these growing villages.

Council is currently in the process of preparing a Master Plan for Chaffey Park, Manilla in consultation with user groups and the community to guide the provision of fit-for-purpose facilities to meet the needs of the Manilla District community into the future. A review and/or master plan process is recommended for several key recreation precincts across the region to ensure that the facilities maximise community benefit. Examples include:

- Brady Park in Manilla currently has an oval, turf cricket pitch and built support facilities which are in poor condition and are not well utilised. It is anticipated that facilities such as Brady Park may be able to service other needs (e.g. flexible open space) to maximise community benefit.
- The provision of two sports grounds in Barraba with rectangular pitches maintained for competition is unlikely to be required with current and projected future levels of usage/demand. There may be opportunity to consolidate these and repurpose to reduce maintenance requirements and maximise community benefit.
- The Barraba Bicentennial Hall provides indoor courts for sport and recreation; however, the facility's current key user group is the Barraba Band. A review of the function of this facility will ensure that future decisions relating to maintenance and development are meeting the needs of the local community and maximising community benefit. This required function and future direction for this facility is to be determined in consultation with current and potential user groups as well as the local community. This process may also assist with further activating this underutilised facility.
- With the reduced demand for playing fields in Bendemeer, the Football Ground may be able serve an alternate function, such as a flexible use passive recreation area, requiring lower service levels than a competitive sporting field. This is to be determined in consultation with the community.

The villages of Barraba, Manilla and Kootingal have skate parks which may be enhanced to provide additional youth activities, while the village of Nundle does not have an existing youth activity space or skate park. This opportunity for provision is to be considered in the master plan for the recreation ground.

The value of equestrian facilities in these villages are of paramount importance to ensuring that the region maintains its strong culture and reputation as 'Australia's home of equine sports'.

Key Relevant Trends:



Individualised Activities



Active Ageing



Changing Preferences



Asset Management



Inactivity in Children



Climate Resilience

Action	Timeframe	Partners	Resources
 4.1. Chaffey Park Manilla: Progress with the development of a Master Plan for Chaffey Park Manilla to guide enhancement as a district-level sport and recreation precinct which caters for a variety of sports as well as informal community use. Key considerations: Provision of facilities for the following sports, as well as informal community use of open space: athletics, cricket, touch football, rugby league, football (soccer). Sustainable long-term water solutions for the playing surface. Irrigation and sports field lighting designs. Provision of amenities. Improvements to the children's play area. Maintaining provision of the existing youth area (skate park and learn-to-ride park). Potential for future enhancements to the youth area with provision of additional facilities. Connectivity to and within the site for walkers, cyclists and vehicles. 	Immediate	 TRC Clubs/User Groups SSOs NSW Crown Lands Community 	Low
4.2. Brady Park, Manilla: In consultation with the community and current/potential user groups, review the purpose and function of Brady Park in Manilla and develop/repurpose in line with findings.	Short	 TRC Manilla District Cricket Association Clubs/User Groups Community 	М
4.3. Barraba Sports Ground and Barraba Rugby League Ground: Undertake a combined Master Plan for the Barraba Sports Ground and Barraba Rugby League Ground including a review of the opportunity and implications of co-locating rugby league at this site seeking efficiencies in land use, maintenance and operations.	Short	TRCClubs/User GroupsS355 CommitteeNSW Crown LandsCommunity	Low
4.4. Bendemeer Football Ground: In consultation with relevant user groups and the community, review the function of the Bendemeer Football Club and seek to ensure the facility meets the needs of the current and future population of Bendemeer and district.	Short	TRCUser groupsCommunity	Low

Action	Timeframe	Partners	Resources
4.5. Barraba Bicentennial Community Centre: In consultation with the community and user groups, review the function of the Barraba Bicentennial Community Centre and ensure that a strategic direction is provided for this facility to meet the needs of the community and maximise benefit. Accommodate for flexible use and diversification of programs for activation of the facility.	Short	 TRC Barraba Band Barraba Central School Clubs/User Groups Community 	Low
4.6. Nundle Recreation Ground: Prepare a master plan to guide the enhancement of facilities at Nundle Recreation Ground to ensure that facilities are provided to a high standard and meet the needs of the community. Consult with the community and current/potential future user groups to consider the needs of both organised sport and active recreation, including the requirement for a youth activity space in Nundle.	Short	 TRC Nundle Cricket Club Peel Valley Bush Cricket Clubs/User Groups NSW Crown Lands Community 	Low
 4.7. Kootingal Recreation Reserve: Prepare a Master Plan to guide the enhancement of Kootingal Recreation Reserve as a district-level sport and recreation precinct which caters for a variety of sport as well as informal community use. Key considerations: Kootingal has the highest forecast population growth rate outside of Tamworth urban area between 2020 and 2041 (17.67%). Provision of facilities for the formalised sports, as well as informal community use of open space. (Current sport usage: Rugby League). Sustainable long-term water solutions for the playing surface. Irrigation and sports field lighting designs. Provision of amenities. Continued use of the site for camping during the Tamworth Country Music Festival. Improvements to facilities for children/young people. Connectivity to and within the site for walkers, cyclists and vehicles. 	Short	 TRC Clubs/User Groups SSOs s355 Committee Community 	Low
4.8. Review of Facilities in Outlying Settlements [Refer Action 8.8]	Medium	TRCs355 CommitteesUser GroupsCommunity	Low

	Action	Timeframe	Partners	Resources
4.9.	Manilla Memorial Swimming Pool: Maintain provision of the Manilla Memorial Swimming Pool to meet the needs of the Manilla and district community now and into the future.	Ongoing	• TRC	High
4.10	. Kootingal War Memorial Swimming Pool: Maintain provision of the Kootingal War Memorial Swimming Pool to meet the needs of the Kootingal and district community now and into the future.	Ongoing	• TRC	High
4.11.	Barraba Memorial Swimming Pool: Maintain provision of the Barraba Memorial Swimming Pool to meet the needs of the Barraba and district community now and into the future.	Ongoing	• TRC	High
4.12	Nundle Swimming Pool: Maintain provision of the Nundle Swimming Pool to meet the needs of the Barraba and district community now and into the future.	Ongoing	• TRC	High
4.13	. Manilla Tennis Courts: Maintain provision of tennis courts in Manilla, maintaining and resurfacing courts as required. Consider opportunities to enhance support facilities.	Ongoing	Manilla and District Tennis Club TRC	Medium
4.14	Barraba Tennis Courts: Maintain provision of tennis courts in Barraba, maintaining and resurfacing courts as required. Consider opportunities to enhance support facilities.	Ongoing	 TRC Barraba Town and District Tennis Club Tennis NSW / Tennis Australia 	Medium
4.15	Barraba Air Strip: Continue provision of the Barraba Air Strip and seek opportunities to optimise maintenance of this facility.	Ongoing	TRC Barraba Aero Club	Low
	Equestrian Sport and Event Venues: Maintain provision of the venues which facilitate equestrian sports and community events in villages/outlying areas and support the Tamworth region to maintain its position as 'Australia's home of equine sports'. Consider opportunities to enhance support facilities to meet the needs of user groups. Council owned and/or managed equestrian sport and event venues in villages/outlying areas: Barraba Showground, Manilla Show and Sports Complex, Bendemeer Showground, Moonbi Recreation Ground and Duri Memorial Sports Ground.	Ongoing	 TRC S355 Committee/s Clubs/User Groups Equine Sport Associations 	High

Action	Timeframe	Partners	Resources
4.17. Moonbi Recreation Reserve: Prepare a Master Plan to guide the enhancement of the Moonbi Recreation Reserve as a district-level sport and recreation precinct which caters for a variety of sports as well as informal community use.	Short	TRCS355 Committee/sClubs/User GroupsCommunity	Low
 4.18. Youth Activity Spaces: Continue to provide high-quality district-level youth spaces in Kootingal, Barraba and Manilla with progressive enhancements to ensure that attractive spaces are provided and activated. Existing skate parks should be enhanced as youth activity spaces with additional facilities such as pump tracks, parkour and other relevant youth focussed facilities. Skate parks exist at the following locations: O'Meara Park, Barraba, Chaffey Park, Manilla, and Chaffey Street Reserve, Kootingal. 	Ongoing	 TRC Community Tamworth Regional Youth Council 	High
4.19. Camping Reserves: Improve amenities for camping at Sheba Dams Camping Reserve, Split Rock Dam and Glenriddle Reserve.	Ongoing	TRC NSW Crown Lands	Medium

Non-Council Owned or Managed Sport and Recreation Facilities

5. Strategy: Support the continued provision of high-quality sport and recreation facilities at non-council owned/managed venues, contributing to a balanced network across the LGA.

Rationale: Sport and recreation facilities owned and managed by organisations other than Council (e.g. clubs, private operators, schools) are important components of the region's sport and recreation facility network. It is important to ensure that the provision of these facilities to a high standard remains viable into the future.

There are some activities such as golf, lawn bowls, squash, paragliding/hangliding and shooting which rely upon provision from providers other than Council, and continued access for community use is to be encouraged. In some cases, Council is also be able to provide direct support through partnerships with community organisations to ensure the viability of their facility to maximise community participation and benefit.

School facilities offer important capacity options for sport and recreation. For example, in some urban areas, demand for facilities cannot be met by Council provisions due to factors such as land availability. On the other hand, in small villages/settlements with low population numbers and densities, demand does not justify the provision of Council or commercially viable facilities. The community/shared use of school facilities is common practice across Australia through agreements between Local Councils and a school or education body. In the context of a growing population and increasing pressure on sports facilities, there may be opportunities to achieve synergies between the facility needs of schools/education bodies and those of the community. it is important for Council to maintain collaborative relationships with schools and the NSW Department of Education to share after-hours access to school facilities if/when the need arises for the efficient use of finite community resources. This is particularly likely in villages/outlying settlements where population density does not justify the requirement for Council provision of facilities such as indoor courts and playing fields.

Key Relevant Trends:	451	%	۱̈́ก	\leftrightarrows	 .	
	Partnerships	Informal Recreation	Active Ageing	Changing Preferences		Adventure Activities
	Action			Timeframe	Partners	Resources
activation of the Tamworth Melanned enhancements incl Expansions of the trails Trail enhancements to n	 5.1. Tamworth Mountain Bike Park: Progress with continued facility enhancements and activation of the Tamworth Mountain Bike Park and the integrated cultural walking trail. Planned enhancements include: Expansions of the trails network. Trail enhancements to meet Mountain Bike Australia's Adaptive Cycle Guidelines. Upgrade of facilities seeking to host national-level events. 			Ongoing	 Tamworth Mountain Bike Club Clubs/User Groups NSW Crown Lands TRC 	Medium
5.2. Mt Borah Launch Site and Mountain Bike Trails: Continue to provide and activate high-quality facilities at Mt Borah for Mountain Bike Riding and Hangliding/Paragliding which host high level events and attract visitors to the region.			Ongoing	Facility OwnerClubs/User GroupsTRC	Low	

Action	Timeframe	Partners	Resources
5.3. Tamworth Bunkhouse: Continue to provide squash and beach volleyball facilities, maintaining opportunities for community access and social competitions.	Ongoing	 Facility Owner - Tamworth Bunkhouse Clubs/User Groups TRC 	Medium
 5.4. Equestrian Sport Facilities: Continue provision of high-quality equestrian sport facilities with capacity to host events. Attract external funding where required for enhancements – supporting Tamworth to maintain its position as 'Australia's home of equine sports' and providing for Tamworth's unique and attractive country lifestyle. Non-Council owned or managed equestrian facilities include: Tamworth Junior Riding Club, Tamworth Paceway, Koobah Equine Facility and Tamworth Jockey Club. 	Ongoing	 Facility Owners/Clubs Clubs/User Groups TRC 	Low
 5.5. Bowling Clubs: Support and encourage the continued provision of high-quality lawn bowls facilities which are used and valued by the community, host events and encourage active lifestyles. Bowling Facilities (all non-Council owned or managed) include: Bendemeer Bowling Club, Kootingal Bowling Club, North Tamworth Bowling Club, South Tamworth Bowling Club, West Tamworth Sports and Bowling Club, Oxley Bowling Club, Tamworth City Bowling Club, Manilla Bowling Club, Barraba Bowling Club and Nundle Sport and Recreation Club 	Ongoing	TRC Facility Owners/Clubs	Low

Action	Timeframe	Partners	Resources
 5.6. Golf Courses: Support and encourage the continued provision of high-quality golf courses which are used and valued by the community, host events and encourage active lifestyles. Golf Courses (all non-Council owned or managed) include: Longyard Golf Course, Tamworth Golf Course, Manilla Golf Course, Barraba Golf Course and Nundle Sport and Recreation Club 	Ongoing	TRC Facility Owners/Clubs	Low
 5.7. Shooting Sport Clubs: Support and encourage the continued provision of high-quality shotting facilities which are used and valued by members in the community, host events, encourage active lifestyles and provide for Tamworth's attractive country lifestyle. Shooting Facilities (All non-Council owned or managed) include: Tamworth Peel Valley Rifle Club, Tamworth Clay Target Club and Tamworth Pistol Club 	Ongoing	TRC Facility Owners/Clubs	Low
5.8. Tamworth PCYC: Support and encourage the continued provision of the high-quality and adaptable PCYC facility which offers a wide variety of active recreation and fitness opportunities, particularly for young people.	Ongoing	 TRC Facility Owner - PCYC Clubs/User Groups 	Low
5.9. Nundle Tennis Courts: Support and encourage the continued provision of high-quality tennis courts in Nundle and collaborate with the facility owner to optimise community access to the facility.	Ongoing	 TRC Facility Owner - Fossickers Tourist Park 	Low
5.10. Dungowan Tennis Courts: Continue to provide tennis courts for community and club use in Dungowan, maintaining and resurfacing courts as required. Consider opportunities to enhance support facilities and seek external funding as required.	Ongoing	TRC Facility Owner – Dungowan Tennis Club	Low

Action	Timeframe Partners		Resources
5.11. Access to School Facilities: Work collaboratively with local schools to create a strategy that increases access to, and utilisation of, school sport and recreation facilities and infrastructure.	Ongoing	TRCSchoolsDepartment of Education	Low
5.12. Private Gyms and Fitness Centres: Continue to support the provision of high-quality, commercially viable gyms and fitness centres in Tamworth to facilitate active lifestyles of the growing population.	Ongoing	TRC Facility Owners	Low

New Developments

6. Strategy: Ensure that new development areas are serviced with quality and flexible-use sport and recreation facilities to meet the needs of growing and diversifying populations, to maximise community participation and to encourage active lifestyles.

Rationale: The Tamworth Region area is projected to experience strong population growth which will include higher density development in the city centre as well as numerous greenfield residential developments. New residential areas will require access to high quality sport and recreation facilities to enable active lifestyles and encourage maximum community participation. The *Open Space Development Guidelines* (Refer to Appendix F) have been prepared to guide the development of open spaces across the Tamworth region ensuring a consistent approach underpinned by best practice. These Guidelines refer to Council's *Engineering Design Minimum Standards for Subdivisions and Developments* (2019), and the NSW Government's *Draft Green Infrastructure Policy* (2017). New development areas must have sufficient land zoned for sport and recreation and it is important for Council and developers to work together in the preparation of master plans ensuring implementation with appropriate resources for ongoing maintenance.

The University of New England (UNE) and other institutions are actively pursuing the establishment of campuses which could potentially host around 2,000 students a week with 50 staff and residential accommodation. This opportunity has been identified as suitable at the site of the former/disused Velodrome in the City Centre. It is important that sufficient sport and recreation facilities, programs and services are supported by the university to cater for anticipated growth in demand and diversity for sport and recreation activities.

Key Relevant Trends:	450			$\stackrel{\longleftarrow}{\Longrightarrow}$	Ŕ	%
Rey Relevant Henus.	Partnerships	Urbanisation	Climate Resilience	Changing Preferences	Individualised Activities	Informal Recreation
	Action			Timeframe	Partners	Resources
		Immediate	TRCDevelopersCommunity	Low		

Action	Timeframe	Partners	Resources
6.2. Open Space Development Guidelines: Maintain regularly reviewed, up to date <i>Open Space Development Guidelines</i> (Refer Appendix F) to guide consistent methods and standards for the development of public open spaces that meet the collective needs of the Tamworth region communities. Update these guidelines to ensure alignment with Council's forthcoming Parks Hierarchy Plan and the NSW Government's forthcoming Draft Green Infrastructure Policy.	Ongoing	• TRC	Low
 6.3. Compliance with Standards: Ensure that all developments comply with relevant standards, such as: Council's Engineering Design Minimum Standards for Subdivisions and Developments (2019), Australian Standards (e.g. Australian Standard 2156.1 - 2001 Walking Tracks - Classification and Signage), sport-specific facility standards (refer to relevant SSO) and relevant legislation (e.g. Disability Discrimination Act 1992). 	Ongoing	TRCDevelopers	Low
6.4. New Recreation Precincts: Ensure that adequate community infrastructure is provided to meet the demands generated by new development and that the existing community is not burdened by the provision of community infrastructure required as a result of future development, in line with Council's Development Contributions Plan (2013) and the NSW Government's Open Space for Recreation Guide (2018).	Ongoing	TRCDevelopers	Low
6.5. Land Allocations: Guided by the Open Space Development Guidelines and relevant legislation and standards, advocate for appropriate allocation of quality, function and flexible-use spaces for sport and recreation activities within future development areas to meet the needs of the community. This could include the development of structure plans or land agreements that plan for appropriate sport, recreation and open space provision. Encourage provision of adaptable spaces which will encourage active lifestyles and maximum community participation.	Ongoing	• TRC • Developers	Low
6.6. Connectivity/Active Transport: Ensure that new residential development areas provide recreational trails and walking/cycling routes to encourage active lifestyles and optimised connectivity.	Ongoing	TRCDevelopers	Low
6.7. University Precinct: Support the development of a university campus and broader precinct in the Tamworth city centre at the site of the former/disused Velodrome. Ensure that sufficient sport and recreation facilities, programs and services are supported by the university, and accessible from the campus, to cater for anticipated growth in demand and diversity for sport and recreation activities.	Ongoing	TRCUniversities	Low

Facility Management and Operation

7. Strategy: Ensure that management and operation of Tamworth Regional Council sport and recreation facilities is forward-thinking, sustainable, equitable and is best practice.

Rationale: The extensive suite of sport and recreation facilities/assets under the Council's ownership and control requires sustainable facility management and maintenance processes and systems. This is particularly important given the added complexity that many facilities are leased to sporting clubs who are responsible for general building maintenance and that most clubs have limited resources and are reliant upon volunteers. Ensuring compliance with relevant legislative requirements and standards is also important. There is also a need for facility managers including clubs and associations to continually develop and plan for the future including adapting facility management practices and developments.

Key Relevant Trends:	<u>älä</u>	167 1				.
Rey Relevant Hends.	Asset Management	Partnerships	Climate Resilience	Online Communities	Synergistic Policy Making	ectations of overnance
	Action			Timeframe	Partners	Resources
7.1. Aquatic Facility Business aquatic facilities.	Modelling: Explore r	management of Cou	ıncil's six public	Immediate	• TRC	Low
7.2. Sports Dome Business Gramworth Sports Dome to i framework to achieve this, e	dentify opportunities f	or business expans	ion and a	Immediate	• TRC	Low
7.3. Governance, Audits and Compliance: In line with occupancy agreements and Council's Asset Management Plans, audit sport and recreation facilities for compliance with relevant legislation, policies, standards and (e.g. risk management, Disability Discrimination Act, Australian Standards, lease requirements, inclusive sport cultures). Review audit on a regular basis.			Immediate	• TRC	Low	
7.4. Education and Training: Operative planning, managen Council staff in the Sport and	nent and maintenance	e for sport and recre		Ongoing	• TRC	Low
7.5. Higher Education: Advoca which support the developm Management, Sport Science	nent of the sport and r	ecreation industry,		Ongoing	• TRC	Low

Facility Management and Operation

7. Strategy: Ensure that management and operation of Tamworth Regional Council sport and recreation facilities is forward-thinking, sustainable, equitable and is best practice.

Action	Timeframe	Partners	Resources
7.6. Smart Technology: Continually investigate new technologies for 'smart' management and maintenance, particularly in the areas of lighting (e.g. LED, automation/smart controllers) and irrigation (e.g. central control, moisture sensors).	Ongoing	• TRC	Low
 7.7. Climate Resilient Facilities: Enhance the capacity of sport and recreation infrastructure and providers to adapt to a warmer and drier climate with more frequent and intense heat waves, droughts and more severe rainfall events. This includes: facilitating night/indoor/shaded events, competitions and training activities to allow for participation at cooler times/locations (e.g. revising schedules and programs, providing additional shading structures and installing/upgrading of sports lighting), continuing to reduce reliance on potable water to irrigate sports grounds and increase alternative water sources (e.g. increasing stormwater capture and re-use and improvements to irrigation), ensuring new facilities are designed to be resilient to the impacts of extreme weather and a changing climate (e.g. highly durable building standards), ensuring that Council has frameworks in place to guide operations during times of drought etc. (e.g. Council's Drought Management Plan). 	Ongoing	TRCClubs/User GroupsCommunity	Low

Research and Planning

Strategy: Strategically research and plan for the continued progression of sport and recreation across the Tamworth Regional Council area to ensure the provision of a balanced network of facilities to meet the needs of current and future populations.

Rationale: It is important that the Tamworth region's sport, recreation and open space network is continually developed in response to strategically identified programs of works and demonstrated need, ensuring that investments in the facility network maximise community benefit. While the development of the Sport and Recreation Strategic Plan has included extensive consultation with stakeholders and the community, and assessment of future needs – further consultation and assessment is required regarding the plans outlined.

The initial developments relating to Council's Parks Hierarchy Plan have been developed and are intended to be finalised integrating and aligning with this Sport and Recreation Strategic Plan. This Plan will also inform several proposed subsequent planning processes, such as the Open Space Re-investment Strategy, the Playspace, Outdoor Fitness and Community Courts Strategy and the Recreational Trails Strategy.

The Pool Maintenance and Asset Improvement Plan is to be developed to ensure that Council has a robust plan for the ongoing management of aquatic facilities across the region. While the development of a Regional Aquatic and Leisure Centre at the NICSE is a high priority for Council, it is also a high priority to ensure that the existing facilities in Barraba, Manilla, Kootingal and Nundle are operational well into the future, and that the two existing swimming pools in Tamworth remain operational until the new centre is constructed.

The Playing Fields and Outdoor Sports Lighting Options Study is to be developed for the Tamworth urban area in close consultation with SSOs and user groups. Council has access to significant portions of land along the Peel River for the future development of sport and recreation facilities to meet the projected future demand for turf playing fields. It is imperative that planning for these new areas comprehensively considers interrelated details such as the usage capacity of existing playing fields, sports lighting, water availability, user group requirements and lifecycle costing. This planning process will ensure that the development of playing fields maximises community benefit and meets the needs of user groups. For example, the inclusion of a synthetic playing field at the NICSE would significantly impact upon the required number of turf playing fields at the Riverside Precinct. Findings from consultation for the Sport and Recreation Strategic Plan identified that key issues across the region's facility network primarily related to sports lighting, change-rooms, car parking and spectator facilities.

The Major Sport Event Attraction Strategy is also a high priority to support the activation of Tamworth's high quality and diverse network of facilities with extensive capacity for competitions and events. Ensuring that Tamworth attracts a wide range of high-level and high-participation events and tournaments will support the region's economy.

There are some venues, particularly those managed by s355 Committees in small settlements, which were historically established to service larger active populations and sporting groups and may now be able to serve a new purpose for the localised area. A review of these sites is proposed, in consultation with residents and s355 Committees to ensure that the strategic direction for such provision is reviewed to meet current and future community needs.













Key Relevant Trends:

Changing **Preferences**

Synergistic Policy Making

Asset Management

Climate Resilience

Visitor Economy

Partnerships

Action	Timeframe	Partners	Resources
8.1. Parks Hierarchy Plan: Develop the Parks Hierarchy Plan as a strategic framework to guide the current and future provision and service of parks and open space across the Tamworth region.	Immediate	• TRC	Low
8.2. Pool Maintenance and Asset Improvement Plan: Develop the Pool Maintenance and Asset Improvement Plan to guide Council's approach to the maintenance and improvement of Council's aquatic facilities.	Immediate	• TRC	Low
 8.3. Playing Fields and Outdoor Sports Lighting Options Study: In consultation with SSOs and user groups, review the current distribution, hierarchy, level of lighting, irrigation/water availability, support facilities and usage requirements of playing fields across the Tamworth urban area and assess options to meet the needs of projected demand to 2041. Key considerations: Provision for football (soccer), rugby league, rugby union, touch football and oztag, as well as other sports which may emerge (e.g. AFL 9s, ultimate). Refer Appendix D for projected facility requirements. Co-location of multiple sports to achieve efficiencies in land use, provision of support facilities, maintenance and operations Capacity of existing sports grounds to sustain additional use Water security and implications of climate change/prolonged periods of drought Requirements of potential universities establishing in Tamworth Alignment with Council's <i>Drought Management Plan</i> Sports lighting requirements for training and competition for each sport Site suitability for sports lighting (e.g. buffering from residential areas) Required support facilities (e.g. clubrooms, changerooms, spectator facilities) Provision of facilities for multiple sports with a 'home' atmosphere Provision of adaptable playing fields to allow for flexible use and responsiveness to future demand/participation trends Community access to public open space Lifecycle costing of synthetic pitches including sinking fund requirements Options for modern/'smart' technologies e.g. LED lighting, automation/smart controllers, moisture sensors Identified requirement for additional multi-use natural turf rectangular pitches to cater for projected demand in line with growth projections and plans. 	Short	 TRC Clubs/User Groups SSOs 	Low

Action	Timeframe	Partners	Resources
8.4. Open Space Re-investment Strategy: Develop an Open Space Re-investment Strategy, informed by consultation, the Parks Hierarchy Plan and the Sport and Recreation Strategic Plan to guide Council's approach to redistribution and optimisation of the region's open space network.	Short	• TRC	Low
8.5. Major Sport Event Attraction Strategy: Prepare a Strategy to guide Council and its partners with a strategic approach to the attraction of major sport events to activate the diverse network of impressive regional, state and national-level facilities offered. [Refer also Action 12.2]	Short	TRCDestination TamworthSSOs	Low
8.6. Playspace, Outdoor Fitness and Community Courts Strategy: Review the distribution of playspaces, outdoor fitness equipment and community courts across the region to ensure a strategic distribution in line with Council's Parks Hierarchy Plan.	Medium	TRCCommunity	Low
 8.7. Recreational Trails Strategy: Prepare a Tamworth Regional Recreational Trails Strategy to strategically plan for the enhancement of existing trails and the development of new trails across the region, assessing opportunities relating to walking, mountain biking, horse riding and canoe/kayaking opportunities. Existing trails (informal and formal) identified across the region including but not limited to: Tamworth Mountain Bike Park Trails Network, Kamilaroi Walking Track, Peel River Levee Bank Track, Mount Borah Mountain Bike Trails Network (Privately owned), Manilla River Walk, Nundle Recreational Trail, trails within Tamworth Marsupial Park, trails within Tamworth Botanic Gardens, trails adjacent to Sheba Dams Camping Reserve and various trails within National Parks. 	Medium	 TRC Clubs/User Groups Community 	Low

Action	Timeframe	Partners	Resources
 8.8. Review of Facilities in Outlying Settlements: Review the function and needs of sport and recreation venues managed by s355 Committees in outlying settlements across the Tamworth region to ensure that a strategic approach to provision is adopted, and that the venues meet the needs of communities in these settlements now and into the future. This may involve upgrading, adapting or repurposing facilities such as tennis courts, recreation grounds/cricket ovals and community halls [Also Action 4.8]. Sport and recreation venues managed by s355 Committees in outlying settlements: Attunga Recreation Sports Ground Dungowan Sports Ground Moore Creek Recreation Reserve Niangala Tennis Courts Piallamore Tennis Courts Somerton Recreation Ground Watson's Creek Recreation Reserve Woolomin Recreation Ground Woolomin Recreation Ground 	Short	TRCs355 CommitteesClubs/User GroupsCommunity	Low
 8.9. Master Plans: Continue to prepare master plans to guide the development and enhancement of sport and recreation precincts. Master plans identified: NICSE Stage 3 and 4. [Refer also Action 1.1] Viaduct Park Youth Hub. [Refer also Action 2.2] Riverside Sports Complex. [Refer also Action 2.5] Victoria Park and Oxley Park. [Refer also Action 2.6] Chaffey Park Manilla. [Refer also Action 4.1] Barraba Sports Ground and Barraba Rugby League Ground. [Refer also Action 4.3] Nundle Recreation Ground. [Refer also Action 4.6], Kootingal Recreation Reserve. [Refer also Action 6.1] 	Ongoing	TRCClubs/User GroupsCommunity	Medium

Action	Timeframe	Partners	Resources
 8.10. Hierarchical Provision of Facilities: Where opportunities arise, align facilities with strategic hierarchies/directions identified by State Sporting Organisations. For example: Tennis Australia's facility hierarchy, that seeks a balance of regional (16+ courts), subregional (12+ courts), medium (8+ courts) and local (4+ courts) tennis centres. Football NSW's Facility Hierarchy outlined in the Facilities Strategic Plan 2014 – 2024 which seeks to provide: national: first class facility with full broadcast lighting state: two synthetic fields, three turf fields, multi-purpose indoor sports centre with full size FIFA court + specific support facilities regional: several good quality pitches (grass or synthetic) + support facilities local: competition and training ground (turf) + specific support facilities 		TRCClubs/User GroupsSSOs	Low
8.11. Strategic Facility Planning Training: Support and encourage clubs and service providers to prepare strategic facility plans. Consider introducing the requirement for business/facility plans to be prepared and submitted by the lessee/club when seeking future facility leases and for major funding applications through Council.	Ongoing	TRCClubs/User Groups	Low
8.12. Integration with Strategic Plans: Ensure that strategic direction for sport and recreation is integrated into Council's suite of strategic planning documents and implemented accordingly. For example, <i>Tamworth Regional Council's Blueprint 100</i> (2020) and Community Strategic Plans.	Ongoing	• TRC	Low

Clubs and Service Providers



Overall Objective: A balanced and high quality network of sport and recreation clubs and service providers across the Tamworth region which ensures Tamworth is the sporting hub of Northern Inland NSW, maximises community participation, encourages active lifestyles, attracts a wide range of events and offer pathways for sporting excellence.

Governance, Training and Development

9. Strategy: Support training and development opportunities for volunteers and administrators of sport and recreation clubs, associations and service providers to continually improve their governance and management.

Rationale: Local government can play a key role in supporting local clubs, associations and service providers through the facilitation of training and development opportunities for volunteers, staff, coaches and officials. Organisations such as the Office of Sport, NSW Volunteering, Sport NSW and various SSOs/peak bodies provide training opportunities and there is an opportunity to partner with these organisations to deliver training and development programs. Up-skilling key stakeholders who manage provision of sport and recreation will assist in ensuring a more professional and effective sporting service will be provided to the community.

Key Relevant Trends:	;	450			ő A	()
Rey Relevant Trends.	Expectations of Governance	Partnerships	Synergistic Policy Making	Lifestyle and Community	Personalisation Ir	ncreasingly Busy Lifestyles
	Action			Timeframe	Partners	Resources
9.1. Sports Operational Meetings: Continue to facilitate 'Sports Operational Meetings' on a monthly basis to discuss and proactively improve day to day operations and functions unique to a sport. Continue the practice of publishing meeting notes on Council's webpage to ensure transparency and documentation. [Refer also Action 13.2]				Ongoing	TRCClubs/User GroupsService Providers	Low
9.2. Training and Development: Support members of the Tamworth region volunteering community to upskill and attend relevant training courses which enhance the operations of sport and recreation clubs and build upon community-based leadership capacity. This may include training in subjects such as strategic facility planning [Refer also Action 8.11], child protection requirements, recruitment, retention and management of volunteers, event planning, financial management, risk management and governance.			Ongoing	 TRC Clubs/User Groups Service Providers NSW Volunteering SSOs Community 		

Action	Timeframe	Partners	Resources
9.3. Club Accreditation: Encourage all sport and recreation clubs to become accredited with relevant schemes such as Good Sports, Football's National Club Accreditation Scheme (NCAS) or Rugby League's Blue Shield Program, which encourage good governance, and safe and inclusive environments which maximise community participation.	Ongoing	TRCClubs/User GroupsService ProvidersSSOs	Low
9.4. Healthy and Inclusive Cultures: Promote active and healthy lifestyle choices across all sport and recreation providers (i.e. responsible alcohol consumption, healthy eating) to encourage community involvement and facilitate a healthy, inclusive culture.	Ongoing	TRCService ProvidersSSOsCommunity	Low

Volunteering

10. Strategy: Assist clubs and service providers in developing and maintaining strong volunteer bases

Rationale: Volunteers are the backbone of all community-based clubs and associations. Without volunteers, community-level sport and recreation would not function effectively. Sporting volunteers are the largest section of the volunteer market and there is a need to recognise this major contribution to the community through positive social, health and economic impacts.

Council currently facilitates an annual Volunteer Awards Ceremony which is integrated with further acknowledgements such as New England Volunteer Awards and NSW Volunteer Awards. Council also facilitates a volunteer program via RU Volunteering, which has the vision for the Tamworth region to be the Volunteer Capital of Australia, and to nurture and strengthen a community that has a culture of Volunteering. A virtual/online hub is facilitated for volunteer skills and contributions are supported to have the biggest impact. Volunteers can also be supported by Council through ensuring access to relevant training.

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Key Relevant Trends:	Lifestyle and Community	Partnerships	Personalisation	Expectations of Governance	Synergistic Policy Making	Increasingly Busy Lifestyles
	Action			Timeframe	Partners	Resources
10.1. Volunteer Recognition ar for sport and recreation vo				Ongoing	TRCClubs/User GroNSW VolunteeSSOsCommunity	·
10.2. Volunteer Referral Service: Continue to support RU Volunteering to provide a virtual hub as a platform for people seeking volunteer roles to match with compatible organisations seeking volunteer assistance.			Ongoing	TRCClubs/User GroNSW VolunteeCommunity	·	
10.3. Volunteer Training Cours community to upskill and a of sport and recreation club [Refer also Actions 8.11 ar	ttend relevant training os and build upon con	courses which en	hance the operations	Ongoing	TRCClubs/User GroNSW VolunteeSSOsCommunity	•

Partnerships

11. Strategy: Foster partnerships with sport and recreation clubs, associations, service providers, schools, other Local Governments, state and federal governments to develop and provide sporting opportunities in the Tamworth region.

Rationale: The delivery of sport and recreation across the Tamworth region is achieved through partnerships between all three levels of government (local, state and federal), schools, state sporting organisations, associations, clubs and the private sector. Without these collaborative arrangements to plan for and provide facilities, services and resourcing, sport and recreation activities would not exist in the format they do today. These partnership arrangements need to be preserved and strengthened to ensure the ongoing development of sport and recreation in the region. Regional planning and collaboration with relevant agencies should continue to be pursued along with specific initiatives to strengthen and support vulnerable clubs and associations. Ongoing partnerships will enhance cohesion of plans and can improve governance while achieving synergies between various objectives.

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Key Relevant Trends:	Partnerships	Expectations of Governance	Synergistic Policy Making	Lifestyle and Community	Asset Management	Corporatisation of Sports
	Action			Timeframe	Partners	Resources
11.1. Regional Sport and Active Recreation Council: Regularly meet with staff responsible for sport and recreation planning from other Local Government Areas across the New England and North West region to discuss and collaborate on regional sport and recreation matters (on at least an annual basis). This meeting may be an opportune time to continually revise and update the region's Sport and Active Recreation Plan which was established as an evolving document in 2017.				Ongoing	TRCNSW Office of SpOther Local Governments	Low
develop strategic plans for	11.2. SSO Regional Strategic Plans: Encourage State Sporting Organisation's (SSOs) to develop strategic plans for the development of their sport across the region. Provide direction and support for this where possible.			Ongoing	• TRC • SSOs	Low
11.3. Cross-Sport Member Attraction: Support and encourage clubs and service providers to partner with other sports to encourage cross-sport member attraction for sports with complementary winter and summer seasons.				Ongoing	TRCClubs/User GrouService Providers	'
11.4. Establish and Maintain Partnerships: Establish and maintain partnerships with national and state peak bodies, private industry, government, non-government organisations and education bodies to enhance club development and participation.			Ongoing	 TRC Clubs/User Grou Service Providers Education Provid SSOs NSW & Federal Governments 	5	

Programs and Events



Overall Objective: A balanced and high quality calendar of sport and recreation programs and events across the Tamworth region which ensures Tamworth is the sporting hub of Northern Inland NSW, maximises community participation, encourages active lifestyles, attracts a wide range of events and offer pathways for sporting excellence.

Events

12. Strategy: Actively seek opportunities to host sport and recreation events in Tamworth and support organisers to maximise the associated economic benefits.

Rationale: The Tamworth region is already home to an impressive calendar of sport and recreation events, attracting visitors from across NSW, Australia and in some cases internationally. The preparation of a *Major Sport Event Attraction Strategy* will provide Council and its partners with the necessary framework to ensuring continuity of existing events and to attract new event opportunities.

The Australian Equine and Livestock Events Centre (AELEC) is a key contributor to the region's extensive event capacity, particularly for equine sports. This facility is also regularly used to accommodate a wide range of other activities (e.g. sidecar racing).

Tamworth also has hosting rights to a range of high-profile events such as the National Primary Games and regional and state championships in various sports and it is important to continually maintain these where possible, as well as apply for hosting of others. The region's capacity to host large quantities of visitors associated with events is supported through the extensive accommodation offerings and demonstrated during the annual Country Music Festival which accommodates 300,000 visitors across ten days.

Events play an important role in promoting sport and active recreation to residents and visitors and bringing benefit to the regional economy. Council can support the continuation of these events in the region by providing operational support and retrospective analysis and projections of event impacts.

Key Relevant Trends:	4					
	Visitor Economy	Synergistic Policy Making	Partnerships	Corporatisation of Sports	Expectations of Governance	Lifestyle and Community
	Action			Timeframe	Partners	Resources
and make it available on the Where possible this may be	12.1. Events Calendar: Develop and promote an events calendar for Sport and Recreation and make it available on the Council's website. Where possible this may be part of a broader initiative across the New England North West region which aims to reduce clashes and duplication of events across the region.		Immediate	• TRC	Low	
12.2. Major Sport Event Attraction Strategy: Prepare a Strategy to guide Council and its partners with a strategic approach to the attraction of major sport events to activate the diverse network of impressive regional, state and national-level facilities offered. [Refer also Action 8.5]			Short	TRCDestination TamworthSSOs	Low	

Action	Timeframe	Partners	Resources
12.3. Hosting Rights: Establish and maintain hosting rights for a wide variety of sport and recreation events to be held in the region.	Ongoing	TRCService ProvidersSSOs	Low
12.4. Operational Support: Provide operational support to sport service providers such as expertise in training, marketing and event management to support service providers to deliver successful events, programs and services across the Tamworth region.	Ongoing	TRCClubs/User GroupsService ProvidersSSOs	Low
12.5. Data Collection and Analysis: Collect data relating to significant sport and recreation events to allow for retrospective analysis of the economic impacts to the regional economy, and to inform projections for future events.	Ongoing	• TRC	Low

Communication

13. Strategy: Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about sport and recreation opportunities in the Tamworth region.

Rationale: Continually developing and maintaining strong communication and relationships with sport and recreation stakeholders is a key pillar of this Plan. Providing relevant and timely information through various communication platforms will be required on a regular basis.

Sport Operational Meetings are monthly meetings with individual sport associations to discuss and improve day to day operations and functions unique to a sport. Sports are represented at these meetings typically by their president or key administrator and they meet with TRC's Sport and Recreation Development Officer and the respective Sports Supervisors. TRC has been conducting Sports Operational Meetings since 2016 and these have proved invaluable for both the local sport associations and TRC. The meetings have acted as a direct communication channel between sports and TRC and provided an avenue to maximise community benefit. The meetings have enabled all involved to establish and maintain strong working relationships.

On a bi-monthly basis, Council invites sport association representatives to address the Council's Sports Working Group (SWG). The purpose of the Sports Working Group meetings is to provide all associations utilising Council sports facilities another direct avenue of communication with the Council regarding all matters associated with the representative's sport. This communication allows Council to identify and gauge areas of interest amongst the sporting community.

Council can continually update and maintain a range of communication resources and platforms to support these ongoing relationships.

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Key Relevant Tr	Partnerships	Expectations of Governance	Lifestyle and Community	Synergistic Policy Making	Online Communities	Increasingly Busy Lifestyles
	Action			Timeframe	Partners	Resources
recreation clul sustainability	13.1. Sport and Recreation Contacts: Ensure that a comprehensive database of sport and recreation clubs and organisations is kept up to date to support club development, club sustainability and ongoing relationships. Ensure that contact details are routinely updated. This may be integrated with the existing <i>Tamworth Regional Directory</i> .				TRCClubs/User GroService Provide	
a monthly bas unique to a sp continue the p	13.2. Sports Operational Meetings: Continue to facilitate 'Sports Operational Meetings' on a monthly basis to discuss and proactively improve day to day operations and functions unique to a sport. Ensure that new organisations are included in such meetings and continue the practice of publishing meeting notes on Council's webpage to ensure transparency and documentation. [Refer also Action 9.1]			Ongoing	TRCClubs/User GroService Provide	·

Communication

13. Strategy: Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about sport and recreation opportunities in the Tamworth region.

Action	Timeframe	Partners	Resources
13.3. Sport and Recreation Webpage: Further develop and continually maintain Council's web page dedicated to sport and recreation. Offer timely and relevant information on club development, events, funding opportunities (i.e. links to Grants Hub page), training and industry information. Consider enabling the community to sign up for alerts when new information is added which is relevant to their topic/s of interest.	Ongoing	• TRC	Low
13.4. Marketing and Promotion: Continue to market and promote sport and recreation opportunities and programs to the community. For example, social media posts, regular press releases or articles for local media highlighting local initiatives.	Ongoing	TRCClubs/User GroupsService Providers	Low
13.5. New Communication Technologies : Identify and promote new communication technologies and apps that encourage greater participation in sport and recreation.	Ongoing	TRCClubs/User GroupsService ProvidersCommunity	Low
13.6. Sports Working Group: Continue to facilitate the "Sports Working Group" on a bimonthly basis to allow a direct communication between Sport Associations and Council to discuss strategic sport matters.	Ongoing	TRCClubs/User GroupsService Providers	Low

Resourcing

14. Strategy: Obtain the necessary resources to effectively coordinate the implementation of the Sport and Recreation Strategic Plan.

Rationale: A significant level of resources will be required to implement the actions and initiatives identified within this Plan including staff resources, internal and external funding support. There is an opportunity to access a range of funding programs in which recreation developments and programs are eligible to be funded.

Key Relevant Trends:	45	<u>"Gla"</u>			<u></u>	
Rey Relevant Trenus.	Partnerships	Asset Management	Synergistic Policy Making	Expectations of Governance	Participation Costs	Corporatisation of Sports
	Action			Timeframe	Partner	s Resources
continual support for an ong	14.1. Strategic Projects Coordinator: Ensure the function of Strategic Projects through continual support for an ongoing position, such as Strategic Projects Coordinator, with a focus on the implementation of this Plan.			Ongoing	• TRC	Low
14.2. Budget Allocations: Ensur Recreation Division to support Plan.				Ongoing	• TRC	Low
	14.3. Grants Hub Webpage: Continue to maintain Council's 'Grants Hub' webpage which offers a register of external funding opportunities relevant organisations within the Tamworth region.				• TRC	Low
14.4. Grant Information Sessions: Provide education and information sessions for sport and recreation organisation regarding best-practice for accessing grant funding. This may be linked with training courses relating to governance [refer also Action 9.2] and strategic facility planning [refer also Action 8.11].				Ongoing	TRCClubs/UserService ProNSW VolunSSOsCommunity	viders teering
14.5. Support for Funding Appl organisations for funding ap Plan.				Ongoing	• TRC	Low
14.6. Private Investment and Convestment and commercial sport and recreation opportunity	partnerships for the	continued provision		Ongoing	TRCPrivate Sec	Low

Inclusion and Access

15. Strategy: Maximise community participation through ensuring that sport and recreation opportunities are inclusive of all people regardless of factors such as cultural background, gender, physical ability and affluence.

Rationale: Inclusivity in sport and recreation is an important aspect of development within a community. The benefits of active lifestyles are obtainable by all community members if opportunities are inclusive and accessible. There is an opportunity to support, encourage and facilitate various initiatives and programs that are inclusive of all people and target increased participation from specific population groups.

Facilitation of Come 'n' Try Days are an important process in the recruitment of participants, and it is essential that these programs are approachable, inclusive of all people including children and adults, held regularly and are well promoted.

Council can maximise community participation and benefit through promoting programs and initiatives which break down barriers to participation in sport and recreation. For example, the NSW Government's Active Kids program which provides a voucher of up to \$100 for parents / guardians / carers to contribute to the cost of their children's membership fees in approved sport and active recreation activities.

Young people are the largest proportion of the Australian population that participate in the majority of sport and highly active recreation activities, with participation rates over double the rate of adults. It is critical to ensure that places where young people participate are safe and welcoming.

The success and increasing popularity of modified formats of various sports (e.g. Walking Football, T20 Cricket, AFL 9's, Tee-ball, 3x3 Basketball) has demonstrated the ability to assist in breaking down cultural and physical barriers, promoting inclusion and creating more opportunities for participation. There are innovative programs available to be established in communities to support maximum community participation by targeting specific inactive segments of the population and tailoring programs to suit.

Another common barrier to participation in sport and recreation is access to transport services. This is a common issue in widely distributed rural areas, as well as within urban environments. Transportation to access sport and recreation opportunities in Tamworth from towns such as Barraba, Manilla, Nundle and Kootingal require significant time commitments for participants and families, and costs to individuals.

Key Relevant Trends:				ाँते	Ф	
Rey Relevant Hends.	Synergistic Policy Making	Lifestyle and Community	Partnerships	Active Ageing	Female Participation	Participation Costs
	Action			Timeframe	Partners	Resources
15.1. Come n Try Days: Partne Try' days and similar particle adults. Encourage integrate participation opportunities newcomers to try.	cipation events on a retion with clubs and ser	egular basis for bot vice providers to p	h children and rovide ongoing	Ongoing	TRCClubs/User GroupsService Providers	Low
15.2. Promote Relevant Programs are facilitated by other org NSW Government) to encommunity members from service providers and schools.	anisations (e.g. the Adourage the breaking diparticipating in sport a	ctive Kids Voucher own of barriers whi and recreation. End	facilitated by the ich prevent	Ongoing	TRCClubs/User GroupsService ProvidersNSW Government	Low

Action	Timeframe	Partners	Resources
15.3. Child Safe and Child-Friendly Environments: Support clubs and service providers to ensure provision of sport and recreation environments that are safe and friendly for children.	Ongoing	TRCClubs/User GroupsService ProvidersSSOsNSW Government	Low
15.4. Targeted Groups: Encourage and support the delivery of sport and recreation events, programs and services which target people who are not currently participating in sport and recreation, or leading healthy and active lifestyles. This may involve specific programs developed to attract people in population groups such as: disengaged young people; people from lower socio-economic backgrounds; persons with a disability; Aboriginal and Torres Strait Islander people; older people.	Ongoing	TRCClubs/User GroupsService ProvidersSSOs	Low
15.5. Modified Formats: Encourage and support service providers with the provision of modified versions of sport and recreation activities to encourage maximum community participation. For example, walking football which encourages participation by people who may be less physically fit or able.	Ongoing	TRCService providersSSOs	Low
15.6. Inclusive and Accessible Facilities: Ensure that all new sport and recreation facilities are accessible to all people, and that a program of works is established to adapt existing facilities to be inclusive. For example, ensuring that facilities comply with the Disability Discrimination Act and that facilities such as changerooms are provided for all users of a facility.	Ongoing	TRCService providersSSOs	Low
15.7. Regional Sport and Recreation Transport Network: Explore options for the development of a Regional Sport and Recreation Transport Network to support people living in outlying areas to access sport and recreation facilities, programs and events. Where possible this may be part of a wider network across the New England North west region. The network may involve components such as modified bus routes to align with sport and recreation programs/events and formalised carpooling arrangements.	Ongoing	 TRC Transport Providers SSOs Education Providers Service Providers Other Local Governments 	Low
15.8. Recreational Use: Ensure that sport and recreation facilities and spaces are accessible to the community for casual/informal participation, as well as organised sport.	Ongoing	• TRC	Low



Appendices

List of Appendices

Appendix A: Status of Actions in Recreation and Open Space Plan (2008)

Appendix B: Review of Background Documents

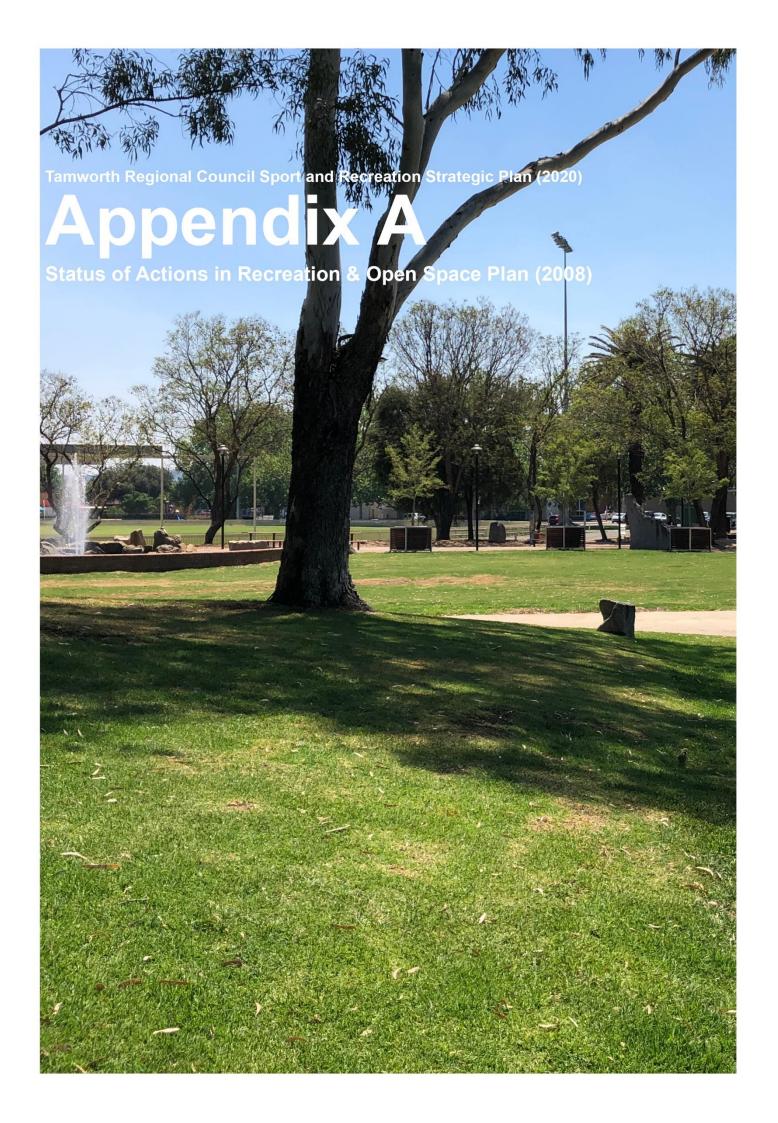
Appendix C: Facility Inventory

Appendix D: Projected Facility Requirements

Appendix E: Potential Funding Sources

Appendix F: Open Space Development Guidelines

Refer to separate documents for appendices



Appendix A

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Strategic Area 5: Information and awareness

Background Information

In 2008, Council endorsed the *Recreation and Open Space Plan* (ROSS, 2008). This has provided direction for the development of sport, recreation and open space.

The recommended actions of this plan were grouped into the following five strategic areas:

- 1. Viability of sport and recreation groups.
- 2. Council policies, coordination and management arrangements.
- 3. Maintenance and improvement of existing facilities and programs.
- 4. New facilities, programs and initiatives
- 5. Information and awareness.

The ROSS 2008 was reviewed to inform the development of the Tamworth Regional Council Sport and Recreation Strategic Plan (2020).

The following tables outline the actions recommended within the ROSS 2008, with a comment on the status (provided by relevant Council staff in late 2019), and how this has been addressed in the Tamworth Regional Council Sport and Recreation Strategic Plan (2020). Reference numbers for specific Strategies and Actions are provided where relevant which correspond to the Action Plan of the Sport and Recreation Strategic Plan (2020).

The status column has been colour coded as follows:

Completed

Partially completed / Underway

Ongoing

Not completed

Superseded / No longer applicable

Strategic Area 1: Viability of sport and recreation groups

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042	
1.1 Provide support to the volunteer organisation and club sector to ensure the long-term viability of sport and recreation provision in Tamworth			
 1.1.1 Facilitate a program of education and training for sport and recreation groups across Tamworth, focusing on identified training needs. Training and club development should initially focus on: strategic and business planning funding and grant applications club governance and committee management risk management volunteer management advertising and marketing. Contact should be made with NSW Department of Sport and Recreation to explore the full range of available opportunities, including funding options. 	Status as of 2019/20: Not completed.	Action 7.4 Action 9.1	
 1.1.2 Pilot an annual forum for community-based sport and recreation organisations. The forums should aim to: promote information and resource sharing provide networking opportunities open communication between Council and sport and recreation groups encourage education and training program co-ordination The forums could be delivered in partnership with NSW Department of Sport and Recreation and should provide a platform to co-ordinate the delivery of information for the benefit of both community and Council. The forums could also provide a mechanism for Council and the community to monitor and evaluate policies effecting community-based organisations and help develop strategies to respond to emerging issues. 	Status as of 2019/20: Superseded. Comment: Superseded by the introduction of Sport and Recreation Sports Operational Meetings and Sports Awards.	Action 9.1	
1.2 Provide support to the volunteer organisation and club sector to ensure the long-term viability of sport and recreation provision in Tamworth			
 1.2.1 Liaise with NSW Department of Sport and Recreation to improve: knowledge of, and access to funding opportunities the co-ordination of an annual process for clubs to notify Council of changes to office bearers or their contact details. Details should be able to be made public to interested parties. 	Status as of 2019/20: Ongoing. Comment: Council and the now Office of Sport maintain a strong relationship for the betterment of the community.	Action 13.1	

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Appendix H

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
	Council maintains an up to date data base of sport contacts across the region.	
1.2.2 Develop a communication package from Council to inform club office bearers of key Council contacts, responsibilities and processes.	Status as of 2019/20: Completed. Comment: Regular meetings established in 2016 between groups and Council staff involved in maintenance of facilities.	Action 13.1 Action 13.2
1.2.3 Develop partnerships with community organisations, Government Departments (NSW Department of Sport and Recreation NSW Health, Division of General Practitioners, NSW Education and Training) and professionals delivering recreation activity programs, information and advice to expand, target and promote appropriate new programs (e.g. walking, community recreation and physical activity programs).	Status as of 2019/20: Ongoing. Comment: Council has established and maintains ongoing relationships with multiple organisations to assist with program development and delivery.	Action 11.4
1.3 Ensure formal sporting opportunities exist for females		
1.3.1 Actively assist volunteers to develop sporting clubs (e.g. netball, basketball or softball) that will provide regular opportunities for females to be involved in formal sport in outlying towns.	Status as of 2019/20: Ongoing. Comment: Council provides resources to volunteers within the community and acts as a medium to connect volunteers and clubs.	Strategy 10 Strategy 15

Strategic Area 2: Council policies, coordination and management arrangements

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042	
2.1 Ensure an appropriate level of resources is allocated to achieve optimal sport and re	creation outcomes		
2.1.1 Review recommendations in this Plan and co-ordinate priorities and timeframes across Council with other planning strategies. Undertake a regular process for undertaking reviews and reporting outcomes.	Status as of 2019/20: Partially completed. Comment: Many of the recommendations have occurred with capital improvements and new developments. All programs are reported through the appropriate channels internally at Council and to the appropriate constituents externally.	Action 8.12	
2.1.2 Complete a major review of this Plan within 10 years.	Status as of 2019/20: Completed. Comment: Addressed by this project.	N/A	
2.1.3 Review annual budget allocations for sport and recreation purposes to ensure adequate funding is available for the development and management of facilities. Council funding can also be used to attract external funding from sources such as NSW Department of Sport and Recreation.	Status as of 2019/20: Partially completed. Comment: Budgets reviewed annually.	Strategy 14	
2.2 Ensure that community, sport and recreation groups have adequate support for seek	king funding		
2.2.1 Investigate the possibility of employing an officer to work across Council departments and community groups to identify potential funding sources and prepare appropriate applications.	Status as of 2019/20: Not completed.	14.1	
2.3 Ensure appropriate tenure is available for sport and recreation organisations			
2.3.1 Develop a leasing/ right-of-use policy that clearly articulates roles and responsibilities, maximises community benefit and promotes sound management of assets, whilst ensuring all regular user groups have appropriate tenure to support their development plans and potential.	Status as of 2019/20: Underway. Comment: Currently being undertaken delivery expected June 2020.	√	
2.4 Ensure equity of support for 355 Committees and other community groups across the region			
2.4.1 Develop a consistent policy for fees, charges, maintenance and support mechanisms for community organisations/ committees that reflects the income potential and community benefit of organisations.	Status as of 2019/20: Completed. Comment: This was reviewed in 2017 and implemented. Reviewed annually.	√	

(as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
Status as of 2019/20: Underway. Comment: A current strategic project	Action 8.1 Action 8.4
way with an expected delivery date of 020. This will provide a Parks Hierarchy e-investment Strategy.	ACTION 6.4

Strategic Area 3: Maintenance and improvement of existing facilities and programs

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042	
3.1 Ensure appropriate future development at key sport and recreation sites			
3.1.1 Work closely with the individual organisations, peak bodies, Sports Working Group and other key stakeholders to develop appropriate plans for key sites, in particular:	Status as of 2019/20: Partially completed.	Action 8.9	
 precinct master plan for the Australian Equine and Livestock Events Centre and surrounds (e.g. Regional Sporting Complex, Tamworth Regional Events and Conference Centre, Longyard Golf Club and undeveloped land) master plan for the Regional Sporting Complex, including provision of a 3rd synthetic hockey field and retention of 1 turf cricket field (able to accommodate grass hockey fields). 	 Status as of 2019/20: Ongoing NICSE masterplan adopted 2014. This plan is currently being reviewed. Third hockey field under construction in 2020, as part of NICSE stage 2. 	Strategy 1 Action 1.1.	
master plan for the Moonbi Recreation Reserve	Status as of 2019/20: Incomplete.	Action 4.17	
 master plan for the Sporting Precinct from Jewry Street to Locks Lane (in light of relocations of sporting codes to this area) 	Status as of 2019/20: Incomplete.	Action 2.5 Action 8.3	
concept/ master plans for district recreation parks including Hyman Park, Anzac Park, Chauvel Park and Powerhouse Park	Status as of 2019/20: Partially completed. Comment: Hyman Park embellished to district park status in 2018/19.	Action 8.1 Action 3.2 Action 8.6	
strategic asset condition audit and master plan for the Barraba Showgrounds	Status as of 2019/20: Incomplete.	Action 4.16	
 review master plan for Bicentennial Park with the view to developing a regional recreation park with major play facility catering for all ages and abilities, and associated picnic/ community gathering nodes. 	Status as of 2019/20: Completed. Comment: Bicentennial Park masterplan updated 2020.	Action 2.1	
3.2 Undertake appropriate planning and design to ensure spaces are attractive and functional			
3.2.1 As a general rule, establish concept/ master plans prior to the development of district or regional recreation parks and sporting complexes to prevent ad hoc development.	Status as of 2019/20: Partially completed. Comment: This is carried out prior to funding / grant applications.	Action 8.9	

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
	Examples include the Bicentennial Park Regional Playground, Viaduct Park Youth Hub, and Centenary Park Youthie. Recently introduced charrettes for land released areas / Development Applications.	
3.2.2 Work with the Oakburn Park Management Committee to investigate opportunities to enhance the appearance of the bund and adjoining road side at Oakburn Park.	Status as of 2019/20: No longer applicable. Comment: To be addressed in context of broader upgrade proposals.	Action 2.4
3.3 Ensure a range of play opportunities are available for youth		
 3.3.1 Develop additional play opportunities in parks throughout the region. In particular: Nundle—develop a playground facility to service the local community and visitors. This may include support for the plans of local groups. Kootingal—develop a playground near Sandy Creek behind the War Memorial Hall Manilla—establish a skate park/ active youth space Tamworth – develop a regional playground and supporting picnic and activity node improve district parks to provide for activities in a range of age groups and interests create a youth activity hub at the skate park by providing additional elements (e.g. courts, hit-up wall). 	Status as of 2019/20: Partially completed. Comment: Nundle, Kootingal and Manilla projects have been completed. Tamworth - the Regional Playground and the Youth Hub have been completed. District parks have been improved and others are still to be designed.	Action 8.1 Action 8.6
3.4 Ensure parks are embellished to meet community needs		
3.4.1 Develop additional play opportunities in parks throughout the region.	Status as of 2019/20: Partially completed. Comment: To be further addressed in the development of the Parks Hierarchy Plan in 2020.	Action 8.1 Action 8.6

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Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
3.5 Ensure open space is well maintained and attractive		
3.5.1 Undertake an audit of maintenance and safety issues across open space areas and develop a plan to address the backlog. Allocate sufficient resources to deliver improvements in a timely manner.	 Status as of 2019/20: Partially completed. Comment: Safety and maintenance of playgrounds has been developed and implemented. A Risk Management Plan for parks has been prepared. Audit of maintenance not carried out. Sufficient resources not provided for improvements. Council undertakes monthly inspections. Complete audit not undertaken. 	Action 8.6 Strategy 14
3.5.2 Develop an asset management and replacement plan to ensure funds are allocated for capital replacement within the life cycle of assets.	Status as of 2019/20: Partially completed. Comment: Council is currently reviewing and refining its Sport and Recreation Asset Management System to have a uniform approached Council wide.	Strategy 14
3.6 Encourage and support sport and recreation organisations in applying for grants from opportunities	n external funding sources to develop and improve	e facilities and
3.6.1 Prioritise assistance to those organisations that have identified their needs in either this Plan or through other development plans lodged with Council or New South Wales Sport and Recreation. In particular, encourage and support the following groups to obtain external funding:	Status as of 2019/20: Partially completed.	Strategy 14
 Barraba Sports Ground—relocate cricket practice facility, rebuild the amenities and canteen facility and continue to pursue opportunities to use recycled water for field irrigation (and golf course irrigation) 	Status as of 2019/20: Partially completed. Comment: New cricket nets were installed at the sports ground in 2019 and a bore water source has been established for the sporting field. The golf course has its own irrigation supply.	Action 4.3
Barraba Tennis Facility—upgrade the existing clubhouse	Status as of 2019/20: Completed. Comment: Minor renovations to clubhouse.	Action 4.14

Actions	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
Barraba Recreation Ground—develop a new amenities facility	Status as of 2019/20: Completed. Comment: New amenities have been built.	Action 4.3
 Kootingal Recreation Reserve—level and irrigate the field, install lights to competition standard and enhance spectator facilities (shade, covered awning and car parking) 	Status as of 2019/20: Partially completed. Comment: The field has irrigation.	Action 4.7
 No. 1 Oval—install lights to AFL and cricket competition standard and upgrade shower facilities 	Status as of 2019/20: Partially completed. Comment: Lights have been upgraded. No action on showers.	Action 2.1
Ken Chillingworth Oval—install lights to competition standard	Status as of 2019/20: Completed. Comment: Oval has been leased by Pirates who upgraded the lights.	Action 3.3
 Rugby Park—install lights to competition standard and investigate opportunities for additional parking in the Rugby Park/ Viaduct Park precinct 	Status as of 2019/20: Partially completed. Comment: Park has been leased and the Magpies have installed lights. No action taken regarding car parking.	Action 3.3
Gipps Street Sports Complex—level, irrigate and re-turf the playing fields, upgrade existing lighting and install additional lights to competition standard	Status as of 2019/20: Completed. Comment: Gipps Street Sports Complex has been upgraded with new irrigation, lights and turf.	Action 8.3 Action 2.5
Riverside Sporting Precinct (Baseball)—install lights to competition standard on Diamond 1 and investigate opportunities for additional car parking	Status as of 2019/20: Not completed. Comment: No action on lights for Diamond 1 or car parking.	Action 8.3 Action 2.5
Riverside Sporting Precinct (Softball)—install lights to competition standard on Diamond 1	Status as of 2019/20: Not completed. Comment: No action on lights for Diamond 1.	Action 8.3 Action 2.5
Riverside Sporting Precinct (Cricket)—level and top dress the Carter Street playing fields and develop a lit 5 net practice facility	Status as of 2019/20: Partially completed. Comment: Four lane practice facility has been installed to a high standard. This facility has no fixed lighting however has power facilities for bowling machines and temporary lighting.	Action 8.3 Action 2.5

Action	s	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
•	Riverside Sporting Precinct (Netball)—investigate opportunities to enhance car parking (taking into consideration reduced pressure as a result of the new indoor sport development)	Status as of 2019/20: No longer applicable. Comment: Netball has relocated to the Sports Dome.	N/A
•	Chaffey Park—rebuild and increase the number of cricket practice nets.	Status as of 2019/20: Completed. Comment: The two practice nets were renewed in 2019	Action 3.2
3.6.2	Investigate opportunities to develop additional spectator facilities (seating and shade) across all sporting facilities.	Status as of 2019/20: Not completed. Comment: Community priority has been for sport field lighting. The majority of sporting fields are on flood plain and spectator facilities are not appropriate in these areas.	Action 8.9
3.7 C	ontinue the implementation of a well-designed and connected pedestrian and cycle	e network for residents and visitors	
3.7.1 develo	Liaise with community walking and cycling groups to establish priority pathway pments and include these in a revised Walk/ Cycle Strategy.	Status as of 2019/20: Partially completed. Comment: Draft Cycle Strategy written in consultation with cycling groups.	Action 8.7
3.7.2	Ensure appropriate standards for pedestrian/ cycle network development and maintenance, including assessment of safety and design criteria (e.g. minimum width and Austroad design guidelines).	Status as of 2019/20: Partially completed. Comment: Design standard completed.	Action 8.7
3.7.3	Investigate opportunities to develop pedestrian/ cycle networks in sporting areas.	Status as of 2019/20: Partially completed. Comment: Cycleway / pedestrian pathways designed and under construction for Riverside Sporting Complex, to the Mountain Bike Park. Cycleway to NISCE constructed.	Action 8.7 Action 8.9
3.7.4	Continue the development of pedestrian/ cycle opportunities in the region by initially focussing on:	Status as of 2019/20: Partially completed.	Action 8.7
•	developing a link around the Manilla River between Cherry Street Park and the Sports Ground in Barraba	Status as of 2019/20: Not completed.	Action 8.7
•	developing a link along the Peel River in Nundle	Status as of 2019/20: Completed.	

Actions	}	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
		Comment: Pathway completed along Peel River in Nundle.	
•	developing additional links within Hanging Rock (natural areas)	Status as of 2019/20: Not completed.	
•	developing a link along Station Street in Kootingal to connect the shops with the new development areas.	Status as of 2019/20: Not completed.	
•	Develop linking paths and trails within existing waterway parkland	Status as of 2019/20: Not completed.	
•	developing visual connections through the street network to connect Chaffey Park and The Junction (Manilla)	Status as of 2019/20: Not completed.	
•	developing a link from Campbell Road (Calala) to King George V Memorial Avenue.	Status as of 2019/20: Not completed.	
3.8 Im	prove parks, sporting and recreation facilities to meet a diverse range of user group	up needs and have safe and quality embellishmer	nts
spaces Investig that can	Continue to work with communities in rural centres to develop active play for youth, including bike riding areas, hard courts and/or skate facilities. pate provision of a modular skate park system (mobile and flexible configuration) to be rotated around skate facilities in the short term, ensure rural centres have the youth facilities permanently located in the long term.	Status as of 2019/20: Partially completed. Comment: Have developed Barraba skate facility & multi-use court and Manilla skate facility & learn to ride track. No action on the modular skate items.	Action 8.8
3.8.2	Consider developing a second skate facility on the southern side of Tamworth (Hyman Park).	Status as of 2019/20: No longer applicable. Comment: It was decided as a result of community consultation that skate facilities spread across Tamworth would mean that the facility would be small and not functional. The decision to create a new more complex skate facility was preferred to be one that could hold a Regional skate event. This was constructed at Viaduct Park in 2018-19.	N/A
3.8.3	Monitor the frequency with which the waterslide and high diving board are in operation at the Barraba War Memorial Swimming Pool. Ensure times of operation reflect community demand and increase frequency where staffing levels allow.	Status as of 2019/20: Partially completed. Comment: Water slide access for specific bookings and functions. Pool Supervisor and bookings staff monitor community requests and practicality of providing this service.	Action 7.1

Actions		Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
		Weekend access dominates bookings and staffing requirements. Inflatable play device is available for major events. The high diving board was removed.	
3.8.4	Consider developing additional shade at the Kootingal-Moonbi War Memorial Swimming Pool.	Status as of 2019/20: Ongoing. Comment: Additional shades have been provided.	Action 4.10
3.8.5	Monitor and evaluate the use, public benefit and operational cost of the Olympic Pool over time, in relation to proposed upgrades and changing opportunities at South and West Tamworth Memorial Swimming Pool.	Status as of 2019/20: Ongoing. Comment: Aquatic Centre Business Case quantified the refurbishment costs for Olympic and South and West facilities if a new Centre was not developed. \$15Mill and \$22Mill respectively.	Action 2.8 Action 2.9 Action 7.1
3.9 E	nsure the long term viability of recreation and sporting land use		
3.9.1 Manilla	Protect disused rail corridors and investigate the potential for a Rail Trail from a to Barraba initially, but potentially could link to Tamworth.	Status as of 2019/20: Incomplete. Comment: No action has been taken.	Action 8.7
3.9.2	Protect the use of Oakburn Park for motor sport and other difficult to locate activities through appropriate buffering from any residential land use within the Local Environment Plan (LEP)	Status as of 2019/20: No longer applicable. Comment: The land for the park was rezoned to reflect the current use. No specific changes have been made in the LEP regarding a buffer zone. The existing land uses adjacent to the park which include chicken farms and a Council water reuse farm are such that development for housing is unlikely, along with the airport - making the area undesirable.	Action 2.4
3.9.3	Investigate resource allocations across Barraba to ensure the Barraba Airstrip is maintained to a minimum standard for emergency service access as a priority in the long term.	Status as of 2019/20: No longer applicable. Comment: Barraba road maintenance crew maintain the airstrip. Regular mowing. Emergency services preference is use of a helicopter rather than a fixed winged aircraft.	Action 4.15

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Action	s	Status (as of 2019/20) Comments	Reference in Action Plan 2020 - 2042
3.9.4	Identify and protect publicly owned Travelling Stock Routes for their environmental values and long term potential to provide outdoor recreation/nature appreciation activities.	Status as of 2019/20: No longer applicable. Comment: Travelling Stock Routes are managed and maintained by Local Land Services. Not Council responsibility.	Action 8.7

Strategic Area 4: New facilities, programs and initiatives

Action	s	Status (as of 2019/20) Comments	Reference in 2020 Action Plan
4.1 En	sure that community, sport and recreation facilities are available to meet commun	ity needs	
4.1.1	Work with the Department of Lands and appropriate user groups to consider plans for trail bike riding in the Tamworth region. This process would need to investigate the environmental and social implications of trail bike riding in the area and would involve community consultation.	Status as of 2019/20: No longer applicable. Comment: Council and Crown Lands does not have an appetite for this type of facility due to risk and insurance issues.	Action 8.7
4.1.2	Continue to progress the development of the proposed indoor sports facility. Through detailed consultation with relevant user groups and peak sporting bodies, the plans should be finalised and opportunities for funding confirmed	Status as of 2019/20: Completed. Comment: Sports Dome built in 2010. Further expansion completed in 2019.	✓
4.1.3	Investigate the development of a community park at the southern entrance to Barraba. This park could incorporate the disused railway line. Investigations should include consideration of potential constraints such as contamination.	Status as of 2019/20: No longer applicable. Comment: No action has been taken. O'Meara Park is the more desirable recreation facility to be embellished to a district park standard.	Action 8.1 Action 8.4
4.1.4	Support the Tamworth Pistol Club's State Government application for the development of an indoor pistol facility.	Status as of 2019/20: Completed. Comment: Council supported the club with their grant application.	√
4.1.5	Investigate opportunities for Connors Creek Reserve to be opened to sailing and boating (electric motors only).	Status as of 2019/20: No longer applicable. Comment: No action has been taken. Glenriddle Reserve which is located at the top end of Split Rock Dam was embellished as camping and boating area due to the size of	N/A

Action	s	Status (as of 2019/20) Comments	Reference in 2020 Action Plan
		this dam being larger than Connors Creek. Access was also an issue where as Glenriddle was adjacent to an existing road.	
4.2 E	nsure that sport, recreation and physical activity programs are available to meet co	ommunity demand and population changes	
4.2.1	Facilitate partnerships to develop a range of physical activity programs for residents (e.g. walking groups, aqua fitness groups and men's health program). These should target groups of high need (e.g. indigenous people and older residents). Facilities that should be encouraged to be used include local parks, swimming pools, tennis courts and walking tracks. Ensure programs are specific to expressed resident needs.	Status as of 2019/20: Ongoing. Comment: Council employs a "Programs Officer" at the Sports Dome to organise and facilitate a variety of programs to continue and expand the use of the Sports Dome by the broader community.	Strategy 11
4.2.2	Work in partnership with NSW Department of Sport and Recreation and Tamworth Youth Advisory Council to develop a range of regular youth activities, events and school holiday programs that are delivered across the region using local facilities and service providers (e.g. BMX/ skate skills development; youth adventure camps and come and try programs).	Status as of 2019/20: Ongoing. Comment: Sports Dome provides school holiday activities along with other activities such as disability sport days. The Youthie coordinates routine activities.	Strategy 11 Action 15.4
4.3 Er	nsure that sport, recreation and physical activity programs are available to meet co	ommunity demand and population changes	
4.3.1	Investigate and trial different delivery strategies when activities are conducted (e.g. buses for one-off events, deliver activities in all townships).	Status as of 2019/20: Ongoing. Comment: Council considers the broader social impact, such as transportation and travel strategies with all new and proposed projects.	Strategy 11
4.3.2	Review access arrangements/ procedures to facilities such as tennis courts in rural centres and the velodrome to ensure community use and benefit are maximised. Assist groups to make facilities available where appropriate.	Status as of 2019/20: Partially completed. Comment: Tennis courts in rural areas are managed by 355 committees or clubs. Prior to 2019 the velodrome track was accessed by local competitive riders at will. The velodrome and criterion track has now been replaced with a new facility which is open to the public.	Action 3.3 Action 15.6 Action 15.8
4.4 In	crease the outcomes and value of obtaining external funding by Council and the c	ommunity	
4.4.1	Council should seek external grant funding for initiatives in this Plan and others and assist the community to access grants by supplying information, training in	Status as of 2019/20: Partially completed. Comment: Council has sought grants for a number of projects identified within the plan.	Strategy 14

Action	IS .	Status (as of 2019/20) Comments	Reference in 2020 Action Plan
	grant writing and, time permitting, helping with key grant applications. Council may consider employing a Grants Officer to assist the community	Information regarding grants is forwarded to relevant groups and clubs. No training has been provided to community groups or clubs. Council staff have assisted or completed grants for clubs. No grants officer position has been created.	
4.5 E	nsure adequate parkland is available to meet the needs of current and future popu	ulations	
4.5.1	Acquire land in the Hills Plain, Moore Creek and Kootingal areas in line with projected needs identified in Section 8.3, with particular consideration for accessibility of roads for pedestrians, horse riders and cyclists.	Status as of 2019/20: Incomplete. Comment: Council continues to work with developers and the community to ensure parks are embellished to the appropriate standard.	Action 8.4
4.5.2	Ensure any rural/ rural residential development to the south of the Australian Equine and Livestock Events Centre is master planned to support equine friendly development, including appropriate horse trails (ideally linking to Kingswood area), stabling and exercise yards in conjunction with future development.	Status as of 2019/20: No longer applicable. Comment: No action has been taken. The land is not rural residential.	N/A
4.5.3	Address current and future deficiencies in the network through: augmentation of existing parks to improve access, road frontage and visibility acquisition of land to address deficiencies consideration of the role of water storage areas within the open space network. 	Status as of 2019/20: Incomplete. Comment: To be further addressed in the completion of the Parks Hierarchy Plan in 2020.	Action 8.4

Strategic Area 5: Information and awareness

Actions	Status (as of 2019/20) Comments	Reference in 2020 Action Plan
5.1 Improve communication channels with Council and awareness by community organ	isations of their roles and responsibilities	
 5.1.1 Develop and trial an information and communication package that aims to improve clarity of roles and responsibilities of Council, NSW Department of Sport and Recreation and community organisations. This should cover: leasing and facility management and maintenance feedback and reporting procedures between Council and community groups to ensure communication is two-way available funding programs and helpful funding application hints. Information should then be delivered through a range of mediums and forums. 	Status as of 2019/20: Incomplete. Comment: No action has been taken.	Strategy 13
5.2 Promote the recreation, physical activity and open space assets of the Region and	mprove public awareness of Council and its activit	ies
 5.2.1 Develop an Outdoor Recreation Opportunities Brochure promoting camping, walking and cycling opportunities across the region. Initially, Council will need to: inspect and repair any trails on council land install appropriate signage map all trails grade the trails according to difficulty develop a brochure of the trails noting other opportunities such as camping opportunities, locations for water etc. 	Status as of 2019/20: Partially completed. Comment: Some trails across the LGA have had minor improvements.	Strategy 13 Action 8.7
5.2.2 Assist rural centres to develop parkland and cultural trail pamphlets for their communities.	Status as of 2019/20: Incomplete.	Strategy 13 Action 8.7
5.2.3 Develop promotional brochure(s) for Tamworth parkland to promote and raise awareness of physical activity and recreational opportunities.	Status as of 2019/20: Partially completed. Comment: Brochure created for Victoria Park precinct only.	Strategy 13
5.2.3 Ensure information and resources are available at information centres and key tourism points across the region.	Status as of 2019/20: Completed. Comment: Information brochures which have been created and are available at all visitor centres.	Strategy 13



Appendix B

International Documents2	
Global Action Plan on Physical Activity 2018 – 2030 (World Health Organisation)	Disability Inclusion Action Plan 2017- 2021 18
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National Documents	The Precinct Master Plan & Northern Inland Centre of Excellence Report (December 2014)
Sport 2030 4	Northern Inland Centre of Sporting Excellence – Master Plan (2014)19
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NSW (July 2018)5 The NSW State Infrastructure Strategy Update (2014)6	Tamworth Regional Aquatic and Leisure Centre Business Case (February 2019)
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International Documents

Global Action Plan on Physical Activity 2018 – 2030 (World Health Organisation)

Overview

Vision: More active people for a healthier world

Mission: To ensure that all people have access to safe and enabling environments and to diverse opportunities to be physically active in their daily lives, as a means of improving individual and community health and contributing to the social, cultural and economic development of all nations.

Target: A 15% relative reduction in the global prevalence of physical inactivity in adults and in adolescents by 2030.

Objectives:

- 1: Create Active Societies
- 2: Create Active Environments
- 3: Create Active People
- 4: Create Active Systems

Background

Regular physical activity is proven to help prevent and treat noncommunicable diseases, hypertension, overweight and obesity and can improve mental health and quality of life.

Societies that are more active can generate additional returns on investment including a reduced use of fossil fuels, cleaner air and less congested, safer roads.

This Action Plan provides a framework of effective and feasible policy actions to increase physical activity at all levels. It shows the need for a whole-of society response to achieve a paradigm shift in both supporting and valuing all people being regularly active, according to ability and across the life course.

Current Situation

Worldwide, 1 in 4 adults, and 3 in 4 adolescents (aged 11–17 years), do not currently meet the global recommendations for physical activity set by WHO. As countries develop economically, levels of inactivity increase. In some countries, levels of inactivity can be as high as 70%, due to changing patterns of transportation, increased use of technology and urbanisation.

Physical activity levels are also influenced by cultural values. In most countries, girls, women, older adults, underprivileged groups, and people with disabilities and chronic diseases, all have fewer opportunities to access safe, affordable and appropriate programmes and places in which to be physically active.

The global cost of physical inactivity is estimated to be INT\$ 54 billion per year in direct health care, in 2013, with an additional INT\$ 14 billion attributable to lost productivity. Inactivity accounts for 1–3% of national health care costs, although this excludes costs associated with mental health and musculoskeletal conditions.

Opportunities

Physical activity can and should be integrated into the settings in which people live, work and play. Sport and active recreation can help promote physical activity for people of all ages and abilities. Globally it can be a key driver of tourism, employment and infrastructure, and can also help in humanitarian programmes.

Investing in policies to promote walking, cycling, sport, active recreation and play can contribute directly to achieving many of the 2030 Sustainable Development Goals.

National Documents

Blueprint for an Active Australia –National Heart Foundation

Synergies

Active living plays a key role in broader economic and social goals for our nation:

- walking, cycling and public transport are affordable and sustainable solutions to traffic congestion
- these same behaviours contribute to cleaner air, reduced carbon emissions and sustainable environments
- active neighbourhoods and cities are more liveable, with higher levels of social capital and community cohesion and lower levels of crime
- in the context of an ageing community, physical activity enables older Australians to live more active lifestyles with reduced risk from disabling and costly chronic diseases
- fit and active workers are more productive, take fewer sick days and make a positive contribution to our economic wellbeing.

Background

Our daily dose of physical activity can significantly reduce the risk of Australia's leading killers: heart disease, type 2 diabetes and some cancers. Physical activity can also improve mental health.

The health effects of physical activity are compelling. However, the potency of physical activity as a policy investment for Australia extends far beyond health.

Definitions

Sport has been defined as 'a human activity involving physical exertion and skill as the primary focus of the activity, with elements of competition where rules and patterns of behaviour governing the activity exist formally through organisations and is generally recognised as a sport'.

Active recreation has been defined as those activities 'engaged in for the purpose of relaxation, health and wellbeing or enjoyment with the primary activity requiring physical exertion, and the primary focus on human activity'. Participation in these activities is linked positively to physical, social and cognitive health.

Importance of Sport and Active Recreation

The value of sport has been calculated to be of great value to the Australian economy. It provides an estimated \$83 billion in combined economic, health and educational benefits each year, with a return on investment of \$7 for every dollar spent. In 2017, it was estimated that sport creates \$29 billion of net health benefits each year.

The latest sports and physical recreation participation data for Australia shows that:

- 45% of children aged 0-14 engage in after school physical activity or organised sport at least once per week
- physical activity participation is increasingly supported by technology, with 39% of Australian adults utilising a form of activity tracker or wearable device.
- 81 per cent of Australian children are not meeting the recommended Australian guidelines for physical activity
- nearly 70 per cent of adults are either sedentary or have low levels of physical activity
- two-thirds of adults and one-quarter of children are overweight or obese.

What can be done?

Implement policies to promote sport and active recreation. E.g.

- continue funding local government to maintain, improve and expand local sporting and recreation facilities
- develop public open-space policies
- protect existing public open space
- design for 'multifunctional open space'.
- facilitate cooperative planning, funding and management partnerships
- joint use agreements to overcome resource constraints/ensure equitable access
- strengthen the corporate and governance structures
- all-weather sports pitches such as artificial playing surfaces

Improve sport and recreational facilities. E.g.

- improve the quality and functions of public open spaces to attract more user groups
- sports buildings such as pavilions, clubhouses, change rooms should be valued and maintained
- sports building design should also consider inclusion of ancillary facilities that help enable people to participate
- identify opportunities to integrate sports activities and equipment with other uses
- integrating fitness trails and outdoor gym equipment into public open spaces

Promote participation in sport and active recreation among at-risk groups and across the lifespan. E.g.

- programs to promote and maintain participation during key life transitions
- provide training and education of highquality coaches at all levels of sport
- provide opportunities for people of all abilities, gender, ethnicity and religion
- use sport as a tool to create social change
- provide subsidies for participation costs
- recognise the growing importance of technology to improve access

Sport 2030

Vision for Australian Sport in 2030

Australia is the world's most active, healthy sporting nation, known for its integrity and excellence.

Mission

- Reduce inactivity by 15% by 2030
- International sporting success
- A fair, safe and strong sport sector
- A thriving sport and recreation industry

Strategic Priorities:

- Build a more active Australia More Australians, more active, more often
- Achieving sporting excellence National pride, inspiration and motivation through international sporting success
- Safeguarding the integrity of sport A fair, safe and strong sport sector free from corruption
- Strengthening Australia's sport industry A thriving Australian sport and recreation industry

Targets:

- Improve the physical health of Australians
 — including reduced risk of chronic conditions.
- Improve the mental health of Australians including the improved management of mental illness and greater social connectedness.
- Grow personal development being active can help everyone endeavour to be their best self.
- Strengthen our communities through improved cohesion and reduced isolation; and
- Grow Australia's economy building on the already significant contribution of sport to the Australian economy.

State Documents

20-year Economic Vision for Regional NSW (July 2018)

Goal for 2038:

People living in our regions in 2038 will enjoy higher standards of living, greater cultural and community engagement, and healthier and happier lifestyles than today. This will be through better incomes, job opportunities, services, infrastructure, access to housing, and support from youth through to old age.

This Strategy sets out a pathway for ensuring Regional NSW will continue to be a vibrant and growing part of the NSW economy and that people are supported in the decision to live in the regions. The Vision has goals to ensure regional living has greater community engagement, healthier and happier lifestyles.

Tamworth Regional Council LGA fits within the 'lower north west' economic region, which is identified as a 'growth centre'.

Regional NSW is Australia's largest and most diverse regional economy. Rich with natural resources, it is home to a third of the state's population and produces one-fifth of NSW's gross state product. Regional NSW has thriving agricultural, energy and resources industries and strong manufacturing, tourism and service sectors.

'Growth centres' are hubs of growth in regional NSW. Populations are rapidly increasing as people migrate to regional cities such as Bathurst, Orange, Tamworth, Dubbo, Lismore, Wagga Wagga and Coffs Harbour, attracted by their lifestyles and employment industries. The hubs in Growth Centres typically provide sophisticated health, education and cultural services to surrounding Inland areas.

Migration to Regional NSW

Regional NSW attracted 12,000 more residents overall in the 2015–16 financial year. Close to 90,000 people moved into regional NSW, with many of these new residents coming from Greater Sydney. This continues a long-term trend of migration out of Sydney towards growing regional centres in NSW.

Large proportions of new residents are also moving from Queensland and Victoria. While some people are also moving away from the regions, net migration to regional NSW is still positive. Although overseas migration typically contributes less to growth in regional NSW than in Sydney, some international migrants and refugees are settling in regional areas.

Large proportions of new residents are also moving from Queensland and Victoria. While some people are also moving away from the regions, net migration to regional NSW is still positive. Although overseas migration typically contributes less to growth in regional NSW than in Sydney, some international migrants and refugees are settling in regional areas.

Mega Trends Affecting Regional NSW

- The rise of Asia: By 2030, four of the five largest economies will be in Asia: China, India, Japan and Indonesia.
- Rapid Urbanisation: in NSW, people are increasingly moving to urban centres other than Sydney.
- Demographic and Social Change: Australia's population is ageing, with the over-65s soon to be the fastest growing segment of the population.
- Digital Disruption: Digital technology has been progressing exponentially. The increasingly disruptive potential of data, connectivity and mobility will continue to drive and accelerate big change in the economy.

The NSW State Infrastructure Strategy Update (2014)

Key Priority

To deliver targeted upgrades to the State's cultural, sporting and environmental infrastructure to drive growth in the visitor economy, realise the economic and social benefits and support local participation, creativity and liveability.

Key Opportunity

To create regional creative hubs and cultural precincts across the State, including utilising digital infrastructure to drive local and tourist visitation and innovative use of existing community infrastructure.

Key relevant challenges

- Revitalise the NSW cultural, sports and tourism economies.
- Move away from ad hoc investment decisions to better target investment towards renewing ageing cultural and sporting infrastructure, strengthening defined precincts, and providing better facilities to more people.
- Maintain competitiveness in the events market through investment in stadia.
- Engage in meaningful partnerships with local councils in the cities of Newcastle and Wollongong and across regional NSW.
- Support tourism and environmental initiatives in regional NSW.

Key relevant opportunities:

 Create regional creative hubs and cultural precincts across the State, including utilising digital infrastructure to drive local and tourist visitation and innovative use of existing community infrastructure.

Office of Sport Strategic Plan 2018-2022

Vision

A vibrant and valued sport and active recreation sector that enhances the lives of the people of NSW.

Key relevant targets:

- 100% utilisation of facilities.
- 80% of State Sporting Organisations with sound organisational health.
- 65% of NSW adults participating in regular physical activity by 2025.
- 30% of NSW children participating in regular physical activity outside of school by 2020.

The sport and active recreation sector contributes around \$10billion annually to the NSW Gross State Product. Sport and active recreation contribute significantly to health, economy, social wellbeing and liveability.

Key challenges and opportunities:

- shifting participation landscape
- sector sustainability
- access to places and spaces
- integrity in sport
- customer expectations
- high performance success
- availability and analysis of data
- partnerships

Priorities:

- 1. Places & Spaces: Well managed facilities that meet the needs of users and investors.
- 2. Sector Performance: A strategically focused and empowered sector.
- 3. Participation: More people in NSW participating in sport and active recreation.
- 4. High Performance Pathways: More NSW sporting success and NSW being a valued partner in Australia's international success.
- 5. Our Capability: The Office of Sport has the capability to make valued contributions.

Future Needs of Sport Infrastructure Study (Ongoing Study)

Overview

An ongoing study that includes data from State Sporting Organisations and Councils on their sporting facility priorities.

Facilities play an important role in increasing and maintaining participation in sport and active recreation. Informed data from key stakeholders is critical in identifying priorities for future investment. The information provided also plays an important role in the development and implementation of strategic plans.

This study has been conducted since 2015 and has been vital in providing an evidence base for future funding. This includes \$300 million across the Regional Sports Infrastructure Fund, Stronger Country Communities Fund and the Greater Sydney Sport Facilities Fund.

Office of Sport: Her Sport Her Way 2019-2023

Vision

Enable women and girls to be valued, recognised and have equal choices and opportunities to lead and participate in sport in NSW.

Pillars and Objectives:

- 1. Participation: Increase the number of women and girls playing sport.
- 2. Places & Spaces: Lead, guide, inform and invest in the provision of sport facilities that support women and girls.
- 3. Leveraging Investment: Maximise investment in women's sport.
- **4.** Leadership: Increase the number of women in leadership positions.

Office of Sport: Future Champions Strategy (2019)

Goal

Sustained NSW sporting success and NSW being a valued partner in Australia's international success.

Mission

To provide informed and holistic support to develop NSW athletes at every step along their pathway to becoming a future champion.

This document recognises and supports the individual needs of all NSW pathway athletes regardless of gender, whether they be metro or regionally based, male or female, able bodied or athletes with disability. The Strategy also understands the importance of specifically supporting athletes from indigenous and culturally and linguistically diverse communities to achieve their best.

A snapshot of this Strategy is provided on the following page.

NSW Sporting Landscape

The NSW sporting landscape crosses three key macro levels of the sport continuum foundational (grass roots participation), preelite (talent) and elite (high performance).

The NSW Office of Sport provides funding and support to organisations across the whole sport continuum including to NSWIS, 11 regional academies and to over 90 State Sporting Organisations and State Sporting Organisations for People with Disability. It also funds the development of sports infrastructure at all levels of the performance continuum.

•

FUTURE CHAMPIONS AT A GLANCE Review and refine NSW talent pathways through 1.1 implementation of FTEM NSW EADERSHIP Grow targeted investment into NSW talent 1.2 PATHWAY pathways Informed, aligned and Strengthen NSW pathway leadership through best collaborative pathway 1.3 practice and networking leadership Promote the importance of dedicated coach 2.1 development COACHING 2.2 Grow coaching capability A well-resourced, empowered and capable 2.3 Increase coaching capacity coaching workforce Empower the athlete voice to inform strategy and 3.1 practice Advance systemic financial support initiatives for 3.2 athletes Educated and supported NSW athletes in control of their pathway Develop centralised educational resources for 3.3 athletes and supporting stakeholders Prioritise systemic, longitudinal data collection 4.1 and analytics NTELLIGENCE Establish collaborative athlete monitoring systems to 4.2 build the evidence base and inform day-to-day athlete Research-based and case management innovative solutions informing pathway policy Utilise evidence-based pathway intelligence to inform 4.3 and practice strategy and practice Provide accessible and progressive competition 5.1 COMPETITION opportunities Accessible, appropriate and progressive competition Continue to host benchmark events within NSW 5.2 opportunities ENVIRONMENTS Prioritise quality, innovative and accessible talent RFORMANCE 6.1 development environments and facilities Accessible and adaptive, best practice training and Ensure pathway athletes have access to inclusive, safe, 6.2 supportive and facilitative daily training environments competition environments

Figure 1: Future Champions (2019) at a Glance

Regional Documents

New England North West Regional Plan 2036

Vision

Nationally valued landscapes and strong, successful communities from the Great Dividing Range to the rich black soils of the plains.

Key Relevant Priorities

- Deliver a variety of housing options in Tamworth and promote development that contributes to the unique character of Manilla, Kootingal, Barraba, Nundle, Moonbi and other areas.
- Expand nature-based adventure and cultural tourism places and enhance visitor experiences.

This Plan is a 20-year blueprint for the future of the New England North West region. Funding will be coordinated for regional infrastructure including open space and recreational precincts.

Regionally focused goals

- 1. A strong and dynamic regional economy
- Direction 8: Expand tourism and visitor opportunities.
- Direction 9: Coordinate growth in the cities of Armidale and Tamworth.

Tamworth's higher-order health facilities and regional sports and entertainment precinct will support residents and attract visitors for major events. Tourism and community life will be further bolstered by retail and commerce along Peel Street and recreation at Bicentennial Park.

- 2. A healthy environment with pristine waterways.
- 3. Strong infrastructure and transport networks for a connected future.
- Direction 16: Coordinate infrastructure delivery.

- 4. Attractive and thriving communities
- Direction 17: Strengthen community resilience.
- Direction 18: Provide great places to live.
 - Action 18.3 Develop comprehensive settlement planning guidelines.
- Direction 19: Support healthy, safe, socially engaged and well-connected communities.

The structure and design of communities, can influence community health, wellbeing and social cohesion.

Action 19.2 Facilitate more recreational walking and cycling paths, linkages with centres and public transport, and expand inter-regional and intra-regional walking and cycling links.

Action 19.3 Establish social infrastructure benchmarks, minimum standards and social impact assessment frameworks within local planning.

Local Government Narrative: Tamworth

Tamworth Regional is strategically positioned in the south of the region with access to Sydney and Newcastle. Tamworth is a regional city that provides one in three of the region's homes and jobs and a variety of high-level services, including civic, entertainment and cultural venues. These include national sporting facilities like the Australian Equine and Livestock Events Centre.

Tamworth's strong agricultural foundation are well serviced by rail, road and air networks. The manufacturing industry, retail and commercial services, aviation and tourism are also important economic generators. The Tamworth Country Music Festival attracts more than 50,000 festival goers each year.

Draft New England and North West Sport and Active Recreation Plan 2018 - 2023

Vision

North West and New England is a healthy community with high participation in sport and active recreation through our quality infrastructure and services accessible to everyone.

This document represents the beginning of a collaborative approach across the region to the planning and delivery of sport and active recreation. The Office of Sport will provide the necessary coordination to enable the collaboration demonstrated during the workshop to continue into the future. As the region continues to evolve over the next few years, so will this plan.

Key Relevant Outcomes & Strategies

- 1. Increased participation
 - 1.1. Develop a multi-sport gala day
 - 1.2. Promote the Active Kids Voucher
 - 1.3. Plan for and promote child safe and child friendly environments
 - 1.4. Support Councils to strengthen sport and active recreation in their Community Strategic Plans
 - Support State Sporting Organisations (SSOs) to develop a regional participation strategy
 - 1.6. Attract and retain new Volunteers
- 2. Improved access
 - 2.1. Develop modified sports
 - 2.2. Develop a digital platform that connects people with participation
 - 2.3. Explore a regional sport transport network
 - 2.4. Identify inclusion opportunities
 - 2.5. Provide support to under-represented groups
 - 2.6. Support sport and active recreation clubs to attract new participants
 - 2.7. Focus on people not currently participating
 - 2.8. Enhance and promote Sport and Recreation Centre at Lake Keepit

- 3. Integrated performance pathways
 - 3.1. Use technology to provide high quality coaching
 - 3.2. Embed the Foundation, Talent, Elite and Mastery (FTEM) pathway model
 - 3.3. Strengthen links between NIAS and sector partners
 - 3.4. Improve coaching and officiating standards
- 4. Fit-for-purpose facilities
 - 4.1. Establish Regional Sporting Hubs
 - 4.2. Continue developing the Northern Inland Centre of Sports Excellence (NICSE) as a regional sporting hub
 - 4.3. Explore opportunities to develop the University of New England campus in Armidale as a regionally significant sports facility and consider locations for other potential Regional Significant Sport Facilities (RSSFs)
 - 4.4. Develop model for shared use of facilities
 - 4.5. Develop new or upgrade existing infrastructure
 - 4.6. Plan for female friendly sporting facilities
 - 4.7. Determine optimal uses for Lake Keepit Sport and Recreation Centre
 - 4.8. Gain access to school facilities
- 5. Valued regional sporting events
 - 5.1. "Big sky country, big sports country" (i.e. regional sports calendar)
 - 5.2. Seek to attract equestrian events
 - 5.3. Maintain hosting rights for team based national/state championships
 - 5.4. Work with key stakeholders on event activation and legacy planning
- 6. Effective collaboration
 - 6.1. Encourage volunteers
 - 6.2. Establish a regional sport and active recreation council
 - 6.3. Seek private investment in regional infrastructure
 - 6.4. Explore commercial partnerships

Local Documents

Keychange 2017 – 2027 Community Strategic Plan

Vision

A region of opportunity and prosperity, a place to call home

The Plan links the community's vision to key priorities and actions for Council, along with strategic objectives and goals.

C: A spirit of community

C1: Active healthy communities

- C1.1 Provide high-quality open spaces, parks and reserves accessible to all
- C1.2 Provide high-quality sporting facilities to meet the diverse community needs
- C1.3 Provide high-quality specialised sporting facilities to drive sporting excellence for the region and state
- C1.4 Meet social justice principles through the provision of accessible and inclusive high-quality, integrated community services

C2: Promote our heritage, character & culture

- C2.1 Preserve and celebrate the character, heritage and culture
- C2.2 Provide accessible, functional, multipurpose facilities and spaces suitable for cultural, recreational, learning and information services and activities

C3: Safe places to live, work, play and visit

 C3.1 Create safe environments to live, work and play

P: A prosperous region

P1 A strong and diverse economic base

P1.1 Support and facilitate economic development and employment

P2 Promote "Destination Tamworth" as a great place to visit a great place to live

 P2.1 Market as a destination for living, working and leisure P3 Quality, affordable lifelong education and learning opportunities

P3.1 Provide quality and choice in education and vocation pathways

P4 Make Tamworth the next major freight distribution centre in Regional NSW.

• P4.1 establish rail, air, land connections

A: An accessible region

A1 Safe and efficient transport network

 A1.1 Maintain the current levels of transport across the region

A2 Improve choice, availability and quality of transport options for our Region

A2.2 Improve and expand the region's transport services

A3 Functional communications and technology

 A3.1 Facilitate access to state-of-the-art technology and communications

F: A region for the future

F1 Sound asset and land planning to facilitate future community needs

F1.1 Sound asset management planning

F2 Promote sustainable living to protect and environment, heritage and resources.

• F2.2 Encourage efficient use of resources

L: A region of progressive leadership

L1 Community feel well informed, heard, valued and involved

- L1.2 Advocate community needs
- L1.3 Provide inclusive opportunities

L2 Our Region is well led and managed

- L2.1 Transparency and accountability
- L2.2 To be a leader in best practice

Tamworth Regional Council Blueprint 100 (Draft for Public Exhibition February 2020)

Vision

Key components of the Vision include a region focussed on:

- enhanced quality of life,
- greater prosperity,
- compassion for its people,
- reverence for its culture,
- respect for nature,
- retention of more residents,
- welcoming of new citizens,
- generation of new jobs,
- improved skill levels,
- · enhanced liveability, and
- affordability.

The Blueprint 100 is an overarching strategy that provides a roadmap to take the Tamworth Region towards its vision of a prosperous economy and high living standards.

The background to Blueprint 100's origins are:

- In early 2018 the Deputy Premier and the Chief Planner for New South Wales encouraged both Wagga Wagga and Tamworth to aim to be regional cities with a population of 100,000 people.
- The NSW Government recognises in a number of its plans the status of both cities as the northern and southern key state inland cities respectively.
- Council has a need to connect and integrate its numerous other precinct plans, masterplans and strategic infrastructure plans and strategies.
- With the significant State and Federal funding available, the Council needs a single document that provides an overarching strategy with a common logic, robust strategies and compelling narrative. Otherwise Tamworth will miss out on its share of funding and will not fulfil the NSW Government's expectations.

Sport and Recreation Facilities

Investment in sports and recreation in Tamworth supports the retention of population in adjoining Shires.

The world class AELEC is a national and region-wide attraction and has strong links with the farming communities.

There is a significant opportunity to strengthen existing facilities and to support the new Aquatic Centre which will strengthen Tamworth as a regional leisure and sports destination.

Unlocking the Raw Water Supply

Investment in the increase of the raw water supply is imperative, A significant step in this process was the announcement of a new Dungowan Dam by the Australian Prime Minister to the value of \$480Million in late 2019.

Priority Themes & Key Relevant Strategies

- 1. Deliver durable water infrastructure Durable water infrastructure that supports our vision and our economic and growth aspirations.
- 2. Facilitate smart growth & housing choices.
- Support services for equine uses at AELEC.
- Tourism initiatives that strengthen links with the new aquatic centre.
- Sports, recreation and community facilities that cope with accelerated growth.
- 3. Create a prosperous Region
- Establish an Aquatic Centre as a regional sports & recreation attraction.

Given Tamworth's weather variations, an all-weather aquatic centre will substantially increase the city's attractiveness as a destination, in addition to offering considerable local amenity.

- 4. Build resilient communities
- Improve the planning and development of sport and recreation facilities to take into account of accelerated population growth.

The Sports and Recreation Division is currently applying the Parks Hierarchy structure to all existing open space across the Local Government Area's suburbs. This will identify areas deficient in open space, parks that require embellishment and areas that are surplus that could be rationalised.

- Investigate region-wide opportunities for recreational pursuits which can also attract major sporting events and visitation. Consider:
 - development of a Regional Aquatic and Leisure Centre at NICSE
 - bushwalking and trail running
 - o a wildlife park
 - o an indoor high-performance centre
 - a regional stadium.
- Address issues of high capital costs and high maintenance/refurbishment costs. Consider:
 - increasing efficiencies and sustainability for whole of life maintenance of facilities, including site selection based on water security / rationalisation of parks and sports precincts; and
 - investigation of synthetic sports surfaces (currently for hockey and athletics).
- Identify opportunities in regional towns to improve liveability and health outcomes.
 - o Community Round Table.
 - Potential trials/models in Tamworth as part of the NICSE.
 - Ensuring equitable distribution of parks and open spaces across all urban areas of the region.
 - A sports facilities booking system (on-line).
 - Developing a Tamworth Regional Council app for the community to check sport fields and aquatic availability.

- Enhance strategies and plans that factor in the needs of future population growth Consider:
 - Developing a strategic road map.
 - Developing a Sport and Recreation Plan.
 - Carrying out reviews of the condition and quantity of current facilities.
 - Utilising the current process of multiple sport operational meetings to consider needs and planning, including accelerated population growth, field usage, field lighting, field rotation (rest and restoration).
- Develop a recreational lake on the Peel River.

The Peel River currently offers mainly visual amenity for users of Bicentennial Park and other public spaces along the river. The opportunity is to create a small lake, possibly via building a weir to enable water related recreational activities such as swimming, canoeing, boating etc.

4.13.1 Investigate the possibility of using the Peel River through the Tamworth City Centre more intensively for recreational purposes. Consider:

- The potential building of a weir.
- The ecological consequences.
- Potential business opportunities related to water-based recreation.
- 5. Connect our region and its citizens.
- Promote walking and cycling.

The current cycle network is fragmented.

- Promote Tamworth as a healthy and cyclefriendly town. Consider forming an Active Transport Group with NSW Government.
- Investigate and develop initiatives for promoting cycling.
- Investigate and develop a series of cycle routes or a cycle network for various types of users.

Appendix B

Tamworth Tomorrow – Driving the Tamworth Region's Economic Growth 2016-2021

6. Design with nature

Protect and support our natural environment and resources through responsive initiatives and development practices.

- Ensure sustainable design of facilities, infrastructure and development.
- Incorporate energy efficiency design in all current and new facilities. Consider:
 - Roof water capture,
 - o Ground water usage,
 - Recycled water and
 - o LED lighting.
- Achieve efficiencies and sustainability for whole of life maintenance of facilities, including site selection based on water security / rationalisation of parks and sports precincts.
- Require the quality of development designs submitted to the Council to be improved, including their sustainability aspects.
- Require the quality of infrastructure built, and accepted by, the Council to be robust, durable, sustainable, and low maintenance.
- Promote energy efficiency and renewable energy.

7. Celebrate our culture and heritage.

Define, acknowledge, respect and celebrate our rich culture and heritage.

8. Strengthen our proud identity.

Whilst the Tamworth brand is strong, it could benefit from a broadened narrative that celebrates its innovation.

A new narrative that enhances and expands Tamworth's identity.

Vision

As a thriving regional centre, Tamworth embraces its lifestyle, fosters its competitive advantages, and works in unison with a "make it happen" spirit.

Tamworth Tomorrow is a guiding document for everyone that contributes to the economic development of Tamworth. The aim of the Strategy is to foster Tamworth's growth, by building new and strengthening the existing industry and service base that will drive the region's development as the leading regional centre in NSW.

About the Region

As the major centre for a catchment area of some 200,000 people, Tamworth is one of most progressive and innovative regions in NSW. The region has a strong reputation for its quality of life for its residents, supported environment for business and industry and economic opportunities for investors.

The Tamworth Local Government Area covers a diverse economy fuelled by a growing population of over 60,000 residents. The towns of Manilla, Barraba, Nundle and Kootingal, along with another 17 hamlets offer an attractive lifestyle underpinned by a strong regional economy. Ideally situated on the main inland route between Victoria and Queensland for freight logistics, there are three major airlines providing daily flights to Sydney and Brisbane, along with daily train and bus services. From city living to country retreats the region boasts quality and diverse shopping, education, health services and sporting facilities in an affordable and supported community.

Alongside a vision and execution; partnerships and collaboration underpin the Tamworth region. The region's positive "can do" attitude is reflected in the continuous investment in large scale infrastructure projects, the diversity and quality services, and new residents moving to the region.

Population Profile

Tamworth has a population of over 60,000 residents and services a broader catchment area of some 200,000 people. With one of the highest projected population rates in regional NSW, the region is expected to grow to 68,000 in the coming 15 years.

Tamworth's current population growth (1.47%) is better in percentage terms than some major regional centres such Port Macquarie, Coffs Harbour, Wagga Wagga, Dubbo, Maitland, Newcastle, Wollongong and Toowoomba.

The region has a strong youth presence higher (0-15 years - 22.1%) than the NSW average with forecasts indicating a growing trend in families. The increased proportion of younger residents together with an ageing population indicate continued population growth and are key factors in driving investment in and around Tamworth.

Strengths

Infrastructure

Projects such as the Tamworth Regional Livestock Exchange, the AELEC, Chaffey Dam upgrade, demonstrate sound strategic planning and the region's commitment to increase the capacity and deliver large scale infrastructure projects.

Land Release & Zoning

Tamworth Regional Council has provided for future land release to accommodate increased economic opportunity and a growing population. In and around the urban area, 238ha of unconstrained residential zoned land is immediately available for development.

There are approximately 7 ha of unconstrained commercial land available and moves are afoot to zone a further 35 ha. Approximately 70 ha of unconstrained industrial land can be developed, and Tamworth Regional Council has strategically planned to expand the industrial zone exponentially. Potential across all three zones also exists in the wider region.

Development

There is a significant and unspoken confidence in the Tamworth region as an economic powerhouse for the New England and North West regions. Over \$397.6 million of development has been approved in the previous two financial years, which is reflected in the thriving construction industry and contribution to the region's Gross Regional Product. These public and private sector developments extend across new tourism infrastructure, residential and industrial subdivisions, to major expansions of existing industrial and commercial premises.

Attitude

"Can do" and "Make it Happen" attitudes are being cemented as the cornerstone of the Tamworth region which will drive economic growth into the future. Tamworth Regional Council, a leader in economic development is focused on harnessing the knowledge that exists in the region, facilitating development and investment and initiating collaboration on projects and initiatives that enable a high quality of living for its residents supported by robust infrastructure and support for industry; whilst strengthening and retaining the region's social fabric. The positive spirit of stakeholders to collaborate and execute on vision is a distinguishable feature that sets the region apart.

Event Opportunity

As identified by the Tamworth Capital of Country Destination Management Plan 2016, the region can be positioned as a centre for sporting events and cultural tourism with opportunities to extend length of stay and international visitation.

Tamworth Region Infrastructure Strategy (2014)

Overview

Tamworth Regional Council recognises that forward planning and funding provision will need to be provided for regionally significant infrastructure projects if the region is going to successfully and sustainably harness its growth potential.

Key Projects:

<u>Full upgrade of infrastructure for Oxley Lookout</u> Park Precinct

The continued works to fully upgrade the Oxley Lookout Park area involve a number of elements covering the broad area including the Lookout and Marsupial Park.

Priority: Short to Medium Term.

Triggers: The Lookout is a key tourism facility and its improvement is triggered by the need to support the tourism industry in the region. There is also a community expectation that the precinct will be improved due to its history as an iconic feature for the city.

OS6. River-walk and cycleway loop along Peel River near CBD

The potential for this project was introduced in the Bicentennial Park Master Plan and involves the development of a shared use bike/footpath loop to connect existing paths on the CBD levee with pathways on the opposite (western) side of the river. The project may extend to a path along Locks Lane to join Scott Road to complete the loop.

Priority: Long Term.

Triggers: Community demand for high quality recreational facilities both within and connecting to Bicentennial Park is one driver for the project.

S2. NICSE

Priority: Short to Medium Term Details: Refer to Master Plan.

S3. Tamworth Aquatic Facilities

Description/Rationale: Due to the current condition of the two Tamworth swimming pool facilities and current and planned provision of other aquatic facilities in Tamworth, Council has identified the need to consolidate and upgrade its facilities.

Note: Both Tamworth pools will be maintained to a high functional standard until if/when a new Tamworth Aquatic Centre is constructed and operational.

Priority: Short to Medium Term.

S4. Tamworth Regional Stadium

The project includes the proposed development of a multi-purpose outdoor sport and entertainment venue including main field, seating, lighting, secondary field, car parks etc. The ground would form a multipurpose role constructed to host a variety of sports and activities.

Note: This field will be oval to accommodate sports such as Australian Football & Cricket.

Priority: Long Term.

It is noted that development consent has been granted to the West Tamworth League Club to build a grandstand and enhanced sports field at Scully No.2, which will provide a level of service for sport events for an interim term.

Other Projects

A regional motorsport facility to significantly enhance the Oakburn Park facility is an identified priority. The concept will be developed for inclusion in future iterations of this Regional Infrastructure Strategy. The benefit of a multi-code bike park has been raised previously by stakeholders, as has been the upgrade of tennis facilities to a regional standard. The status of any plans may be considered for inclusion in future infrastructure plans. Council acknowledges that these ideas should receive further consideration at a later date.

Event Attraction Strategy (November 2018)

Vision

The Tamworth Region is recognised and acknowledged as a leading regional events destination in NSW, showcasing a diverse and vibrant calendar of events that offer experience rich benefits to visitors and positive economic outcomes for the city and region.

Mission

To increase the region's ability to attract, retain and grow the annual events calendar, by creating opportunity for business to capitalise on increased visitation to the region and fostering an inclusive community culture where residents become engaged and active ambassadors.

The city of Tamworth and the surrounding region has a growing reputation for hosting an envious calendar of events and festivals, of national and international significance.

The strategy focuses on:

- positioning Tamworth region as progressive, modern, dynamic,
- building Tamworth's profile as a tourism and events destination,
- enhancing our major event calendar by hosting a diverse combination of events
- continuing to foster and develop vibrancy and community pride,
- promoting Tamworth as an attractive place to work, live, visit and invest,
- growing job opportunities for residents
- increasing opportunities for the business sector to be involved in major events and support opportunities for community participation and social inclusion, and
- utilisation of existing assets and infrastructure, with the potential to further develop these assets.

The strategy will act as a guide for Council to determine the level of support/ investment events may receive, based on the event's economic impact, the social and cultural benefits, and the wider exposure the region would receive from a marketing and branding perspective.

The strategy is themed around 4 main goals:

Goal 1: Tourism & marketing

Actively target and support events which increase overnight visitation to the region, particularly during low visitation seasons.

Goal 2: Economy

Develop strategic partnerships and support events that provide maximum economic benefit to businesses and the region.

Action: Identify state, national and international conferences and sporting events.

Action: Work with venue operators/ managers to identify suitable events within available calendar space.

Goal 3: Investment

Invest in events that align with the region's strengths and strategic goals.

Goals 4: Lifestyle

The Tamworth region benefits enormously from the vibrant and diverse calendar of events, which continually showcase the region as a highly desirable place to visit, live and invest.

Disability Inclusion Action Plan 2017-2021

Purpose

To set out the strategies and actions for Council and the community to deliver on, enabling people with a disability to have greater access to information, services and facilities throughout the Tamworth Regional Council area.

Background

In 2016 18.3% of Australians reported having a disability - a limitation/restriction or impairment, which has lasted, or is likely to last, for at least 6 months & restricts everyday activities.

The plan focuses on the following four key areas:

- 1. Promoting positive community attitudes and behaviours.
- 2. Creating Liveable Communities.
- 3. Supporting access to meaningful employment.
- 4. Improving access to services through better systems and processes.

Key Relevant Opportunities

- Accessible infrastructure especially in the outlying villages.
- Development and planning of new and improvement of existing events, facilities and infrastructure within the community to make them more inclusive and accessible for members of the public with special needs.
- There will be a real opportunity to have actions that come out of the DIAP included as a part of the planning and development process of TRC infrastructure and facilities and implemented as part of the strategic plan as well as the DIAP.

Council's focus over the following four years will therefore be to increase access to community information, upgrade facilities and improve how services are delivered to remove barriers to access.

Aquatic Management Plan (November 2017)

Aim

To provide facilities which promote a healthy lifestyle and social interaction, for the residents and visitors of the Region.

Council aims to provide the following services at their six aquatic facilities:

Barraba War Memorial Swimming Pool Complex

33m swimming pool; Toddler's pool; 1m springboard; Waterslide; Indoor hydrotherapy pool; BBQ facilities; Kiosk facility; Changeroom facilities; Shade structures; Club storage shed; Thermal pool blankets.

Kootingal-Moonbi & District War Memorial Pool

25m swimming pool; Toddler's pool; Shaded play area; BBQ facilities; Kiosk facility; Changeroom facilities; Club room; Thermal pool blankets; Shade structures.

Manilla War Memorial Swimming Pool

50m swimming pool; Toddler's pool; play equipment; BBQ facilities; Kiosk facility; Shade structures; Changeroom facilities; Club room.

Nundle Swimming Pool

25m swimming pool; Toddler's pool; Change room facilities; BBQ facilities; Thermal pool blankets; Shade structures.

South and West Tamworth War Memorial Swimming Pool

50m swimming pool; Play pool; Toddler's pool; Water slide; Children's play equipment; BBQ facilities; Kiosk facility; Shade structures; Thermal pool blankets; Change room facilities; Club room; Heating capability.

Tamworth Olympics Swimming Pool

50m swimming pool; Toddler's pool; BBQ facilities; play equipment; Kiosk facility; Change room facilities; Club room; Thermal pool blankets.

The Precinct Master Plan & Northern Inland Centre of Excellence Report (December 2014)

Overview

This document has been used to build a business case for the development of the Northern Inland Centre of Sport Excellence.

Benefits of a Regional Sports Precinct (RSP)

Whilst TRC has a number of sporting facilities at various locations throughout its region, Council recognises that its community and the region as a whole would benefit from the development of a RSP.

By delivering a diverse sports facilities and activity opportunities that broaden community involvement in sport and recreation participation, a RSP ultimately contributes to the health, well-being and sense of belonging within the community.

A RSP enables an integrated and coordinated approach to the delivery of sport and recreation. A RSP also enables the strategic and co-ordinated management of sport and recreation facilities and spaces.

Sports benefit from improved facilities through increased members, economies of management and the potential for players to achieve higher standards of participation. A RSP can also support events and spectator based sport and recreation activities.

Northern Inland Centre of Sporting Excellence – Master Plan (2014)

Overview

An overarching site plan for the continued development of the NICSE.

Refer following page for Figure 2.

Figure 2: NICSE Master Plan (2014)



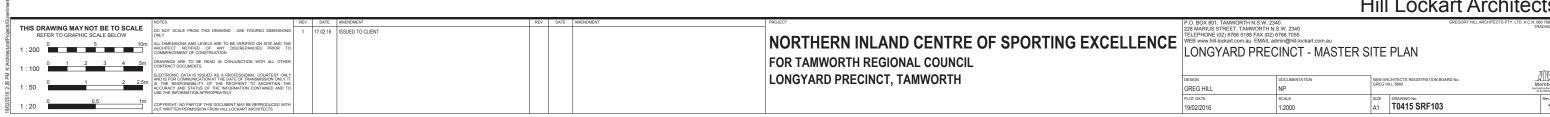


LEGEND

- 1 PROPOSED SPORTS DOME EXTENSION
- 2 PROPOSED CYCLING TRACK
- 3 PROPOSED AMENITIES, ATHLETICS CONTROL & CYCLING STORAGE
- 4 PROPOSED ATHLETICS CENTRE
- 5 PROPOSED LONG JUMP / TRIPLE JUMP
- 6 PROPOSED ATHLETICS STORAGE SHED
- 8 PROPOSED CAMPDRAFT SPECTATOR MOUND USING FILL FROM MAIN ARENA EXCAVATION
- 9 PROPOSED AMENITIES
- 10 PROPOSED USER GROUP HEAD QUARTERS & ASSOCIATED RETAIL
- 11 PROPOSED BULKY GOOD DEVELOPMENT SITE
- 12 PROPOSED HIGHWAY DEVELOPMENT SITE MOTEL, SERVICE CENTRE ETC.

C01 PROPOSED CAR PARK WITH IDENTIFYING NUMBER (No.1)

Hill Lockart Architects



Northern Inland Centre of Sporting Excellence (NICSE) Business Case

Overview

The Northern Inland Centre of Sporting Excellence will see the strategic alignment of sport, health, and commercial sector delivering economic and social outcomes for the Northern Inland Region.

The Centre will provide a vibrant space with specialised sport and recreational facilities for schools, sporting clubs, community groups, organisations, businesses and the general public. It will assist in hosting national. state and local sporting competitions and will boost tourism, development and liveability in the region. It has been earmarked as key infrastructure to encourage future growth and community development in the Northern Inland Region. The integration of a range of facilities will optimise efficiency's and create valuable business synergies.

The key elements of the Project include:

- New Athletics Facility including an allweather synthetic track with associated infrastructure and amenities.
- Extension to the existing Sports Dome to provide additional indoor multi use courts.
- New outdoor equestrian arena with associated infrastructure and amenities to provide an international venue for equestrian events where it is mandatory that such event take place outdoors.
- The Northern Inland NSW Cycling Centre. This comprises a velodrome, criterion track and associated infrastructure and amenities to be used by both junior and experienced cyclists.
- Upgrade of infrastructure including roads, carparks, stormwater management and street lighting to service the Works and provide a 24 hour safe environment for users of the complex, given that the facilities include for late and overnight stays.

This Business Case outlines that the development of the NICSE will increase investment and economic activity in the Region through the release of the land previously occupied by the aged Velodrome and Athletics field. The relocation of the Velodrome is anticipated to be a catalyst to revitalise the southern end of Tamworth's main street, allow further retail development and create valuable employment opportunities helping to address the region's high unemployment rates.

The relocation of the Athletics field was anticipated to create opportunities to address the shortage in tourism accommodation or to create further bulky goods development which is currently at capacity.

The Northern Inland Centre of Sporting Excellence is a unique opportunity to increase economic activity in the region, meet growing commercial sector demand for land within the central business district, assist in revitalizing Tamworth's main street and a key piece of infrastructure for improving wellbeing in the Region. Through the co-location of sporting assets, the Centre focuses on all aspects of recreation and sport from grass-root participation through to elite sport, ranging from little kids to older people and recognising the needs of the diverse communities and growing population. The Centre will have the ability to attract, retain and assist with the training regimes of athletes who have previously had no other option than to move away to pursue sporting aspirations.

The development of the Centre of Sporting Excellence is evidence of Northern Inland Region's sport and recreation sector working together to achieve a common vision of the Region's residents more active, more often.

The Northern Inland Centre for Sporting Excellence will draw on the Region's unique identity, provide facilities for the increasing population, employment opportunities and create a contemporary and vibrant sporting destination

Tamworth Regional Aquatic and Leisure Centre Business Case (February 2019)

Overview

The Tamworth Regional Aquatic and Leisure Centre (the Centre) is a major sporting and recreational infrastructure project for the Northern Inland Region and for the Tamworth community.

It will create an indoor, all-year-round aquatic sport and recreation facility of a standard that does not currently exist in the Northern Inland or North West Regions. It will service the aquatic needs of multiple generations and lead to greatly increased active participation - enhancing health, fitness, social engagement and will help to develop sporting opportunities, in an integrated community space.

This will be one of the largest infrastructure projects undertaken by the Tamworth Regional Council (TRC / Council) and brings significant funding and community engagement challenges.

Key Benefits

- Employment opportunities.
- Complement existing facilities at the Northern Inland Centre of Sporting Excellence.
- Attraction of multiple representative-level aquatic sporting events.
- Act as a catalyst for sports bodies to expand and develop regional competitions; increase membership; strengthen development pathways and participation, as well as delivering improved health outcomes for the general community.
- Will contribute to the liveability of the Tamworth Region, increase opportunities in destination programming and contribute to a strong, sustained regional NSW.
- Cater for elite competition and training as well as meeting community leisure and active recreation needs.

Proposed Facility

The proposed Tamworth Regional Aquatic and Leisure Centre will include:

- An indoor multi-activity aquatics hall,
- Two 51.5 metre /50 metre FINA accredited competitive water bodies,
- Ability to configure the indoor/outdoor competition pools with moveable centre boom, to provide multiple training, short course and water polo event needs and non-structured community recreational usage.
- Retractable aquatics hall walls to cater for major events and seasonal weather preferences,
- Spectator stands for up to 500 people and provision to install additional seating for major events,
- An indoor multiple flume adventure water slide zone and indoor wet play and splash area.
- Two warm water program pools catering for learn to swim and rehabilitation/therapy sessions.
- Café/lounge; child crèche facilities; community function and meeting rooms;
- Gymnasium and wellness zones (first floor).
- Centralised customer service, reception and merchandising zones; ample off-street parking, and
- Integration with the existing Tamworth Indoor Sports Dome to create building and operational efficiencies.

The location preference is the Northern Inland Centre of Sporting Excellence, realising sporting and high-performance synergies, as well as enhancing the regional sporting hub.

Community Consultation

Council has actively engaged with the Tamworth community. Through those conversations, the concept of an aquatic and leisure centre has attracted strong community support as well as raising valid concerns.

Existing Aquatic Facilities in Tamworth City

The Business Case also reviews the existing aquatic facilities within Tamworth City. These two treasured but ageing complexes are approaching end of functional life and have limited contemporary aquatic and leisure appeal, without significant investment in refurbishment or redevelopment. The potential sale of these properties to offset costs for the new Centre is a polarising issue within the Tamworth community, necessitating informed debate.

Note: If one or both two pools were to be refurbished or redeveloped – this would also require the development of neighbouring land to house supporting infrastructure such as carparking.

Heart Health-related Statistics

The following data table highlights the correlation that exists between these risk factors and social disadvantage, with West Tamworth acknowledged as the least affluent suburb in Tamworth.

Health Indicator	Tamworth LGA	West Tamworth	North Tamworth	East Tamworth	NSW / National
Child Obesity (age 2-17 years) (2014-15) ASR/100 Pop	8.4	13.0	7.1	8.3	7.8 (NSW) 7.5 (National)
Child Overweight or Obese (age 2-17 Years) (2014-15) ASR/100 Pop	23.4	28.0	22.9	24.4	24.2 (NSW) 25.8 (National)
Insufficient Exercise * (2014-15) ASR/100 Pop	72	76.0	67.3	70.6	67 (NSW) 66 (National)
Adult Obesity (over 18 years) (2014-15) ASR/100 Pop	40.6	481	35.6	38.5	28.2 (NSW) 27.9 (National)
Adult overweight or obese ASR /100	73.9	79.8	68.8	71.5	63.3 (NSW) 63.5 (National)
Heart Disease Mortality (Death) Rate /100,000	89	-	-	- >	68 (National average)

did little or no exercise in the previous week

Australian Health Policy Collaboration: Australia's Health Tracker. http://www.atlasesaustralia.com.au/ahpc/ Source: Heart Foundation Heart Maps, www.heartfoundation.org.au/heartmaps Click on Local Profile, NSW, Tarnworth LGA

Figure 3: Heart Health Statistics - Tamworth Region

Tamworth Sports Field Lighting Development –Business Case (2018)

Overview

The Tamworth Sports Field Lighting Development Project provides infrastructure that will generate significant opportunities for the Tamworth Region.

The Project falls within The Precinct, Tamworth's main turf sport field destination. This site comprises of 24Ha of quality turf sporting fields utilised year for structured and passive recreation by both locals and tourists alike. The Project proposes to light six full size sporting fields creating an additional 1,200 available time slots for lit field utilisation per annum.

The Gipps Street, Carter Street and Plain Street Sports Fields (The Precinct), managed by TRC, are located 800m's south-west of the Tamworth CBD. The Precinct is home to:

- 24 Ha of turf playing fields
- 4 turf cricket wicket tables
- 2 synthetic wickets
- 4 synthetic practice cricket training nets
- 5 club houses
- 100% coverage automated bore irrigation
- 250,000L water tanks
- carparks totalling, 752 car spaces
- networking roads
- cycleways.

Benefits of the Project

- Increase the utilisation capacity.
- Increase participation.
- Improve the quality of playing surface.
- Create opportunity to attract new events.
- Increase security during major events at The Precinct such as the Tamworth Country Music Festival.

Through the provision of quality turf field infrastructure, the Project development ensures The Precinct complements TRC's Northern Inland Centre of Sporting Excellence (NICSE).

Tamworth Regional Astronomy & Science Centre Business Case (October 2017)

Overview

The Tamworth Regional Astronomy and Science Centre will see the development of a facility that will provide the first publicly assessable astro-science centre in the region where visitors or all ages can see, learn, use and undertake research using a variety of amateur and professional telescopes and instruments.

Unlike other astronomy facilities, this project offers the integration of observatories, a planetarium and a multipurpose science centre where students and visitors can have a hands-on astro-science experience. The Centre is supported by a very active Tamworth Regional Astronomy Club.

Key elements of the project include:

- a large observatory with a roll off roof to house multiple telescopes,
- planetarium for presentations/lectures,
- multi-functional space for the display of astronomical and science related instruments and educational instruction,
- A second small observatory with roll off roof to house a single historic telescope, and
- Ancillary services such as an amenity building, car park and utility infrastructure.

The Tamworth Regional Astronomy and Science Centre will provide for a much-needed diversification of tourist and economic activity for Tamworth. Not just as a tourist facility, this Centre will attract and enable astro-science research collaboration between students, the TRAC and professional astronomers around the globe.

- Total Project Costs \$1.99M.
- Funding request \$1.80M.
- Annual Visitors 12,000.
- Economic benefit \$422,000 annually.
- Benefit Cost Ratio 1.39.

Engineering Design Minimum Standards for Subdivisions & Developments (March 2019)

Objective

To outline Council's general procedures and practices in respect of the engineering design requirements for subdivision and development of land within the Council area.

Council uses a hierarchy to classify all its open space parks. This hierarchy gives clear guidance to the level of development and maintenance standards. Council staff will classify the park prior to any design work for a public reserve.

The Hierarchy of open space provides for the following categories:

- Regional Parks,
- District Parks,
- Neighbourhood Parks; and
- Local Parks.

The hierarchy determines the level to which a parcel of open space can be developed. The table below outlines the hierarchy levels and what the desired standard of development within the categories. Detention and retention basins will not be accepted as Public Open Space for the purpose of recreation'.

Tamworth Regional Council General Policy Register

Policies relevant to the Sport and Recreation Strategic Plan are:

- 1.2 Asset Management Policy.
- 5.5. Public Art Policy.
- 14.6. Significant Sport Event Fee Subsidisation Policy.
- 14.7. Outdoor Fitness Trainer Policy.

Shared Paths & Cycle Maps (2019)

The maps on the following pages outline the shared path and cycleway networks across the Council area.

Refer to following pages for Figure 3.

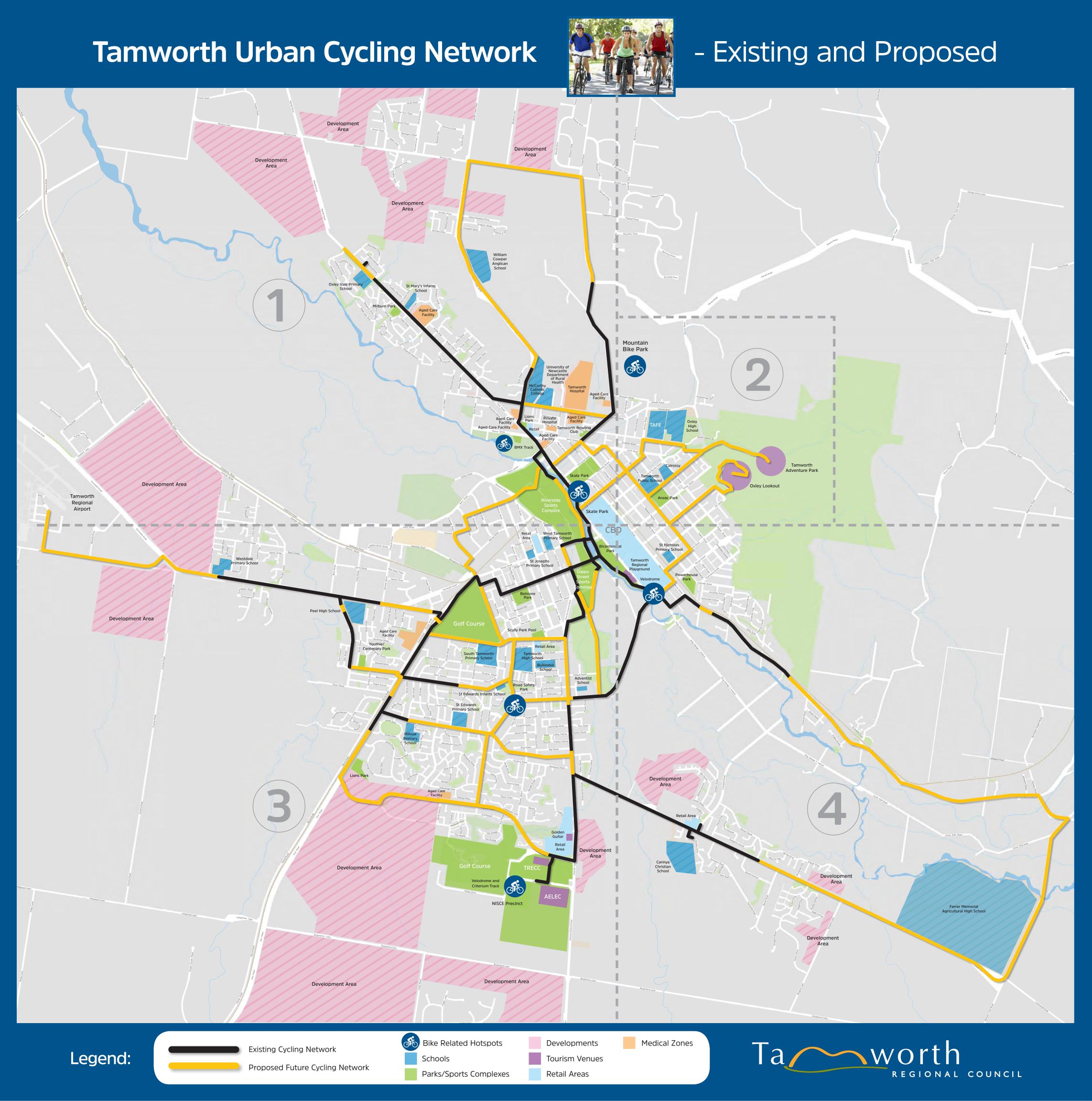
Figure 4: Tamworth Urban Cycling Network - Existing and Proposed

Refer to following pages for Figure 4.

Figure 5: Tamworth Non-Urban On-Road Cycling Routes

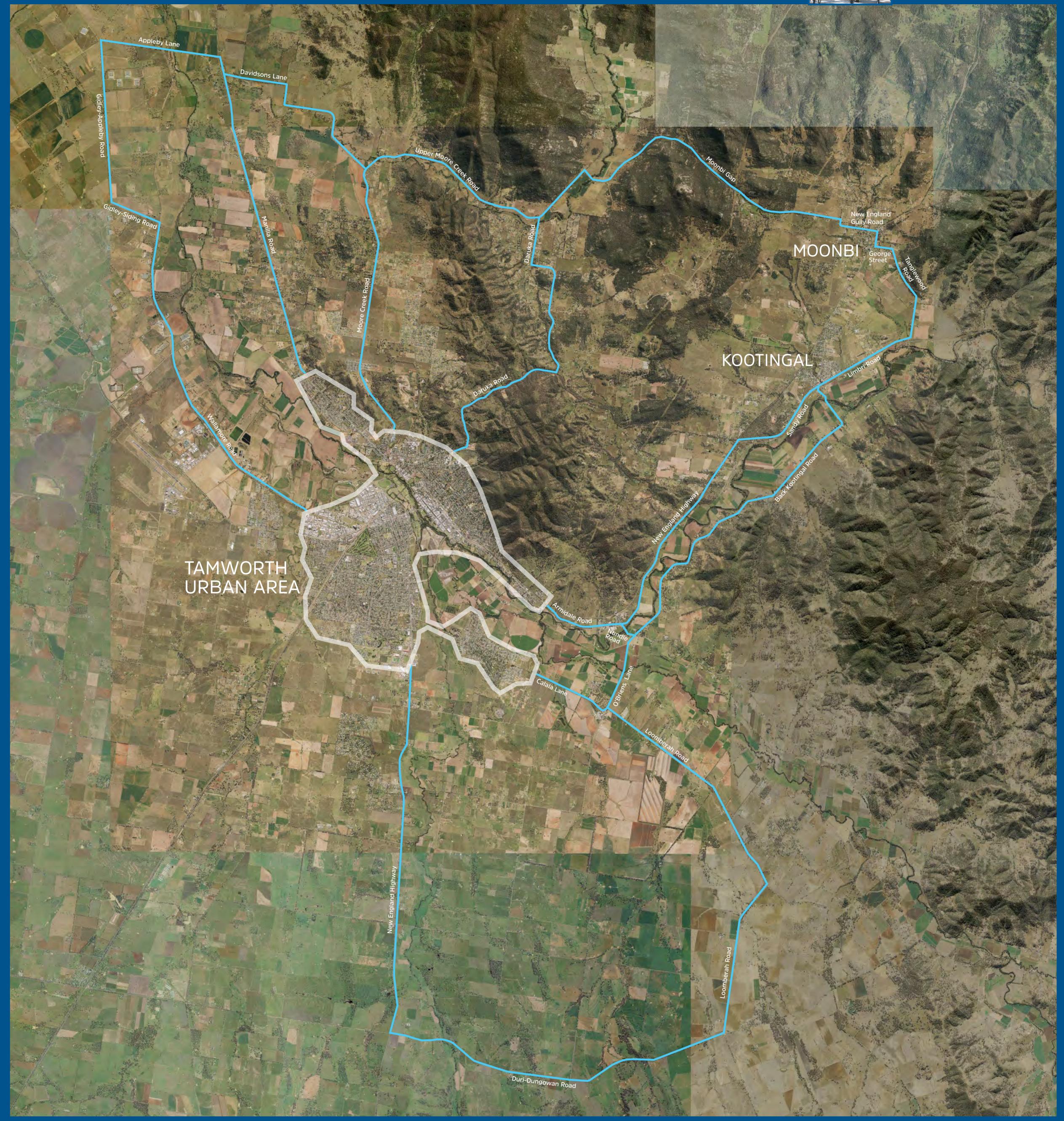
Refer to following pages for Figure 5.

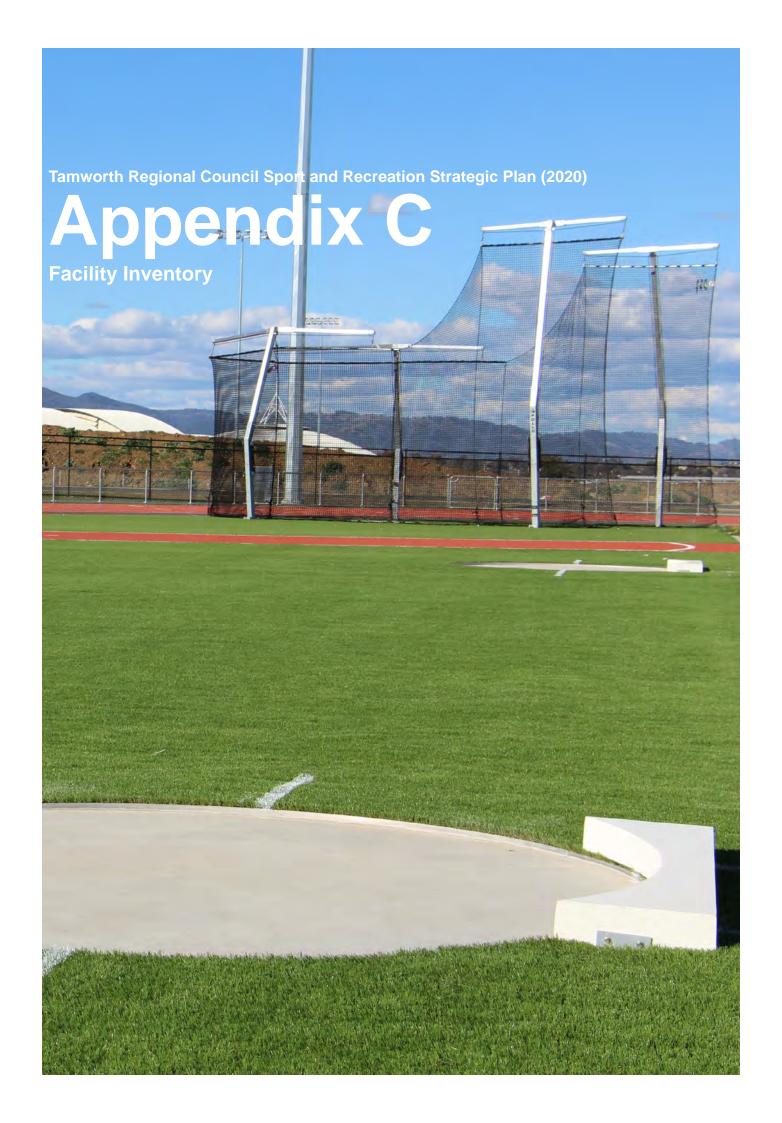
Figure 6: Tamworth Shared Paths and Cycleways - Post Active Transport Funding



Tamworth Non-Urban On-Road Cycling Routes







Background

To support comprehensive analysis of sport and recreation issues and opportunities across the region, 16 'precincts' have been used to categorise geographic areas.

These precincts are aligned with the precincts created by .id - the population experts which outline data for the region relating to population demographics, projected growth and economic indicators.

The precincts are outlined in the following table and maps with a unique reference letter.

Precinct Index

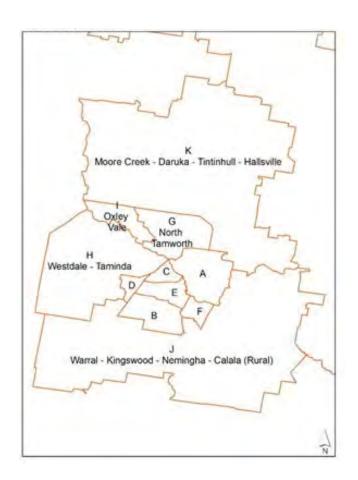
Ref	Precinct	Page
Α	Tamworth CBD - East Tamworth	4
В	Hillvue	12
С	West Tamworth (Central)	17
D	West Tamworth (Coledale)	22
Ε	South Tamworth	25
F	Calala (Residential)	28
G	North Tamworth	30
Н	Westdale - Taminda	35
I	Oxley Vale	39
J	Warral - Kingswood - Nemingha - Calala (Rural)	41
K	Moore Creek - Daruka - Tintinhull - Hallsville	44
L	Western Rural	46
М	Eastern Highlands	50
N	Manilla and District	55
0	Barraba - Rural North	61
Р	Nundle - Rural South	67

Precinct Locations

Tamworth Regional Council Area

Barraba - Rural North N Manilla and District Western Rural Tamworth Urban Area Highlands Nundle - Rural South

Tamworth Urban Area



Condition Ratings

The condition assessment ratings have used the system outlined in the Institute of Public Works Engineering Australasia's (IPWEA) Condition Assessment & Asset Performance Guidelines, as outlined below.

Rating	Description of Condition
1	Very Good Condition: Only normal maintenance required
2	Minor Defects Only: minor maintenance required (5%)
3	Maintenance Required: significant maintenance required (10 - 20%)
4	Requires Renewal: significant upgrade/renewal required (20 - 40%)
5	Asset unserviceable: over 50% of asset requires replacement

A: Tamworth CBD - East Tamworth

Precinct Overview:









Index of Relative 2041 Population Socio-economic Disadvantage: 1016.5 (▲TRC Avg.)

\$



Projection: 6,295

(+32.4%)



1,688

Land Area (ha): Population Density (Persons/ha): 3.46

Households (2016): 2,382



- Bicentennial Park No. 1 Oval Α1
- Α2 ANZAC Park
- А3 Kamilaroi Walking Track
- A4 Tamworth PCYC
- Α5 Tamworth City Bowling Club
- Α6 Oxley Bowling Club
- Bicentennial Park Regional Playground Α7
- Tamworth Olympic Swimming Pool **A8**
- Α9 Peel Picnic Spot

- Peel River Levee Bank Track A10
- Treloar Park A11
- Tamworth Croquet Court A12
- A13 Tamworth Marsupial Park
 - A14 Victoria Park - Tamworth Botanic Gardens
- A15 Victoria Park - Tamworth Miniature Railway
- A16 Victoria Park - Oxley Lookout
- A17 Powerhouse Park
- A18 Railway Park

Key Demographics:

- Low level of relative socioeconomic disadvantage.
- Relatively low proportion of population aged under 17 years (22.3%).
- Relatively high proportion of population aged over 60 (26.4%).
- Relatively low forecast population growth to 2041 (12.79%) compared to other parts of Tamworth Urban Area.

Consultation Themes:

- Desire for enhanced facilities at No. 1 Oval.
 Particularly larger change room facilities.
- Desire for provision of higher quality and quantity of formal walking and cycling opportunities (including bushwalking).
- Desire for enhanced access to the Peel River (e.g. for kayaking, canoeing, aesthetics).
- Desire for landscaping & improvements at Tamworth Botanic Gardens and Tamworth Miniature Railway.
- Desire for aquatic facilities to remain accessible from Tamworth CBD.
- Suggestions to maintain the Tamworth Olympic Swimming Pool.
- Many community members supportive of the proposed Tamworth Regional Aquatic Centre at NICSE.

A1 Bicentennial Park - No. 1 Oval





Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Australian Football; Cricket
Key Facilities	1 x Oval
Key Support Facilities	Turf Cricket Pitch; Built Facility (Pavilion; Change rooms); Grandstand
Key Usage	AFL NW; Tamworth Kangaroos Australian Football Club; Tamworth Swans Australian Football Club; Tamworth District Cricket Association

- Competition standard lighting for Cricket & Australian Football.
- Oval not large enough for elite Australian Football or Cricket matches.
- Built facilities aged and inadequate (particularly change rooms; canteen).
- Turf requires excessive maintenance due to soil profile & Ground Pearl.
- Turf wicket requires renewal.
- Serviced with bore water.
- Bicentennial Park Master Plan (2020) proposes improved infrastructure.

A2 ANZAC Park



A3 Kamilaroi Walking Track



A4 Tamworth PCYC



Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Play
Key Facilities	Play Equipment x 2
Key Support Facilities	Picnic Facilities
Key Usage	Community

Notes:

- Play equipment and support facilities have been progressively upgraded since 2008.
- Draft Parks Hierarchy (2019) suggestion to develop site master plan.

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Bushwalking
Key Facilities	Recreational Walking Trail
Key Support Facilities	Trail Signage; Picnic Facilities
Key Usage	Community

Notes:

- Walking track links Oxley Scenic Lookout (trailhead location) to Marsupial Park and Flagstaff Mountain Lookout.
- Opportunity to enhance showcase of local Indigenous cultural values.
- Signage does not meet Australian Standards for Bushwalking Track Tracks
 Classification & Signage (AS 2156.1).
- Walking track surface requiring maintenance.
- Opportunity to improve promotion of walking track.
- Well used as fitness route (e.g. morning walk/run route).
- Highly valued facility in community & key visitor destination.

Hierarchy	Regional
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Boxing; Gymnastics; Martial Arts; Yoga; Archery; Gym/ Fitness
Key Facilities	Multi-purpose Recreational Areas x 3; Gym
Key Support Facilities	Administration Area; Crèche
Key Usage	Tamworth PCYC; Community

- Facilities well used and fitfor-purpose.
- Wide variety of sport, recreation and community programs facilitated at this venue.

A5 Tamworth City Bowling Club



A6 Oxley Bowling Club

A7 Bicentennial Park - Regional Playground







Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x 2
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Tamworth City Bowling Club

Notes:

- Facilities well used and fitfor-purpose.
- Third green has been decommissioned.

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x 1
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Oxley Bowling Club

Notes:

Facilities well used and fitfor-purpose.

Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Play; Water Play; Learn- to-ride; Outdoor Fitness
Key Facilities	Play Equipment; Splash Pad; Learn-to- ride Track; Outdoor Fitness Equipment
Key Support Facilities	Cafe; Picnic Facilities; Walking Paths
Key Usage	Community

- Regional Playground constructed in 2015.
- Existing facility is incorporated into the Bicentennial Park Master Plan (2020).
- Opportunity to enhance promotion of Peel River Levee Bank Track and increase awareness of its connectivity to the Tamworth Regional Playground.

Bicentennial Park -**8A** Tamworth Olympic Swimming Pool



A9 Peel Picnic Spot



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Bank Track

A10

Peel River Levee



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Swimming; Water Polo
Key Facilities	Outdoor 50m Swimming Pool
Key Support Facilities	Toddlers Pool; BBQ/Picnic Facilities; Play Equipment; Built Facilities (Kiosk; Change rooms)
Key Usage	Tamworth Swimming Club; Tamworth & District Water Polo; Community

Notes:

- Highly valued aquatic facility in Tamworth Centre.
- Aged facility with high operational costs.
- Bicentennial Park Masterplan (2020) details the pool will continue to be maintained as a functional community asset until if / when the proposed aquatics centre is built.

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	4 - Requires Renewal
Key Activities	Skate
Key Facilities	Skate Park
Key Support Facilities	Picnic Facilities
Key Usage	Community

Notes:

- Requirement for this facility replaced by the development of the Tamworth Regional Playground at nearby Viaduct Park.
- Plans for decommission of skate park.
- Alternate uses proposed for this site (e.g. heavy vehicle parking).

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Walk; Cycle
Key Facilities	Recreational Walking & Cycling Path
Key Support Facilities	Picnic Facilities
Key Usage	Parkrun; Community
N	

- Shared-use loop trail which incorporates: Levee bank along the eastern side of the Peel River; Jewry St Bridge: Western bank of Peel River: Bicentennial Park Footbridge
- Well used for fitness and connectivity across Tamworth.
- Opportunity to improve promotion of loop trail for residents and visitors.
- Opportunity to develop a trailhead with provision of trail information.
- Opportunity to improve connectivity with other facilities in line with Bicentennial Park Master Plan (2020).

A11 Treloar Park



Tamworth Croquet A12 Court



	Park		
		lon	

A13

Tamworth Marsupial



Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust/Leased
Venue Overall Condition	3 - Maintenance Required
Key Activities	Tennis
Key Facilities	Tennis Courts x 11 (+2 planned)
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Tamworth Tennis Club; Northwest Tennis Academy

Notes:

- Recently taken over by Wests Entertainment Group 'The Courts @ East'.
- Redevelopment plans in place for 2020 including significant building upgrades and a total of 13 courts (2 new courts + 11 existing courts resurfaced).
- According to Tennis Australia's hierarchy of facilities - a 13-court facility is considered 'sub-regional'. (16 courts required for regional-level facility).

Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Croquet
Key Facilities	Croquet Court x 1
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Tamworth Croquet Club

Notes:

- Aged facilities
- Built facility is very basic.
- Only croquet facility in the Tamworth Regional Council area.

Hierarchy	Regional
Land Tenure/ Management	Crown - TRC Trust/s355 Committee
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Play; Walk
Key Facilities	Play Equipment; Walking Trail
Key Support Facilities	Picnic Facilities; Fauna Exhibits
Key Usage	Community
B.1	

- Home of Tamworth Adventure Playground.
- Free community access.
- Highly valued facility & key visitor destination.
- Opportunity to improve promotion of walking trail within Marsupial Park.
- Opportunity to improve promotion of Kamilaroi Walking Track linking Marsupial Park to Oxley Scenic Lookout and Flagstaff Mountain Lookout.
- High quality picnic/BBQ facilities adjacent to Adventure Playground.
- Consider options to enhance Tamworth Marsupial Park (A13) in line with Blueprint 100.

A14 Victoria Park - Tamworth Botanic Gardens



A15 Victoria Park Tamworth Miniature
Railway, Observatory
& Mens Shed



A16 Victoria Park - Oxley Lookout



Hierarchy	Regional
Land Tenure/ Management	Crown - TRC Trust/s355 Committee
Venue Overall Condition	3 - Maintenance Required
Key Activities	Walk
Key Facilities	Walking Trail
Key Support Facilities	Picnic Facilities; Flora Exhibits
Key Usage	Community

Notes:

- Free community access
- Highly valued facility & key visitor destination.
- Maintenance challenges associated with drought/ low water availability.
- Upgrades of path and landscaping (2019)
- Opportunity to improve walking trail within Botanic Gardens and promotion of this.
- Opportunity to improve connectivity via walking trails between Oxley Park (Oxley Scenic Lookout & Marsupial Park) and Victoria Park (Botanic Gardens and Miniature Railway).
- Victoria Park Master Plan is planned to be reviewed.

Hierarchy	Regional
Land Tenure/ Management	Crown - TRC Trust/s355 Committee
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Workshop Activites; Observatory Activites
Key Facilities	Miniature Railway; Observatory; Mens Shed
Key Support Facilities	Picnic Facilities; Workshop
Key Usage	Tamworth and District Model Engineers; Tamworth Regional Astronomy Club; Tamworth Community Mens Shed

Notes:

- Key visitor destination.
- Opportunity to improve aesthetics and features along railway experience.
- Opportunity to improve connectivity via trails to various destinations across Victoria Park
- Victoria Park Master Plan is planned to be reviewed.

Hierarchy	Regional
Land Tenure/ Management	Crown - TRC Trust/s355 Committee
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Walking
Key Facilities	Lookout, Walking Trails
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

- Key visitor destination.
- Opportunity to improve connectivity via trails to various destinations across Victoria Park
- Construction of public amenities block adjacent to the facility completed (2020)
- Victoria Park Master Plan is planned to be reviewed.

A17 Powerhouse Park A18 Railway Park





Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Play
Key Facilities	Play Equipment
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Memorial
Key Facilities	Memorial
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

B: Hillvue

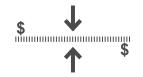
Precinct Overview:







Households





Population (2018): 6,676

1,178

Land Area (ha): Population Density (Persons/ha): 5.67

(2016): 2,350

Socio-economic Disadvantage: 1028.9 (▲TRC Avg.) (+53.27%)

Index of Relative 2041 Population Projection: 10,434



- AELEC Australian Equine Livestock & Events Centre В1
- NICSE Tamworth Cycling Centre B2
- NICSE Tamworth Athletics Centre ВЗ
- NICSE Tamworth Sports Dome B4
- NICSE Tamworth Hockey Centre B5
- Tamworth Gymnastics Centre В6
- Chauvel Park В7
- Longyard Golf Course В8

B: Hillvue

Key Demographics:

- Low level of relative socioeconomic disadvantage.
- Relatively high proportion of population aged under 17 years (25.2%).
- Relatively low proportion of population aged over 60 (23.8%).
- Very high forecast population growth to 2041 (53.27%).

B1 AELEC - Australian Equine Livestock & Events Centre



B2 NICSE - Tamworth Cycling Centre



Consultation Themes:

- High appreciation for AELEC as elite-level equestrian facility.
- Desire for provision of community-level facilities for equestrian sports (e.g. team roping).
- Support for 'big-sky thinking' and development of high-quality, regionallevel facilities at NISCE (existing & future planned).
- Desire for additional support facilities at Tamworth Athletics Centre.
- Desire for accessible usage costs at Tamworth Athletics Centre & Tamworth Sports Dome.
- Generally, community support for regional-level Aquatics Centre at NISCE.
- Concerns for accessibility of facilities at NICSE from Tamworth CBD/suburbs, particularly for residents without cars (i.e. public transport).

Hierarchy	International
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Equestrian Sports
Key Facilities	Main Arena; Sales Arena; Campdraft Arena
Key Support Facilities	Stables; Warm-up Arenas; Food & Beverage Areas; Administration Area; Education Centre; Camp Grounds
Key Usage	Events

Notes:

- Opened in 2009.
- Key visitor attraction & economic driver.
- 2019/20 upgrades are part of Stage II of NICSE covered warm up arenas.
- Hosts wide variety of events. Primary focus on equine and livestock events, however, multipurpose facility.

Hierarchy	State
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	1 - Very Good Condition
Key Activities	Cycling
Key Facilities	Velodrome; Criterium Track
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Tamworth Cycling Club; Community
l s	

- Opened in 2019.
- Accessible to community members - free of charge.
- Designed to cater for variety of skill levels.

B: Hillvue

NICSE - Tamworth **B**3 **Athletics Centre**



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Hierarchy	State
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	1 - Very Good Condition
Key Activities	Athletics - Track & Field
Key Facilities	Synthetic Running Track; Field Athletics Facilities
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Tamworth Athletics Club; Tamworth Little Athletics; Community.

Notes:

- Opened in 2019.
- Community pays per use or via membership.
- The highest quality/ standard athletics facility in northern NSW.
- Attracts athletes for training and competition across a broad catchment.
- Available for full day hire (e.g. School Sport).
- User groups desire enhanced support facilities.
- Desire for hire rates to be accessible for communitylevel events.

B4 NICSE - Tamworth Sports Dome





Hierarchy	State
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Basketball; Netball; Futsal; Fitness/Gym; Badminton; Volleyball; Table Tennis; Roller Derby (Training)
Key Facilities	Indoor: Basketball/Netball Courts x4; Multi-use Courts x3; Gym. Outdoor: Netball/Basketball Courts x18.
Key Support Facilities	Change rooms; Canteen; Administration Area; Amenities Block
Key Usage	Tamworth Basketball Assn; Tamworth Netball Assn; NE Roller Derby League; NI Football (Futsal)

- Opened in 2009.
- Highly valued facility in the community.
- Basketball Association desires lower usage costs.
- Roller derby desires track marked for competition and access to court time.

B: Hillvue

B5 NICSE - Tamworth Hockey Centre



B6 Tamworth Gymnastics Centre



B7 Chauvel	Park
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Hierarchy	National
Land Tenure/ Management	TRC Owned
Venue Overall Condition	1 - Very Good Condition
Key Activities	Hockey
Key Facilities	Water-based Synthetic Hockey Field x3
Key Support Facilities	Built Facility (Pavilion; Change rooms)
Key Usage	Tamworth Hockey Club; Community

Notes:

- Opened in 2019.
- Third water-based synthetic field under construction (2020).
- Addition of third pitch enables facility to meet requirements for nationallevel competitions.
- Match standard lighting.

Hierarchy	Regional
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Gymnastics
Key Facilities	Gymnastics Facility
Key Support Facilities	Administration Area
Key Usage	Tamworth Gymnastics Club

Notes:

- Facility opened in 2000.
- Full competition lighting.
- Uses Tamworth Regional Entertainment and Conference Centre (adjacent) as a temporary facility for large-scale events (e.g. the annual Country Capital Cup).
- Long-term lease has allowed club to invest in facility.

Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Cricket
Key Facilities	Cricket Oval x1
Key Support Facilities	Synthetic Cricket Pitch; Amenities Block; Play Equipment
Key Usage	Tamworth District Cricket Association

- Site is subject to frequent vandalism.
- 2 x cricket nets to be constructed in 2020.
- Amenities block in poor condition.

B: Hillvue

B8 Longyard Golf Course



Club Owned & Managed
2 - Minor Defects Only
Golf
Golf Course 18-holes
Built Facility (Pavilion; Administration Area)
Longyard Golf Club; Events.

- Tamworth's premier golf facility.
- Facilities to be well-used and fit-for-purpose.

Precinct Overview:









\$ \$



Population (2018): 2,491

Land Area (ha): Population Density (Persons/ha):

Households (2016): 1,143

Index of Relative 2041 Population Socio-economic Disadvantage: 663.2 (▼TRC Avg.)

Projection: 2,506 (+0.79%)



- C1 Belmore Park
- C2 West Tamworth Sports & Bowling Club
- С3 West Tamworth Tennis Club
- C4 South and West Tamworth War Memorial Swimming Pool
- Scully Park Regional Sporting Precinct C5
- С6 Gipps St Sports Complex
- C7 Tamworth Golf Course
- Tamworth Bunkhouse C8
- С9 Cross Park

Key Demographics:

- Precinct with the highest level of relative socioeconomic disadvantage
 within the 2nd percentile across Australia.
- Relatively low proportion of population aged under 17 years (17.9%).
- Relatively high population density compared to other parts of Tamworth Urban Area.
- Precinct with the lowest forecast population growth to 2041 (0.79%).
- West Tamworth (includes Precinct C & D) has the poorest health indicators, such as child & adult obesity, insufficient exercise & heart disease mortality (Heart Foundation, 2016).

Consultation Themes:

- Desire for aquatic facilities to remain accessible from South & West suburbs.
- Suggestions to maintain South & West Tamworth War Memorial Swimming Pool.
- Many community members supportive of the proposed Tamworth Regional Aquatic Centre at NICSE.
- Desire for a high-quality site to be 'home' of Football (Soccer) for the region.
 Requests for synthetic playing surface.
- Desire for improved amenities at Belmore Park.

C1 Belmore Park



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Cricket
Key Facilities	Cricket Oval x1
Key Support Facilities	Turf Cricket Pitch; Built Facility (Pavilion); Cricket Nets; Play Equipment
Key Usage	Tamworth District Cricket Association

Notes:

- Built facilities in poor condition.
- Site is subject to frequent vandalism.
- Community requests for BBQ on site and improved amenities.

West Tamworth Sports & Bowling Club



Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x2
Key Support Facilities	Built Facility (Pavilion; Administration Area)
Key Usage	West Tamworth Sports and Bowling Club

- Facilities well used and fitfor-purpose.
- Third green has been decommissioned.

C3 West Tamworth Tennis



C4 South & West Tamworth War Memorial Swimming Pool



C5 Scully Park Regional Sporting Precinct



Hierarchy	District
Land Tenure/ Management	Council Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Tennis
Key Facilities	Tennis Courts x7
Key Support Facilities	Built Facility (Pavilion; Administration Area)
Key Usage	West Tamworth Tennis Club
	·

Notes:

 Facilities well used and fitfor-purpose.

Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Swimming; Water Polo
Key Facilities	Outdoor 50m Swimming Pool; Children's Play Pool; Toddlers Pool; Water Slide
Key Support Facilities	Play Equipment; Picnic Facilities; Change rooms; Canteen
Key Usage	Tamworth Swimming Club; Tamworth & District Water Polo; Community

Notes:

- Highly valued aquatic facility in West Tamworth.
- Aged facility with high operational costs.
- Pool will continue to be maintained as a functional community asset until if / when the proposed Aquatics Centre is built.

Hierarchy	National
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Rugby League; Rugby Union; Football (Soccer)
Key Facilities	Multi-use Rectangular Pitch x1
Key Support Facilities	Built Facility (Clubroom; Change rooms; Administration Area; Media Area; Food and Beverage Facilities); Grandstand
Key Usage	Wests Entertainment Group; Major Events: NRL; A-League Football; National Rugby Championships

- Opened in 2015.
- Match standard lighting.
- Hosts finals for local leagues, as well as elite competitions.
- Fenced/Not accessible to the public.

Gipps Street Sports C6 Complex



752-		
	14	

Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Football (Soccer); Touch Football
Key Facilities	Rectangular Pitches: Senior Soccer x8; Junior Soccer x10; Touch Football x16
Key Support Facilities	3 Synthetic Cricket Pitches; Built Facilities (Pavilion; Change rooms; Canteen)
Key Usage	Northern Inland Football; Tamworth Touch Association

Notes:

- Match standard lighting on 5x Football (Soccer) & 7 Touch Football fields.
- Irrigation recently upgraded. Bore water accessible.
- Located on floodplain.
- Users requesting upgrades (e.g. change rooms; lifts).
- Canteen used & highly valued by Football (Soccer).

C7 Tamworth Golf Course



Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Golf
Key Facilities	Golf Course 18- Hole
Key Support Facilities	Built Facility (Clubroom; Administration Area; Function Area)
Key Usage	Tamworth Golf Club

Notes:

Facilities well used and fitfor-purpose.





Hierarchy	Local
Land Tenure/ Management	Privately Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Squash; Beach Volleyball
Key Facilities	Squash Courts x3; Beach Volleyball Courts x2
Key Support Facilities	Change rooms; Spectator Viewing Area (Squash); Accommodation
Key Usage	Social Squash Competition

- Squash Courts in 'reasonable condition'
- Beach Volleyball Courts in poor condition.
- Previously used by Tamworth Squash Racquet Club which is now an informal group.

C9 Cross Park



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Football (Soccer)
Key Facilities	Rectangular Pitches: Senior Soccer x1; Junior Soccer x2
Key Support Facilities	Sports Lighting
Key Usage	Northern Inland Football

Notes:

• Located on floodplain.

D: West Tamworth (Coledale)

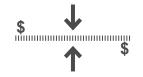
Precinct Overview:







Households





Population (2018): 2,903

Land Area (ha): 274

Population Density (Persons/ha): 10.59

(2016): 1,022

Socio-economic Disadvantage: 918.5 (▼TRC Avg.)

Index of Relative 2041 Population Projection: 3,694 (+25.78%)



- D1 Tamworth Centenary Park
- D2 The Youthie – Tamworth Youth Centre
- Granny Munro Park D3

D: West Tamworth (Coledale)

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Relatively high proportion of people with a need for assistance due to disability (6.6%) compared to other precincts.
- Precinct with the highest proportion of Indigenous population (30.7%).
- Precinct with the highest population density (10.59 person/ha).
- Very high proportion of population aged under 17 years (17.9%) & low proportion of population aged over 60 (18.1%).
- High forecast population growth to 2041 (25.78%).
- West Tamworth (includes Precinct C & D) has the poorest health indicators, such as child & adult obesity, insufficient exercise & heart disease mortality (Heart Foundation, 2016).

Consultation Themes:

- Request to increase provision of sport and recreation facilities in communities with the poorest health indicators.
- Concern for accessibility to sport and recreation facilities (e.g. swimming pool) from West Tamworth if majority of facilities are located at NICSE.

D1 Tamworth Centenary Park



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Basketball; Netball; Futsal
Key Facilities	Multi-use/ Recreational Outdoor Court x1; Kick-about Area x1
Key Support Facilities	Play Equipment; Picnic Facilities
Key Usage	Community

Notes:

 Youth space/recreation facilities constructed in 2019 D2 The Youthie – Tamworth Youth Centre



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	8-Ball; Table Tennis
Key Facilities	Multi-purpose Recreational Area; Pool Tables x4;
Key Support Facilities	Administration Area
Key Usage	Community (Youth); Tamworth Regional Youth Inter-agency.

- Facility opened in 2015.
- Facilities well used and fitfor-purpose.

D: West Tamworth (Coledale)

D3 Granny Munro Park



Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Play
Key Facilities	Multi-purpose Recreational Field; Play Equipment; Recreational Outdoor Court
Key Support Facilities	Picnic Facilities
Key Usage	Community

E: South Tamworth

Precinct Overview:

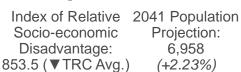






Households (2016):





Population (2018): 6,728

Land Area (ha): 642

Population Density (Persons/ha): 10.49

2,906



- Chaffey Park Tamworth E1
- Ken Chillingworth Oval E2
- E3 Hyman Park
- South Tamworth Bowling Club E4

E: South Tamworth

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Relatively low proportion of population aged under 17 years (22.3%) & high proportion of population aged over 60 (26.6%).
- Relatively high proportion of people with a need for assistance due to disability (6.4%).
- Relatively high proportion of Indigenous population (15.3%) compared to other precincts.
- Relatively high population density (10.49 person/ ha) compared to other precincts.
- Precinct with the lowest rate of forecast population growth to 2041 (2.23%).

Consultation Themes:

- Requests for improved cycle opportunities to allow for active commuting into Tamworth CBD.
- Request for improved toilet amenities at Chaffey Park.

E1 Chaffey Park Tamworth E2 Ken Chillingworth Oval



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Cricket
Key Facilities	Cricket Oval x1
Key Support Facilities	Built Facility (Pavilion; Change rooms); Turf Wicket; Cricket Nets; Play Equipment.
Key Usage	Tamworth District Cricket Association

Notes:

- Cricket nets upgraded in 2019.
- Built facilities in poor condition.
- Site is subject to frequent vandalism.
- Community requests for improved toilet amenities.



Hierarchy	District
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Rugby Union
Key Facilities	Rectangular Pitch (Rugby Union) x1
Key Support Facilities	Built Facility (Pavilion; Change rooms; Canteen)
Key Usage	Pirates Rugby Club

- Sports lighting to competition standard for Rugby Union.
- Fenced/Not accessible to the public.

E: South Tamworth

E3 Hyman Park



E4	South Tamworth
L4	Bowling Club



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Learn-to-ride; Basketball; Netball; Futsal (Recreational)
Key Facilities	Multi-purpose Recreational Outdoor Court x1; Learn-to- ride Track x1
Key Support Facilities	Shelter, Picnic Facilities; Play Equipment; Outdoor Gym Equipment
Key Usage	Community

Notes:

- Community request for BBQ on site.
- Draft Parks Hierarchy (2019) identifies as a 'District-level' park.

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x2
Key Support Facilities	Built Facility (Clubroom; Administration Area)
Key Usage	South Tamworth Bowling Club

Notes:

 Facilities well used and fitfor-purpose.

F: Calala (Residential)

Precinct Overview:









\$ \$



Population (2018): 2,792

Land Area (ha): Population Density (Persons/ha):

Households (2016): 989

Index of Relative 2041 Population Socio-economic Disadvantage: 1024.5 (▲TRC Avg.) (+53.77%)

Projection: 5,953



Monk Park

F: Calala (Residential)

Key Demographics:

- Low level of relative socioeconomic disadvantage.
- Relatively high proportion of population aged under 17 years (26.6%) & low proportion of population aged over 60 (22.2%).
- Very high forecast population growth to 2041 (53.77%).

F1 Monk Park



Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Basketball; Netball (Recreational)
Key Facilities	Multi-purpose Recreational Outdoor Court x1
Key Support Facilities	Play Equipment; Picnic Facilities; Cricket Practice Net x1; Path/Trail
Key Usage	Community

Notes:

 Draft Parks Hierarchy (2019) identifies as a 'Local-level' park with suggestion to further develop to District status over time.

G: North Tamworth

Precinct Overview:



Population

(2018):

5,553





Land Area (ha): Population Density Households (Persons/ha): (2016):

3.06



2,104

Index of Relative 2041 Population Socio-economic Disadvantage: 983.2 (▲TRC Avg.)

\$ \$



Projection: 8,988 (+54.15%)



G1	Viaduct Park - Tamworth Regional Skate Park	G6	North Recreation Reserve - Playing Fields
G2	Viaduct Park - Playing Fields	G7	North Recreation Reserve - BMX Track
G3	Tamworth Rugby Park	G8	Tamworth Mountain Bike Park
G4	Riding for the Disabled - Tamworth	G9	Tamworth Pistol Club
G5	Jack Woolaston Oval	G10	North Tamworth Bowling Club

G: North Tamworth

Key Demographics:

- Slightly lower level of relative socio-economic disadvantage compared to the Tamworth Region's average.
- Relatively low proportion of population aged under 17 years (20.0%) & high proportion of population aged over 60 (28.3%).
- Precinct with the equal highest proportion of people with a need for assistance due to disability (9.8%). (Equal with Precinct O: Barraba - Rural North).
- Very high forecast population growth to 2041 (54.15%).

Consultation Themes:

- Tamworth Regional Skate Park and Mountain Bike Parks are highly valued community facility.
- A portion of the community dislike the exclusive use of some sports fields (e.g. leased rugby fields).

G1 Viaduct Park -Tamworth Regional Skate Park



Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	1 - Very Good Condition
Key Activities	Skate & Ride
Key Facilities	Skate Park; Pump Track
Key Support Facilities	Picnic Facilities; Play Equipment; Amenities Block
Key Usage	Community

Notes:

- Opened in May 2019.
- Lighting for night time use.
- Replaces requirement for skate park at Peel Picnic Spot (across road).
- Well utilised and highly valued facility by the community.
- Viaduct Park Master Plan scheduled for completion in 2020.

G2 Viaduct Park - Playing Fields



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Rugby Union
Key Facilities	Rectangular Pitch x2
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Multi Sport Training Facility

- Sports lighting to training standard
- Viaduct Park Master Plan scheduled for completion in 2020.

G: North Tamworth

G3 Tamworth Rugby Park



G4 Riding for the Disabled - Tamworth



G5	Jack	Woolaston	Oval
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Hierarchy	District
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Rugby Union
Key Facilities	Rectangular Pitch x1
Key Support Facilities	Built Facility (Pavilion; Change rooms; Canteen)
Key Usage	Tamworth Rugby Club
NI - I	

Notes:

- Sports lighting to training standard for Rugby Union.
- Fenced/Not accessible to the public.

Hierarchy	Regional
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	3 - Maintenance Required
Key Activities	Equestrian Sports
Key Facilities	Arena
Key Support Facilities	Built Facilities (Clubroom; Stables)
Key Usage	Riding for the Disabled - Tamworth

Notes:

Provides programs for people with disability with high social benefit.

Hierarchy	District
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Rugby League
Key Facilities	Rectangular Pitch x1
Key Support Facilities	Built Facility (Pavilion; Change rooms; Canteen)
Key Usage	North Tamworth Bears Rugby League Club

- Sports lighting to competition standard for Rugby League.
- Fenced/Not accessible to the public.

G: North Tamworth

G6 North Recreation
Reserve Playing Fields



G7 North Recreation
Reserve BMX Track



G8 Tamworth Mountain Bike Park



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Football (Soccer)
Key Facilities	Rectangular Pitch x2
Key Support Facilities	Built Facility
Key Usage	North Companions Soccer Club

Notes:

- Sports lighting recently upgraded to competition standard
- Significant work required on irrigation.

Hierarchy	Regional
Land Tenure/ Management	TRC Owned - leased
Venue Overall Condition	3 - Maintenance Required
Key Activities	BMX
Key Facilities	BMX Track
Key Support Facilities	Built Facility (Clubroom; Canteen)
Key Usage	Tamworth City BMX Club

Notes:

- Track requiring resurfacing/ maintenance.
- Support facilities basic.
- Facility specifications are suitable to host State-level events.
- Tamworth City BMX Club hopes to upgrade facilities to host national-level events in the future.

Hierarchy	Regional
Land Tenure/ Management	Crown Owned - Club Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Mountain Biking; Bushwalking
Key Facilities	Mountain Bike Trail Network; Walking Trail
Key Support Facilities	Signage; Playground; Pump Track; Skills Park; Picnic Facilities; Canteen; Storage
Key Usage	Tamworth Mountain Bike Club; Community

- Club plans to continually expand and improve the mountain bike trails network and the walking trail (with cultural focus).
- Plans include trail enhancements to meet Adaptive Cycle Guidelines.
- Club hopes to upgrade facilities to host nationallevel events in the future.

G: North Tamworth

G9 Tamworth Pistol Club

North Tamworth G10 Bowling Club





Hierarchy	Regional
Land Tenure/ Management	Crown Owned - Club Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Shooting
Key Facilities	Firing Range (Indoor) x1; Firing Range (Outdoor) x1.
Key Support Facilities	Built Facility (Clubroom; Storage)
Key Usage	Tamworth Pistol Club
Notes:	

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- New clubhouse constructed in 2009/10.
- Facilities well used and fitfor-purpose.

Hierarchy	District		
Land Tenure/ Management	Club Owned & Managed		
Venue Overall Condition	2 - Minor Defects Only		
Key Activities	Lawn Bowls		
Key Facilities	Bowling Green x2		
Key Support Facilities	Built Facility (Clubroom; Administration Area)		
Key Usage	North Tamworth Bowling Club		

Notes:

Facilities well used and fitfor-purpose.

H: Westdale - Taminda

Precinct Overview:









Socio-economic Disadvantage:

\$ ***



Index of Relative 2041 Population Projection: 3,552 962.4 (▲TRC Avg.) (+16.86%)

Population (2018): 2,894

5,966

Land Area (ha): Population Density Households (Persons/ha): 0.49

(2016): 884

Existing Sport and Recreation Facilities:



- H1 Riverside Sporting Complex
- Tamworth Jockey Club H2
- Н3 Oakburn Park Motor Sports Complex
- Thomas Mitchell Park H4
- H5 Paceway Tamworth (Former Tamworth Showgrounds)

H: Westdale - Taminda

Key Demographics:

- Level of relative socioeconomic disadvantage almost equal with the average across the Tamworth Region.
- Precinct with the highest proportion of population aged under 17 years (31.9%) & lowest proportion of population aged over 60 (12.5%).
- Relatively low forecast population growth to 2041 (16.86%) compared to the region's average.

Consultation Themes:

- Riverside Sporting Complex has been used by the highest number of community survey respondents.
- Community requests for upgraded sports lighting and built facilities (clubrooms; change rooms; canteen) at Riverside Sports Complex.
- Plans in place for upgrades at Oakburn Park Motorsports Complex
 seeking funding for implementation.

H1 Riverside Sporting Complex





Hierarchy	Regional
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Football (Soccer); Baseball; Softball; Cricket; Australian Football; Rugby League; Rugby Union; Oztag
Key Facilities	Rectangular Pitch (Football/Soccer) x8; Baseball Diamond x14; Softball Diamond x8; Cricket Oval x6; Australian Football Oval x1; Rugby League/ Union Field x6; Rugby League Junior Field x7; Oztag Field x28; Oztag Junior Field x6. Note: Many playing fields are overlaid upon each other.
Key Support Facilities	4 Turf Cricket Pitches; 3 Synthetic Cricket Pitches; Built Facilities (Pavilion; Change rooms; Canteen); Cricket Nets; Batting Cages
Key Usage	Northern Inland Football (Overflow Facility); Tamworth Baseball Association; Tamworth Softball Association; Tamworth District Cricket Association; AFL North West; Tamworth & District Minor League; Tamworth Tri-colours Rugby Union; Tamworth Oztag Association.

- Includes Plain St Playing Fields
- Sports lighting on 2x Football (Soccer) pitches; 6x Rugby League/Union fields; 4x Junior Rugby League fields; 15x Oztag fields.
- Built facilities aged and inadequate to meet the needs of user groups (particularly change rooms; canteen).
- Turf requires excessive maintenance due to soil profile.
- Playing fields services with bore water.
- Poor irrigation/drainage
- Located on floodplain.
- Location on floodplain requires specific building requirements (e.g. elevation).
- Highly used and valued community sporting facility.

H: Westdale - Taminda

H2 Tamworth Jockey Club



H3 Oakburn Park Motor Sports Complex



H4 Thomas Mitchell Park



Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Basketball; Netball (Recreational)
Key Facilities	Multi-purpose Recreational Outdoor Court x1
Key Support Facilities	Play Equipment; Picnic Facilities
Key Usage	Community

Hierarchy	Regional
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Horse Racing
Key Facilities	Racecourse
Key Support Facilities	Built Facilities (Pavilion; Function Centre)
Key Usage	Tamworth Jockey Club

Hierarchy	District
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Karting; Speedway; Motocross
Key Facilities	Kart Track; Motocross Track; Speedway.
Key Support Facilities	Built Facilities (Clubroom; Workshop; Storage)
Key Usage	Tamworth Motor Sports Association; (Inc. Kart Race Club; Sporting Car Club; Motorcycle Club

Notes:

- Development Approval (DA) approved for proposed redevelopment.
- Proposal includes: new circuit racing track; drag strip; updated and improved spectator facilities & amenities.

Notes:

 Draft Parks Hierarchy (2019) identifies as a 'Local-level' park with suggestion to further develop to District status over time.

H: Westdale - Taminda

H5 Paceway Tamworth (Former Tamworth Showgrounds)



Hierarchy	District
Land Tenure/ Management	Privately Owned
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Equestrian Sports
Key Facilities	Arena; Trotting Track
Key Support Facilities	Built Facility (Function Centre); Camping Facilities; Stables
Key Usage	Paceway Tamworth; Equestrian Events; Tamworth Harness Racing Club

- Privately owned and operated, providing facilities and programs for various equestrian sports.
- Provides a 'home' facility to various historic user groups of Tamworth Showgrounds.
- Used as a camping ground during Tamworth Country Music Festival.

I: Oxley Vale

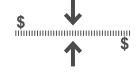
Precinct Overview:













Population (2018): 4,044

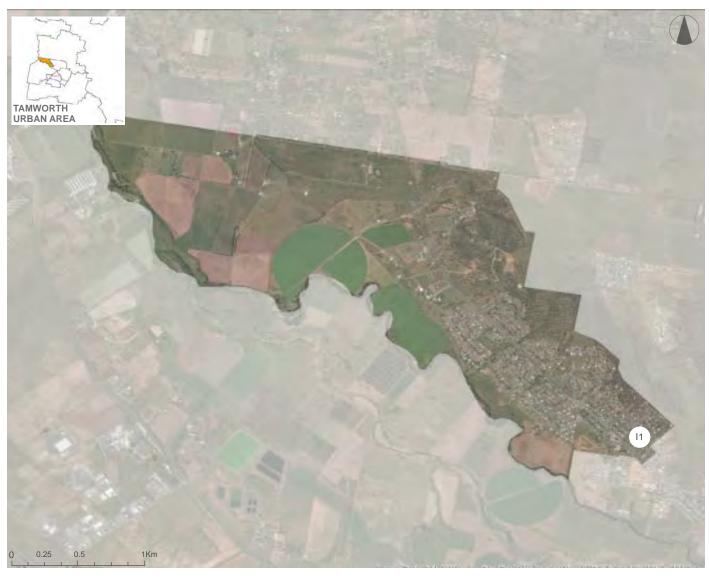
Land Area (ha): Population Density Households (Persons/ha): (2016): 4.57

1,359

Index of Relative 2041 Population Socio-economic Disadvantage: 924.7 (▼TRC Avg.) (+18.84%)

Projection: 4,756

Existing Sport and Recreation Facilities:



Pages Park 11

I: Oxley Vale

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Relatively high proportion of population aged under 17 years (27.1%) & low proportion of population aged over 60 (20.5%).
- Relatively high proportion of people with a need for assistance due to disability (6.1%).
- Relatively high proportion of Indigenous population (15.7%) compared to other precincts.
- Relatively low forecast population growth to 2041 (18.84%) compared to the region's average.

Pages Park



Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Basketball; Netball; Futsal (Recreational)
Key Facilities	Multi-purpose Recreational Outdoor Court x1
Key Support Facilities	Play Equipment
Key Usage	Community

- Recreational Outdoor Court Constructed in 2019.
- Draft Parks Hierarchy (2019) identifies as a 'Local-level' park.

J: Warral - Kingswood - Nemingha - Calala

Precinct Overview:









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Population (2018): 3,347

Land Area (ha): 16,243

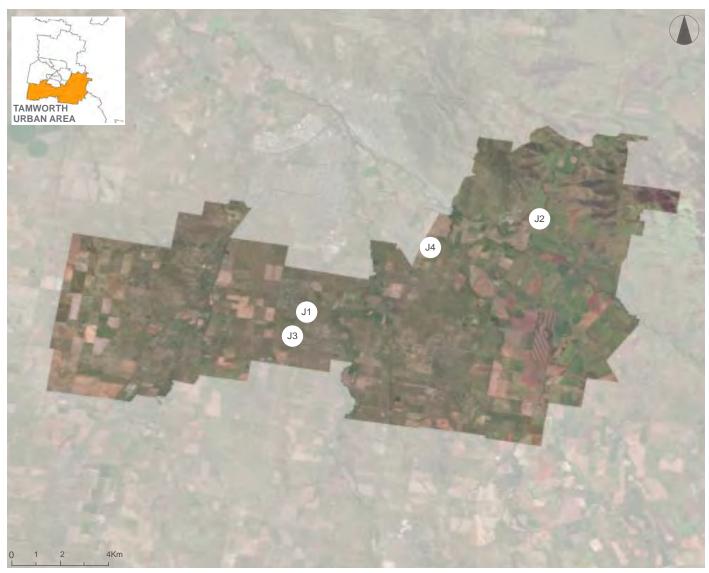
Population Density (Persons/ha): 0.21

Households (2016): 1,069

Index of Relative 2041 Population Socio-economic Disadvantage: 1055.7 (▲TRC Avg.)

Projection: 2,711 (+5.55%)

Existing Sport and Recreation Facilities:



- J1 Kingswood Park
- Nemingha Recreation Reserve J2
- J3 Koobah Equine Facility
- Redbank Park J4

J: Warral - Kingswood - Nemingha - Calala

Key Demographics:

- Low level of relative socioeconomic disadvantage.
- Relatively high proportion of population aged under 17 years (27.2%) & low proportion of population aged over 60 (21.1%).
- Precinct with the lowest proportion of people with a need for assistance due to disability (3.3%). (Equal with Precinct L: Western Rural).
- Relatively very low forecast population growth to 2041 (5.55%) compared to the region's average.

Consultation Themes:

- Nemingha Hall used for Roller Derby despite being sub-standard facility for this activity.
- Requests for improved cycle opportunities to allow for active commuting into Tamworth CBD.

J1 Kingswood Park



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Cricket
Key Facilities	Cricket Oval x1
Key Support Facilities	Synthetic Cricket Pitch;
Key Usage	Tamworth District Cricket Association; Peel Valley Bush Cricket.

Notes:

 Draft Parks Hierarchy (2019) identifies as a 'Local-level' park. J2 Nemingha Recreation Reserve



Hierarchy	District
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Model Car Racing; Cricket; Roller Derby (Training)
Key Facilities	Modelsport Raceway; Cricket Oval; Community Hall;
Key Support Facilities	Synthetic Cricket Pitch;
Key Usage	New England Roller Derby League (Training); Tamworth Radio Control Car Racing Club

Notes:

 While not ideal due to size and location, the Nemingha Hall is used for Roller Derby training due to lack of other suitable/available facilities in the region.

J: Warral - Kingswood - Nemingha - Calala

J3 Koobah Equine Facility







Hierarchy	Regional
Land Tenure/ Management	Privately Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Equestrian Sports
Key Facilities	Main Arena; Campdraft Arena
Key Support Facilities	Grandstand; Camping Area; Stables; Administration Area
Key Usage	Equine Events

Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Play
Key Facilities	Play Equipment; Large undulated open space; walk/cycle path
Key Support Facilities	Amenities
Key Usage	Community

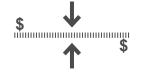
K: Moore Ck - Daruka - Tintinhull - Hallsville

Precinct Overview:











Population (2018): 4,237

17,836

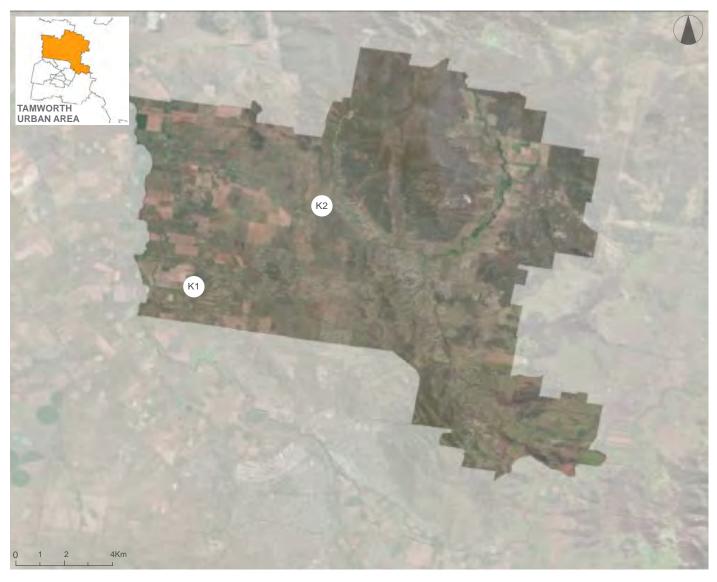
Land Area (ha): Population Density Households (Persons/ha): 0.24

(2016): 1,264

Socio-economic Disadvantage: 1083.5 (▲TRC Avg.) (+57.47%)

Index of Relative 2041 Population Projection: 7,026

Existing Sport and Recreation Facilities:



- Κ1 Tamworth Junior Riding Club
- Κ2 Moore Creek Recreation Reserve

K: Moore Ck - Daruka - Tintinhull - Hallsville

Key Demographics:

- Precinct with the lowest level of relative socioeconomic disadvantage.
- Relatively high proportion of population aged under 17 years (29.8%) & low proportion of population aged over 60 (19.5%).
- Precinct with the highest forecast population growth rate to 2041 (57.47%).

Consultation Themes:

 Plans in place for new indoor arena at Tamworth Junior Riding Club - seeking funds for implementation. K1 Tamworth Junior Riding Club



Hierarchy	Regional
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Equestrian Sports
Key Facilities	Arena
Key Support Facilities	Built Facilities (Amenities; Storage); Stables
Key Usage	Tamworth Junior Riding Club

Notes:

 Development Approval (DA) approved for proposed new indoor arena. K2 Moore Creek Recreation Reserve



Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Tennis; Cricket
Key Facilities	Tennis Courts x3; Cricket Oval x1
Key Support Facilities	Synthetic Cricket Pitch;
Key Usage	Moore Creek Tennis Club; Peel Valley Bush Cricket.

- Toilets/Amenities require upgrade.
- Tennis courts require resurface.

L: Western Rural

Precinct Overview:









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Population (2018): 3,071

152,116

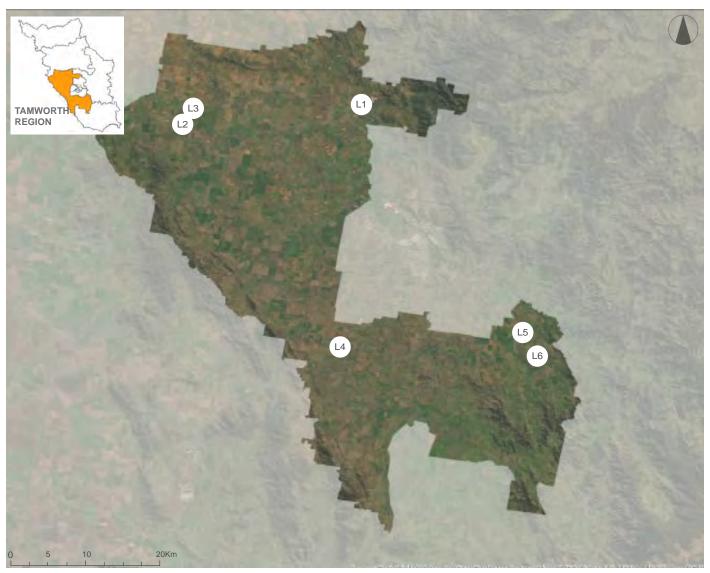
Land Area (ha): Population Density (Persons/ha): 0.02

Households (2016): 1,110

Socio-economic Disadvantage: 1039.4 (▲TRC Avg.) (+11.11%)

Index of Relative 2041 Population Projection: 3,518

Existing Sport and Recreation Facilities:



- Attunga Recreation Sports Ground L1
- Somerton Flying Field L2
- L3 Somerton Recreation Ground
- Duri Memorial Sports Ground L4
- L5 Tamworth Clay Target Club
- Tamworth Peel Valley Rifle Club L6

L: Western Rural

Key Demographics:

- Relatively low level of relative socio-economic disadvantage.
- Very low population density.
- Age structure (population aged under 17 years and over 60 years) relatively reflective of average across the wider region.
- Precinct with the lowest proportion of people with a need for assistance due to disability (3.3%). (Equal with Precinct J: Warral -Kingswood - Nemingha -Calala).
- Precinct with the highest forecast population growth rate to 2041 (57.47%).

Consultation Themes:

 Request for upgrade of tennis courts at Somerton Recreation Ground.

L1 Attunga Recreation Sports Ground



Hierarchy	Local
Land Tenure/ Management	TRC Owned - S355 Committee Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Cricket; Tennis
Key Facilities	Cricket Oval x1; Tennis Courts x2
Key Support Facilities	Synthetic Cricket Pitch; Built Facility (Pavilion; Change rooms); Synthetic Wicket; Cricket Nets; Picnic Facilities
Key Usage	Community

Notes:

- Tennis courts in very poor condition (Condition rating = 5 Asset Unserviceable).
- Cricket nets functional (Condition rating = 3 Maintenance required).
- Cricket Oval (Condition rating = 3 Maintenance required).
- Built facilities well used and fit-for-purpose.

L2 Somerton Flying Field



Hierarchy	Regional
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Aerosports
Key Facilities	Airstrip
Key Support Facilities	Built Facility (Amenities)
Key Usage	Tamworth Area Radio Model Aircraft Club

- Diifficulty attracting young people to join the Aircraft Club.
- Hosted NSW TARMAC Scale Rally in 2019.

L: Western Rural

L3 Somerton Recreation Ground



L4 Duri Memorial Sports
Ground



L5 Tamworth Clay Target Club



Hierarchy	Local
Land Tenure/ Management	TRC Owned - S355 Committee Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Cricket; Tennis
Key Facilities	Cricket Oval x1; Tennis Courts x2
Key Support Facilities	Concrete Cricket Pitch; Built Facility (Amenities)
Key Usage	

Notes:

- Tennis courts & cricket oval in poor condition (Condition rating = 4 Requires Renewal).
- Built facilities aged and basic.
- Community request for upgrade to tennis courts.

Hierarchy	Local
Land Tenure/ Management	TRC Owned - S355 Committee Managed
Venue Overall Condition Rating	3 - Maintenance Required
Key Activities	Tennis; Equestrian Activities
Key Facilities	Recreation Area; Tennis Courts x3
Key Support Facilities	Built Facility (Amenities)
Key Usage	Duri War Memorial Tennis Club; Duri Progress Association (Gymkhana)
Nistan	

Notes:

- Recreation area used for equestrian activities.
- Tennis courts & recreation area in satisfactory condition (Condition rating = 3 Maintenance Required).
- Built facilities aged and basic.

Hierarchy	Regional
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Clay Target Shooting
Key Facilities	Shooting Layouts x5
Key Support Facilities	Built Facility (Amenities)
Key Usage	Tamworth Clay Target Club

- Primarily focus on skeet and down the line clay target shooting.
- Strong junior membership and competitions.
- Host various events such as district/regional level competitions.
- Plans to improve facility for hosting of larger regionallevel competitions.

L: Western Rural

L6 Tamworth Peel Valley Rifle Club



Hierarchy	Regional
Land Tenure/ Management	Privately Owned - Leased
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Rifle Shooting
Key Facilities	Rifle Range with Mounds at 100m, 200m, 300m, 400m, 500m and 600m.
Key Support Facilities	Built Facility (Amenities)
Key Usage	Tamworth Peel Valley Rifle Club

Notes:

 Facility located on leased area of working farm and accessible only at specified times weekly.

M: Eastern Highlands

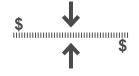
Precinct Overview:













Population (2018): 5,022

209,869

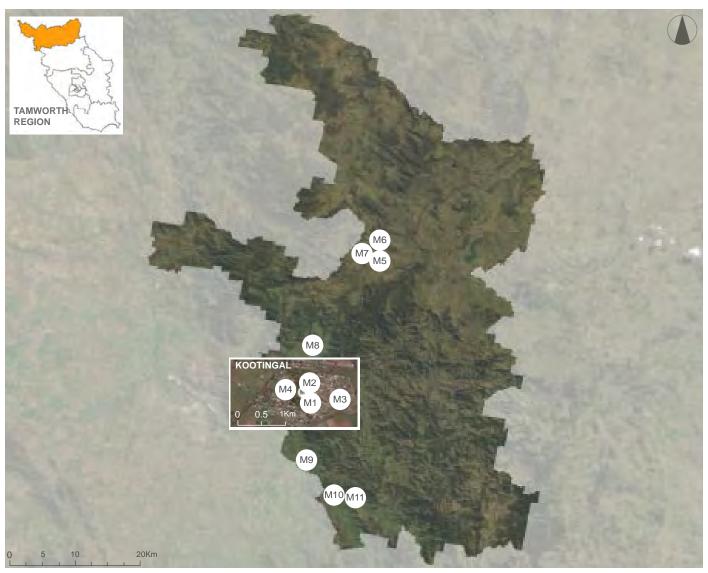
Land Area (ha): Population Density (Persons/ha): 0.02

Households (2016): 1,822

Index of Relative 2041 Population Socio-economic Disadvantage: 981.8 (▲TRC Avg.) (+17.67%)

Projection: 6,087

Existing Sport and Recreation Facilities:



M1	Kootingal Recreation Reserve	M7	Bendemeer Bowling Club
M2	Kootingal War Memorial Swimming Pool	M8	Moonbi Showground & Racecourse
M3	Kootingal and District Bowling Club	M9	Piallamore Tennis Courts
M4	Chaffey Street Reserve	M10	Dungowan Sports Ground
M5	Bendemeer Showgrounds	M11	Dungowan Tennis Courts
M6	Bendemeer Football Ground		

M: Eastern Highlands

Key Demographics:

- Level of relative socioeconomic disadvantage slightly lower than average across the region.
- Very low population density.
- Key population centre is Kootingal with population of 1,677 people (2016 Census).
- Relatively low proportion of population aged under 17 years (23.4%) & low proportion of population aged over 60 (28.7%).
- Highest forecast population growth rate to 2041 (17.67%) in Tamworth Non-urban Area.

Consultation Themes:

- Requests for upgrades to Kootingal Recreation Reserve. Potentially to include: 1 x tennis court; 1x multi-use court; upgraded change rooms; clubhouse.
- Desire to maintain swimming facility in Kootingal.
- Desire to maintain quality facilities for equestrian sports in the region (e.g. Moonbi Recreation Ground).

Kootingal Recreation M1 Reserve



Hierarchy	District
Land Tenure/ Management	TRC Owned - S355 Committee Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Rugby League; Tennis; Basketball (Recreational)
Key Facilities	Rugby League Field x1; Tennis Courts x2; Recreational Half Basketball Court x1.
Key Support Facilities	Built Facility (Change rooms; Amenities)
Key Usage	Kootingal Moonbi Rugby League Football Club
Notes:	

Notes:

- Used for Camping During Country Music Festival
- Support facilities are aged/ in poor condition - no suitable clubrooms/change rooms.
- Tennis court requiring renewal. Request for multiuse court + 1 tennis court.
- Sand-based basketball court - requires renewal.

Kootingal War M2 Memorial Swimming



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Swimming
Key Facilities	Outdoor 25m Swimming Pool
Key Support Facilities	Toddler's Pool; Play Equipment; BBQ Facilities; Built Facility (Amenities; Kiosk; Clubroom)
Key Usage	Kootingal Moonbi Swimming Club; Community
Notes:	

- Highly valued aquatic facility for the district.
- Aged facility with high operational costs.
- Strong swimming club memberships.

M: Eastern Highlands

M3 Kootingal and District Bowling Club



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The second	

M4 Chaffey Street Reserve M5



Bendemeer

Showgrounds

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x2
Key Support Facilities	Built Facility (Clubroom)
Key Usage	Kootingal and District Bowling Club

Notes:

- Key community venue.
- Provides 'home' atmosphere for various sports and community groups.
- Facilities well used and fitfor-purpose.

Hierarchy	District
Land Tenure/ Management	Crown Owned - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Skate; Basketball (Recreational)
Key Facilities	Skate Park; Recreational Half Basketball Court x1.
Key Support Facilities	Picnic Facilities
Key Usage	Community
1	

Notes:

- Skate park well used and highly valued community facility.
- Adjacent basketball court requiring maintenance (missing hoop).

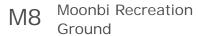
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Hierarchy	District	
Land Tenure/ Management	TRC Owned & Managed	
Venue Overall Condition	4 - Requires Renewal	
Key Activities	Equestrian Sports	
Key Facilities	Arena	
Key Support Facilities	Built Facilities (Amenities); Stables	
Key Usage	Bendemeer Rodeo & Campdraft	

- Used primarily for Rodeo and Campdraft event (annual in February).
- Facilities in poor condition.

M: Eastern Highlands

M6 Bendemeer Football Ground

M7 Bendemeer Bowling Club









Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	5 - Asset Unserviceable
Key Activities	Rugby League; Tennis
Key Facilities	Rugby League Field x1; Tennis Courts x2
Key Support Facilities	Built Facilities (Change rooms; Amenities)
Key Usage	

Notes:

 Disused due to recent folding of Bendemeer Rugby League Club.

Hierarchy	Local	
Land Tenure/ Management	Club Owned & Managed	
Venue Overall Condition	2 - Minor Defects Only	
Key Activities	Lawn Bowls	
Key Facilities	Bowling Green x1	
Key Support Facilities	Built Facility (Clubroom)	
Key Usage	Bendemeer Bowling Club	

Notes:

• Key community venue.

Hierarchy	District
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Horse Racing; Equestrian Sports
Key Facilities	Racecourse x1; Arena x1.
Key Support Facilities	Built Facility (Amenities); Stables
Key Usage	Moonbi Magic Barrel Racing

Notes:

 Request for upgraded/ additional amenities on site.

M: Eastern Highlands

M9 Piallamore Tennis Courts



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M10 Dungowan Sports Ground

M11 Dungowan Tennis Courts



Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	5 - Asset Unserviceable
Key Activities	Tennis
Key Facilities	Tennis Courts x2
Key Support Facilities	Built Facility (Amenities)
Key Usage	Not useable condition

Notes:

 Courts and support facilities in poor condition.

Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Rugby League; Rugby Union; Equestrian Activities
Key Facilities	Rectangular Pitch x1; Recreation Area
Key Support Facilities	Built Facility (Pavilion; Amenities)
Key Usage	Community
Notos	

Notes:

 Amenities and sports lighting in poor condition.

Hierarchy	Local
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Tennis
Key Facilities	Tennis Courts x5
Key Support Facilities	Built Facility (Clubroom; Amenities)
Key Usage	Dungowan Tennis Club
l	

- Well used and highly valued facility.
- Strong local competition.
- Courts requiring maintenance.

N: Manilla and District

Precinct Overview:













Population (2018): 3,338

221,208

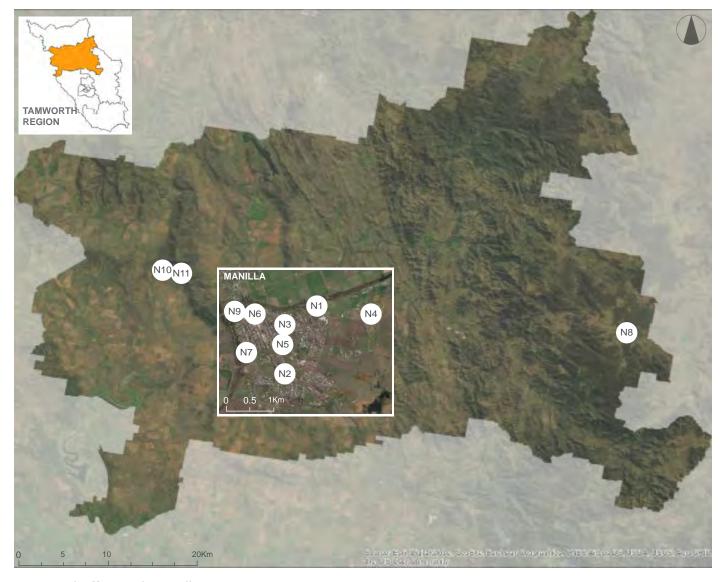
Land Area (ha): Population Density (Persons/ha): 0.02

1,822

Index of Relative 2041 Population Socio-economic Disadvantage: 894.7 (▼TRC Avg.) (+8.98%%)

Projection: 3,668

Existing Sport and Recreation Facilities:



Ν	1	Chaffey	Park	Manil	la
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N2 Brady Park

N3 Manilla Bowling Club

Manilla Golf Course N4

Manilla Memorial Swimming Pool N5

Manilla Tennis Courts N6

N7 Manilla Show & Sports Complex

Ν8 Watson's Creek Recreation Reserve

Manilla River Walk N9

Mt Borah Launch Site N10

Mt Borah Mountain Bike Trails N11

N: Manilla and District

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Very low population density.
- Key population centre is Manilla with population of 2,106 people (2016 Census).
- Relatively low proportion of population aged under 17 years (22%) & high proportion of population aged over 60 (34.1%).
- High proportion of people with a need for assistance due to disability (7.7%).
- Relatively low forecast population growth rate to 2041 (8.98%) compared to the region's average.

Consultation Themes:

- Requests for upgrades to Chaffey Park Manilla.
- Desire to maintain swimming facility in Manilla.
- Desire for improved opportunities for walking and cycling in Manilla (e.g. Manilla River Walk.
- Acknowledgment of significant economic contribution to Manilla from privately owned facilities at Mt Borah.

N1 Chaffey Park Manilla





Hierarchy	District	
Land Tenure/ Management	Crown Owned - TRC Trust	
Venue Overall Condition	3 - Maintenance Required	
Key Activities	Touch Football; Rugby League; Skate; Learn-to-Ride	
Key Facilities	Football (Soccer) Pitch x1; Football (Soccer) Junior Pitch x1; Touch Football Field x3; Skate Park x1; Learn-to-Ride Track x1.	
Key Support Facilities	Built Facilities (Pavilion; Amenities); Play Equipment; Picnic Facilities.	
Key Usage	Manilla Hornets Football Club; Manilla Tigers Rugby League Football Club; Manilla Minor Junior Rugby League Football Club; Manilla Touch Association; Manilla District Cricket Association; Community.	

- Very strong touch football competition.
- Oval and support facilities requiring maintenance.
- Skate Park and Learn-to-Ride Track established in 2009.
- Precinct Masterplan to be completed 2020.
- Irrigation challenge: no access to bore water.
- User group requests for improved sports lighting.
- · Cricket nets upgraded 2019.
- Plans for extension to amenities building.

N: Manilla and District

N2 Brady Park



N4 Manilla Golf Course







Local
Crown Owned - TRC Trust
4 - Requires Renewal
Cricket
Cricket Oval x1
Turf Cricket Pitch; Built Facility (Pavilion; Amenities)
Manilla District Cricket Association

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Lawn Bowls
Key Facilities	Bowling Green x2
Key Support Facilities	Built Facility (Clubroom)
Key Usage	Manilla Bowling Club

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition Rating	3 - Maintenance Required
Key Activities	Golf
Key Facilities	Golf Course 9-Hole
Key Support Facilities	Built Facility (Clubroom)
Key Usage	Manilla Golf Club

Notes:

 Oval and support facilities in poor condition.

Notes:

 Facilities well used and fitfor-purpose

- Facilities well used and fitfor-purpose.
- Maintenance challenge:
 Drought/Water availability.

N: Manilla and District

N5 Manilla Memorial Swimming Pool





I - SAME

Manilla Show & Sports

Complex

N7

Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Swimming
Key Facilities	Outdoor 50m Swimming Pool
Key Support Facilities	Toddler's Pool; Play Equipment; BBQ Facilities; Built Facility (Amenities; Kiosk; Clubroom)
Key Usage	Manilla Swimming Club; Community

Notes:

- Highly valued aquatic facility for the district.
- Aged facility with high operational costs.

Hierarchy	District
Land Tenure/ Management	TRC Owned - Leased
Venue Overall Condition	3 - Maintenance Required
Key Activities	Tennis
Key Facilities	Tennis Courts x6
Key Support Facilities	Built Facility (Clubroom; Amenities; Canteen)
Key Usage	Manilla & District Tennis Club

Notes:

- Well used and highly valued facility.
- Strong local competition.
- Courts and support facilities requiring maintenance.
- Lease under review (2019/20).

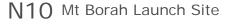
Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	4 - Requires Renewal
Key Activities	Equestrian Sports; Rugby League
Key Facilities	Arena x1; Rectangular Pitch x1
Key Support Facilities	Built Facility (Pavilion; Amenities); Stables/Sheds
Key Usage	Manilla Tigers Rugby League; Manilla Pony Club; Manilla Show Society.

- Recent upgrades included: New Team Penning arena; New shed building; New water storage tank installed.
- Pavilion roof requires replacement.
- Cattle sheds require structural work.
- Issues relating to spectator facilities (grandstand).
- Issues with co-location of Rugby League and Equestrian Sports. Plans to relocate Rugby League to Chaffey Park Manilla.

N: Manilla and District

N8 Watson's Creek Recreation Reserve

N9 Manilla River Walk









Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Cricket; Tennis
Key Facilities	Cricket Oval x1; Tennis Courts x2.
Key Support Facilities	Concrete Cricket Pitch; Built Facility (Pavilion; Amenities)
Key Usage	

_	
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Walk
Key Facilities	Walking Trail (Informal)
Key Usage	Community

Local

Notes:

Hierarchy

- Existing informal walking trail, 1km each way along river between two bridges.
- No current trail signage.
- Opportunity to formalise to support active lifestyles and to promote to visitors.
- Connects key community facilities such as Tennis Courts/Freedom Camping and Manilla Show & Sports Complex.
- Well used as fitness walk by local residents.

Hierarchy	International
Land Tenure/ Management	Privately Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Paragliding & Hang Gliding
Key Facilities	Launch Point x1
Key Support Facilities	Built Facility (Amenities)
Key Usage	Manilla Skysailors Club; Fly Manilla; Elite Flying/Gliding Events

Notes:

- Widely known as a 'worldclass flying site'.
- Used for courses/licencing and events/competitions.
- Influx of paragliders and hang gliders come to Manilla during February each year.

- Strong local desire to have cricket at this reserve.
- Oval, courts and amenities in poor condition.

N: Manilla and District

N11 Mt Borah Mountain Bike Trails







Hierarchy	District
Land Tenure/ Management	Privately Owned & Managed
Venue Overall Condition	2 - Minor Defects Only
Key Activities	Mountain Bike Riding
Key Facilities	Mountain Bike Trails Network x1
Key Support Facilities	Built Facility (Amenities)
Key Usage	North West Mountain Bikers

- All-mountain & Downhill style trails.
- Downhill trail descends from 900 metres down to 450 metres over 3.5km (Trailforks.com).
- Trail names: Snake Bite;
 Split Rock; Eagle Rock;
 Twist & Turns
 (Trailforks.com).

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Fishing; Camping; Water Sports (skiing, sailing)
Key Facilities	Camp Ground; Boat Ramp
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

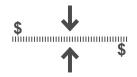
Precinct Overview:







Households (2016):





Population (2018): 1,748

198,885

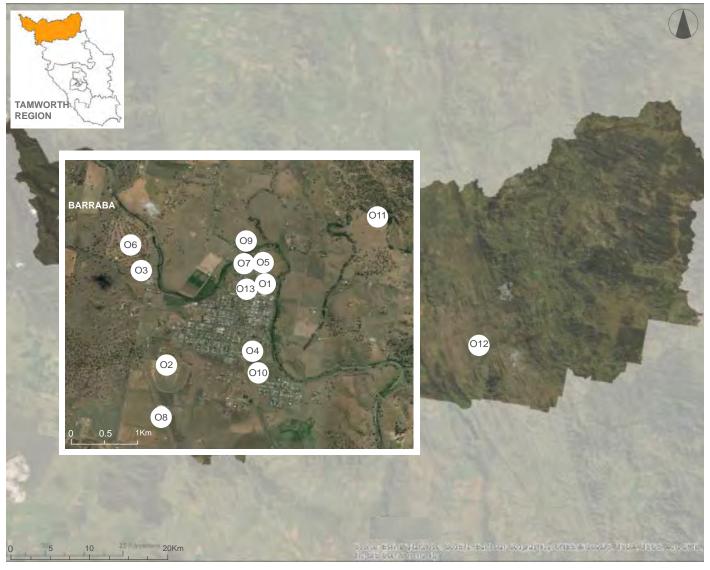
Land Area (ha): Population Density (Persons/ha): 0.01

1,822

Socio-economic Disadvantage: 891.2 (▼TRC Avg.) (+11.34%)

Index of Relative 2041 Population Projection: 1,894

Existing Sport and Recreation Facilities:



- 01 Barraba Memorial Swimming Pool
- 02 Barraba Showground
- О3 Barraba Sports Ground
- Barraba Tennis Courts 04
- Barraba Bowling Green 05 Barraba Golf Course

06

- 07 Barraba Bicentennial Community Centre
- 80 Barraba Air Strip
- Barraba Rugby League Ground 09
- 010 O'Meara Park
- Adam's Lookout, Barraba 011
- 012 Glenriddle Reserve
- 013 Rotary Park, Barraba

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Very low population density.
- Key population centre is Barraba with population of 1,126 people (2016 Census).
- Precinct with the lowest proportion of population aged under 17 years (17.3%) & highest proportion of population aged over 60 (42.1%).
- Precinct with the equal highest proportion of people with a need for assistance due to disability (9.8%). (Equal with Precinct G: North Tamworth)
- Relatively low forecast population growth rate to 2041 (11.34%) compared to the region's average.

Consultation Themes:

- Appreciation for variety and quality of facilities in Barraba.
- Acknowledgment of difficulty fielding teams for sports due to ageing population and low participation rates.
- Difficulty accessing facilities in Tamworth or having coaches travel to Barraba.
- Golf Club and Bowling Club are key community venues provides 'home' atmosphere for various groups.
- Desire to maintain swimming facility in Barraba.

O1 Barraba Memorial Swimming Pool



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Swimming
Key Facilities	Outdoor 33m Swimming Pool; 12.5m Indoor Hydrotherapy Pool
Key Support Facilities	Toddler's Pool; 1m springboard; Waterslide; BBQ Facilities; Built Facility (Amenities; Kiosk; Storage)
Key Usage	Manilla Swimming Club; Community
Mataa.	

Notes:

- Highly valued aquatic facility for the district.
- Aged facility with high operational costs.

O2 Barraba Showground



Hierarchy	District	
Land Tenure/ Management	Crown - TRC Trust/s355 Managed	
Venue Overall Condition	4 - Requires Renewal	
Key Activities	Equestrian Sports	
Key Facilities	Arena x1	
Key Support Facilities	Built Facility (Pavilion; Amenities); Stables/Sheds	
Key Usage	Barraba Jockey Club; Barraba Campdraft and Rodeo Association	
Notes:		

Notes:

Pavilion floor requiring replacement.

O3 Barraba Sports Ground O4 Barraba Tennis Courts

O5 Barraba Bowling Club





District



lierarchy	District	
and Tenure/ Nanagement	Crown - TRC Trust/s355 Managed	
enue Overall Condition	3 - Maintenance Required	
Key Activities	Rugby Union; Cricket	
Cey Facilities	Rugby Union Field x1; Cricket Oval x2.	
Cey Support acilities	Synthetic Cricket Pitch; Built Facility (Pavilion; Amenities); Cricket Nets.	
Cey Usage	Barraba Rugby Union Football Club; Barraba Rugby Sports Club; Barraba Junior Cricket.	
Cacilities Cey Usage	Cricket Pitch Built Facility (Pavilion; Amenities); Cricket Nets. Barraba Rug Union Footba Club; Barrab Rugby Sport Club; Barrab	

,	
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Tennis
Key Facilities	Tennis Courts x5
Key Support Facilities	Built Facility (Pavilion)
Key Usage	Barraba Town and District Tennis Club
Notes:	

Hierarchy

- Sports lighting on courts
- Well used and highly valued facility.
- Strong local competition.
- Courts and support facilities requiring maintenance.
- Clubhouse in poor condition (asbestos).

Hierarchy	District	
Land Tenure/ Management	Club Owned & Managed	
Venue Overall Condition	2 - Minor Defects Only	
Key Activities	Lawn Bowls	
Key Facilities	Bowling Green x2	
Key Support Facilities	Built Facility (Clubroom)	
Key Usage	Barraba Bowling Club	
Notos:		

Notes:

- Key community venue.
- Provides 'home' atmosphere for various sports and community groups.
- Facilities well used and fitfor-purpose.

- Highly valued community facility.
- Recent upgrades included: New amenities building: New sports lighting; New Cricket Nets.

O: Barraba - Rural North

O6 Barraba Golf Course

O7 Barraba Bicentennial Community Centre

O8 Barraba Air Strip





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Photo credit: Peter Dw	(ver

Hierarchy	District	
Land Tenure/ Management	Club Owned & Managed	
Venue Overall Condition Rating	3 - Maintenance Required	
Key Activities	Golf	
Key Facilities	Golf Course 18-Hole (Sand Greens)	
Key Support Facilities	Built Facility (Clubroom)	
Key Usage	Barraba Golf Club	
N		

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- Facilities well used and fitfor-purpose.
- High quality clubrooms used as key community function venue.
- Maintenance challenge: Drought/Water availability.

Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Basketball; Netball; Volleyball: Badminton
Key Facilities	Indoor Multi- use Courts x2
Key Support Facilities	Amenities
Key Usage	Barraba Band; Barraba Central School

Notes:

- Recently painted.
- Toilets dated.
- Underutilised.

Hierarchy	District	
Land Tenure/ Management	TRC Owned & Managed	
Venue Overall Condition	4 - Requires Renewal	
Key Activities	Aerosports	
Key Facilities	Airstrip x1	
Key Support Facilities	Built Facility (Amenities; Storage)	
Key Usage	Barraba Aero Club	
Notos:		

Notes:

Requires additional maintenance.

O9 Barraba Rugby League Ground

O10 O'Meara Park

O11 Adam's Lookout, Barraba







Hierarchy	District	
Land Tenure/ Management	TRC Owned & Managed	
Venue Overall Condition	3 - Maintenance Required	
Key Activities	Rugby League	
Key Facilities	Rugby League Field x1	
Key Support Facilities	Built Facility (Pavilion; Change rooms; Amenities)	
Key Usage	Barraba Bulldongs Rugby League Football Club	
Nistra		

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	010	0

 Usually leased to Rugby League Club - under review.

Hierarchy	District	
Land Tenure/ Management	TRC Owned & Managed	
Venue Overall Condition	2 - Minor Defects Only	
Key Activities	Skate; Basketball; Netball (Recreational)	
Key Facilities	Skate Park; Outdoor Basketball/ Netball Court x1	
Key Support Facilities	Play Equipment; Picnic Facilities; Built Facility (Amenities)	
Key Usage	Community	
	·	

- Premier park in Barraba providing key recreational facilities.
- Draft Parks Hierarchy (2019) identifies as a Town Feature Park - classified as tourist due to stopover park on main road.

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Recreation; Tourism
Key Facilities	Lookout
Key Support Facilities	Picnic Facilities
Key Usage	Community

O: Barraba - Rural North

O12 Glenriddle Reserve O13 Rotary Park





Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Fishing; Camping; Water Sports (skiing, sailing)
Key Facilities	Camp Ground; Boat Ramp
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition Rating	3 - Maintenance Required
Key Activities	Play
Key Facilities	Play Equipment
Key Support Facilities	Picnic Facilities; Amenities
Key Usage	Community

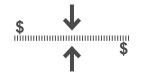
Precinct Overview:







Households (2016): 1,822





Population (2018): 1,326

160,027

Land Area (ha): Population Density (Persons/ha): 0.01

Socio-economic Disadvantage: 945.8 (▼TRC Avg.)

Projection: 1,429 (+6.34%)

Existing Sport and Recreation Facilities:



- Р1 Nundle Recreation Ground
- Р2 Nundle Swimming Pool
- Р3 Nundle Sport and Recreation Club
- Ρ4 Nundle Recreational Trail
- Р5 **Nundle Tennis Courts**
- Sheba Dams Camping Reserve P6

- Р7 Niangala Recreation Reserve
- Р8 Niangala Tennis Courts
- Р9 Woolomin Recreation Ground
- P10 Captain Cook Park, Nundle

Key Demographics:

- High level of relative socioeconomic disadvantage.
- Very low population density.
- Key population centre is Nundle with population of 1,126 people (2016 Census).
- Low proportion of population aged under 17 years (21.6%) & high proportion of population aged over 60 (32%).
- Relatively low forecast population growth rate to 2041 (6.34%) compared to the average across Tamworth Non-urban Area.

Consultation Themes:

- Desire for improved opportunities for walking including bushwalking.
- Desire to maintain swimming facility in Nundle.

P1 Nundle Recreation Ground



Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	4 - Requires Renewal
Key Activities	Cricket
Key Facilities	Cricket Oval x1.
Key Support Facilities	Synthetic Cricket Pitch; Built Facility (Amenities; Kiosk); Picnic Facilities
Key Usage	Peel Valley Bush Cricket; Nundle Cricket Club.

Notes:

- Fence requires renewal.
- Toilets and kiosk substandard.

P2 Nundle Swimming Pool



Hierarchy	District
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition Rating	4 - Requires Renewal
Key Activities	Swimming
Key Facilities	Outdoor 25m Swimming Pool
Key Support Facilities	Toddler's Pool; Picnic Facilities; Built Facility (Amenities; Kiosk; Clubroom)
Key Usage	Nundle Amateur Swimming Club; Community
NI-A	

- Highly valued aquatic facility for the district.
- Aged facility with high operational costs.
- Play Equipment & BBQ Facilities in adjacent Captain Cook Park.

P3 Nundle Sport and Recreation Club



Ρ4	Nundle Recreationa
Г 4	Trail



P5 Nundle Tennis Courts



Hierarchy	Local
Land Tenure/ Management	Privately Owned & Managed
Venue Overall Condition	1 - Very Good Condition
Key Activities	Tennis
Key Facilities	Tennis Courts x2
Key Support Facilities	Picnic Facilities
Key Usage	Caravan Park Patrons; Community

Hierarchy	District
Land Tenure/ Management	Club Owned & Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Lawn Bowls; Golf
Key Facilities	Bowling Green x1; Golf Course 9-Hole x1.
Key Support Facilities	Built Facility (Clubroom)
Key Usage	Nundle Sport & Recreation Club

Notes:

- Key community venue.
- Provides 'home' atmosphere for various sports & community groups.
- Maintenance challenge: Drought/Water availability.
- Facilities well used and fitfor-purpose.

Hierarchy	Local
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	4 - Requires Renewal
Key Activities	Walk; Cycle
Key Facilities	Recreational Trail
Key Support Facilities	Trail Signage; Picnic Facilities
Key Usage	Community

Notes:

- Existing semi-formal walk/ cycle trail, 1km each way, some parts along river between Tourist Park and Nundle Library.
- No trailhead signage/trail information.
- Some existing waymarking signage, requiring review and upgrade.
- Opportunity to formalise to support active lifestyles and to promote to visitors.
- Potential to connects key community facilities such as Recreation Ground, Tourist Park, Swimming Pool, Library and River.
- Requests from local community for improvement to trails across Nundle and district.

- Sports lighting on courts.
- Facility is part of Nundle Fossicker's Tourist Park.

Sheba Dams Camping P6 Reserve



Niangala Recreation P7 Reserve



Photo credit: Niangala Primary School

Niangala Tennis Courts

P8

Hierarchy	District
Land Tenure/ Management	Crown - TRC Trust
Venue Overall Condition	3 - Maintenance Required
Key Activities	Bushwalking; Camping
Key Facilities	Bushwalking
neg ruomnes	Trails (Informal); Camp Ground
Key Support Facilities	Trails (Informal);

Notes:

- Recent upgrades included: New toilets; New picnic tables/shelters; New interpretive signage (historical content).
- Jetty subject to ongoing maintenance
- Requirement for additional amenities (i.e. showers).

Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	4 - Requires Renewal
Key Activities	Cricket
Key Facilities	Cricket Oval x1;
Key Support Facilities	Built Facility (Pavilion)
Key Usage	

Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Tennis
Key Facilities	Tennis Courts x2
Key Support Facilities	Built Facility (Clubroom)
Key Usage	Niangala Tennis Club

P: Nundle - Rural South

P9 Woolomin Recreation Ground

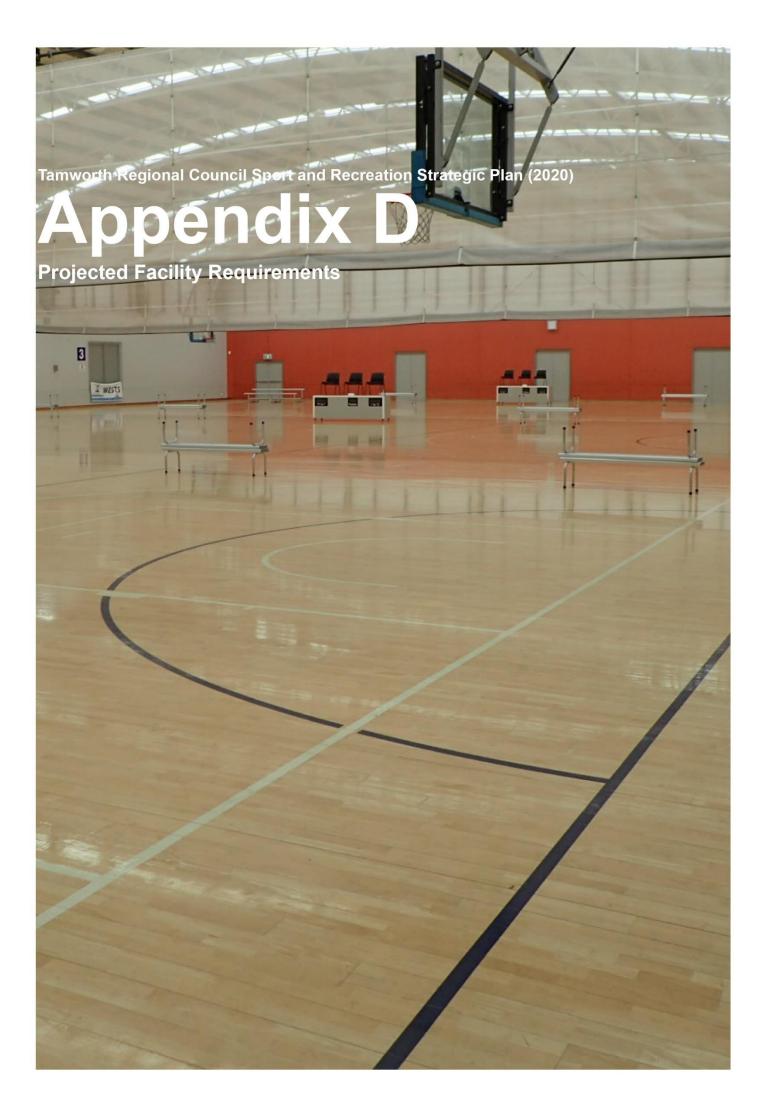
P10 Captain Cook Park





Hierarchy	Local
Land Tenure/ Management	TRC Owned - s355 Committee Managed
Venue Overall Condition	3 - Maintenance Required
Key Activities	Cricket; Tennis
Key Facilities	Cricket Oval x1; Tennis Courts x2
Key Support Facilities	Synthetic Cricket Pitch; Built Facility (Clubroom)
Key Usage	Woolomin Cricket Club; Peel Valley Bush Cricket.

Hierarchy	Local
Land Tenure/ Management	TRC Owned & Managed
Venue Overall Condition Rating	2 - Minor Defects Only
Key Activities	Play
Key Facilities	Play Equipment
Key Support Facilities	Picnic Facilities; BBQ
Key Usage	Community



Appendix D

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Background

These projected facility requirements have been prepared as part of the Tamworth Regional Sport and Recreation Strategic Plan (2020). The facility requirements per population have been determined specifically for the Tamworth Region as a reference point to guide future development of sport and recreation facilities.

These projected requirements are specific to the projected future needs of the Tamworth Regional community and Tamworth's broader role and function as the regional centre for Northern Inland NSW, which encompasses a growing population of more than 200,000 people.

The projected facility requirements have been determined to address community needs identified through the consultation for the Sport and Recreation Strategic Plan, and to reflect the existing levels of infrastructure and specific opportunities identified.

Provision of facilities has been assessed and demand has been projected for the following key sport and recreation activities:

- Athletics
- Hockey
- Cycling
- Netball & Basketball
- Swimming & Water Polo
- Baseball & Softball
- Tennis
- Rugby League
- Rugby Union

- Football (Soccer)
- Oztag & Touch Football
- Cricket
- Australian Football
- Gymnastics
- Skate
- BMX
- Equestrian Sports
- Motorsport
- Lawn bowls
- Golf
- Recreational Walking & Cycling

It is important that facilities cater for multi-use and are inclusive of additional activities. For example, indoor courts identified for basketball and netball can also provide for a wide range of other indoor court activities such as volleyball, badminton, futsal and skate sports.

Facility & Population Distribution

Tamworth City

Tamworth is the primary hub for sport and recreation across Northern Inland NSW. The City has many high-quality facilities of international, national, state, regional and local significance. The Tamworth Urban Area is projected to experience significant levels of population growth over coming decades, growing by 32.4% (average annual growth of 1.4%).

While Tamworth City is the clear strategic location for many regional and national-level facilities, the urban area also requires a strategic distribution of district and local-level facilities.

Villages

It is imperative to note the important role of the villages such as Kootingal, Nundle, Barraba and Manilla in the facility network distribution. Each of these villages has at least one district-level sport and recreation precinct and a swimming pool, as well as a range of local-level facilities. The precincts encompassing each of these villages are projected to experience population growth between 2018 and 2041, which is contrary to the trend of population decline being experienced across villages generally in regional NSW.

Outlying Settlements

Outlying settlements across the region typically have a recreation ground catering for the local population. While no precinct in the Tamworth Regional Council area is projected to experience population decline between 2018 and 2041, it is likely that the populations within the small outlying settlements will not grow to the levels experienced in Tamworth and the region's villages.

Demand Factors

Specialist data analytics relating to the projected facility requirements of the Tamworth Region have been provided by specialists in this field, ActiveXchange through the SportsEye Network.



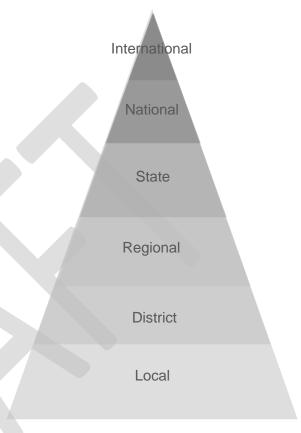
These analytics have provided the quantitative basis for the provision requirements. The SportsEve Network uses integrated membership databases and facility inventories from several partners including Sport NSW and various State Sporting Organisations (SSOs) and overlays these with the projected population structures and segmented lifestyles of the population. Where required, this information has been supplemented with local facility and membership information, and participation trends and demographic structures sourced from Sport Australia's AusPlay Participation Data (2019).

The following factors have informed the level of demand for specific facilities:

- Up to date member numbers, distribution & participation rates
- Population forecasts and age structures to 2041 (low: 79,000, high: 100,000)
- Sport-specific demand modelling, based on mosaic population segmentations
- Actual and projected future conversion of estimated demand into memberships
- Benchmarking against facility provision and demand conversion in other LGAs
- Sport and recreation participation trends
- Drive-time decay (i.e. propensity to drive certain distances to access facilities)
- Member deprivation scores (i.e. level of affluence)
- Strategic directions of the Federal Government, NSW Government, Council,
- Council, club and community plans and aspirations for the facility network
- Requirements of the broader population of Northern Inland NSW
- Trends influencing sport and recreation
- Best-practice facility provision which includes multi-use, adaptable and flexible spaces.

Facility Hierarchy

The hierarchy of sport and recreation facilities is detailed in the Tamworth Sport and Recreation Plan, and includes the international, national, state, regional, district and local levels, as illustrated below.



This hierarchy is based upon the highest level of competition which can be catered for at sport venues, and the catchment area which users are drawn from to utilise recreation facilities.

The hierarchy can be used to guide the strategic distribution of facilities and to ensure that service levels are appropriate to the intended level of usage and population catchment catered for.

Applying the Projected Facility Requirements

The projected facility requirements provide indicative trigger points for the projected sport and recreation facility needs of the Tamworth Regional Council area.

It has been prepared based on participation projection data (i.e. SportsEye Network, AusPlay and Population Segmentations/ Projections), with consideration of the specific opportunities available and Tamworth's role as the regional centre for the broader catchment of Northern Inland NSW.

The tables over the following pages outline the existing level of provision for each activity, as well as a projection of the required level of facilities as the population grows.

The following population trigger points have been used for the facility requirements projections:

- 62,000 (2018 population estimate)
- 70,000
- 80,000
- 90,000
- 100,000 (Target for 2042)

The recommended key focus/direction for Tamworth Regional Council relating to each of these activities and their facility provision requirements is outlined in the Sport and Recreation Strategic Plan (Section 05 Supply and Demand Analysis).

The population trigger points should be used as an indicator to inform the overall assessment process for additional provision or redistribution of facilities. It is essential to validate the needs of each sport/activity on a case by case basis prior to making investment. This should be in close consultation with stakeholders such as State Sporting Organisations where and community appropriate.

Note: The provision of existing facilities identified does not include facilities on school property. Partnership arrangements may allow for community use of these facilities outside of school hours into the future.

Vision and Planning Principles

Planning for sport and recreation facilities in the Tamworth Regional Council area should be in line with the Vision and Planning Principles which are outlined in the Sport and Recreation Plan.

The Vision reflects the aspirations of the Tamworth Region community and the Planning Principles support this vision in line with best practice.

Vision

A balanced network of high-quality sport and recreation facilities, clubs/service providers, programs and events which ensures Tamworth is the hub of the Northern Inland NSW and meets the needs of the growing and diversifying population. Enabling sport and recreation to contribute significant social and economic benefit through maximising community participation, encouraging active lifestyles, attracting a wide range of events and offering pathways for sporting excellence.

Planning Principles

PRINCIPLE 1

Maximum Community
Participation

PRINCIPLE 2

Shared Precincts and Community Hubs

PRINCIPLE 3

Sustainability

PRINCIPLE 4

Partnerships

PRINCIPLE 5

Working Together with Clubs and Community

PRINCIPLE 6

Maximised and Validated Community Benefit

PRINCIPLE 7

Effective Management and Maintenance

Facility Requirements by Activity

Athletics Track & Field, Hockey, Cycling (Competitive), Netball & Basketball

ity 1p	Activity/s	Existing	No. of Existing	Required Facilities at LGA Population Trigger Points						
Facility Group		Venue/s & Hierarchy	Facilities	@ 70,000	@ 80,000	@ 90,000	@ 100,000			
sol	Athletics Track & Field	1 x State NISCE Tamworth Athletics Centre	1 x Track & Field	1 x Tamworth Athletics Centre (maintain existing at NICSE)						
Athletics					ement for additional facilities to cater for population growth to 100,000. SE Tamworth Athletics Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.					
y Pitch	Hockey	1 National NICSE Tamworth Hockey Centre	3 x Synthetic Hockey Pitches	1 x Tamworth Hockey Centre (maintain existing at NICSE)						
Hockey				irement for additional facilities to cater for population growth to 100,000. at NICSE Tamworth Hockey Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.						
Cycling	Cycling (Competitive)	1 x State NICSE Tamworth Cycling Centre	1 x Velodrome 1 x Criterium Track	1 x Tamworth Cycling Centre (maintain existing at NICSE)						
Cyc				No projected requirement for additional facilities to cater for population growth to 100,000. In a sexisting facility at NICSE Tamworth Cycling Centre through attraction and hosting of tournaments/events as well as regular programs/competitions.						
use Courts	Netball & Basketball	1 x State NICSE Tamworth Sports Dome	Netball 18 x Outdoor Netball Courts + 7 x Indoor Multi- use Courts (1 x Triple Sprung Timber + 3 x Double Sprung Timber + 3 x Synthetic) Basketball 7 x Indoor Multi-use	18 x outdoor courts (material + 7 x multi-use indoor court	etball aintain existing at NICSE) s (maintain existing at NICSE) ketball (maintain existing at NICSE)	10 x multi-use indoor courts + 3 x addition				
Multi-use		population 90,000 -100,000). Focus/Directions: Focus of	Courts (1 x Triple Sprung Timber + 3 x Double Sprung Timber + 3 x Synthetic) ments: No projected requirements in maintaining existing h	igh-quality netball and basketball	,	ement for basketball and netball access to s. Support attraction and hosting of to 90,000-100,000.	`			

Swimming and Water Polo, Baseball & Softball, Tennis

ity up	Activity/s	Existing	No. of Existing		Required Facilities at L	GA Population Trigger Points					
Facility Group		Venue/s & Hierarchy	Facilities	@ 70,000	@ 80,000	@ 90,000	@ 100,000				
Aquatic Facility	Swimming	6 x District Tamworth Olympic South and West Tamworth Barraba Manilla Nundle Kootingal	4 x District 50m Swimming Pools 2 x District 25m Swimming Pools	1 x Regional-level Aquatics & Leisure Centre (<i>Proposed at NICSE</i>) 4 x District Swimming Centres (<i>Barraba, Manilla, Kootingal & Nundle</i>)							
1		Focus/Directions: Focus on o	development of the Tamw	requirement for consolidation of number of swimming centres, including provision of a regional -level aquatic and leisure centre. of the Tamworth Regional Aquatics and Leisure Centre at the NICSE, and consolidation of the two aged district-level facilities in Tamworth Urban Area – b & operational. Continued provision of district aquatic facilities in Barraba, Manilla, Kootingal and Nundle.							
	Baseball &	1 x Regional	Baseball	2 x Permanent Mu	lti-use Diamonds (maintain and adapt	existing at Riverside Sporting Complex)					
	Softball	Riverside Sporting Complex	2 x Dedicated Baseball Diamonds + 12 x Temporary	+ maintain existinç	access to additional multi-use playing	g fields for set up of temporary diamonds	or training, tournaments & events.				
Diamonds			Baseball Diamonds on Multi-use Playing Fields Softball 8 x Temporary Softball Diamonds on Multi-use Playing Fields								
Projected Facility Requirements: No projected requirement for additional baseball or softball facilities. Requirement for flexible diamonds catering for baseball, softball & modified to Baseball5, Fully Loaded Softball). Focus/Directions: Focus on optimising quality and usage of existing facilities at Riverside Sports Complex. Ensure fields are multi-purpose where possible. Enhance facility to support at											
		tournaments/events as well as			Sports Complex. Ensure lielus are in	uiti-purpose where possible. Ethiance fac	illy to support attraction and hosting or				
	Tennis	5 x District	58 x Courts		35 – 45	x Tennis Courts					
Tennis Courts		1 x 11 Court Treloar Park 1 x 7 Court West Tamworth 1 x 6 Court Manilla 2 x 5 Court Barraba & Dungowan 11 x Local 2 x 3 Court Duri & Moore Creek 9 x 2 Court Attunga, Bendemeer, Kootingal, Niangala, Nundle, Piallamore, Somerton, Watson's Ck	antas No projected future	1 2 3 Locations Determine Communit	x 13 court facility (upgrade existing at x 7 court facility (maintain existing in W x 6 court facility (maintain existing in W x 5 court facility (maintain existing in B x 2 or 3 court facilities (consider conso of 2 – 3 court facilities to be maintaine the most effective use to maximise cory courts to be multi-use and communit	Manilla) Parraba & Dungowan) Polidation/repurposing from existing). Put are dependent on demonstrated need/ornmunity benefit at other existing local-le	, ,				
		Focus/Directions: Focus on	balancing the provision a		across the region to support attraction	n and hosting of tournaments/events as and repurposing of disused courts in out					

Rugby League and Rugby Union, Football (Soccer)

ity p	Activity/s	Existing	No. of Existing		Required Facilities at LG	A Population Trigger Points	
acil		Venue/s & Hierarchy	Facilities	@	@	@	@
Facility (Large)	Rugby League and Rugby Union	Rugby League & Rugby Union 1 x National Scully Park 1 x Regional Riverside Sporting Complex 1 x District Viaduct Park 1 x Local Dungowan Sports Ground Rugby League 5 x District Jack Woolaston Oval Kootingal Recreation Reserve Bendemeer Football Ground Barraba Rugby League Ground Manilla Show/Sports Complex Rugby Union 3 x District	Rugby League and Rugby Union 10 x Pitches Rugby League 5 x Pitches Rugby Union 3 x Pitches	To,000 1 x National (maintain existing at Scully Park) 14 x Multi-use Rectangular Pitches catering for Rugby League, Rugby Union and other rectangular pitch sports Maintain existing facilities at: Riverside Sporting Complex x 6 Jack Woolaston Oval x 1 Ken Chillingworth Oval x 1 Tamworth Rugby Park x 1 Viaduct Park x 2 Barraba Sports Ground x 1 Kootingal Recreation Reserve x 1 relocated from Manilla Show and Sports Complex to Chaffey Park Manilla x 1 Determine the most effective use to maximise community benefit at: Dungowan Sports Ground x 1 Bendemeer Football Ground x 1 Bendemeer Football Ground x 1 Barraba Rugby League Ground x 1 Barraba Rugby League Ground x 1			
Rectangular Playing	Football (Soccer)	host tournaments/ events. Focus/Directions: Focus on op tournaments/events as well as to 1 x National Scully Park 1 x Regional Gipps Street Sports Complex 3 x District North Recreation Reserve Chaffey Park Manilla	timising quality of exists support regular progressions and the sum of the su	ing facilities and enhancing commurams/competitions. 14 – 18 x Natural Turf Pitches (FSE) 13 x maintain existing at Gipps St Sports Complex + North Recreation Reserve + 1 x maintain existing in Manilla + 4 - 8 x additional multiuse playing fields OR 1 x Synthetic Pitch + 14 – 15 x Turf Pitches (FSE)	es for rugby league or rugby union. Pito nity access, as well as developing Rivers 16 – 20 x Natural Turf Pitches (FSE) 13 x maintain existing at Gipps St Sports Complex + North Recreation Reserve + 1 x maintain existing in Manilla + 6 - 10 additional multi-use playing fields OR 1 x Synthetic Pitch + 14 – 16 x Turf Pitches (FSE)	18 – 22 x Natural Turf Pitches (FSE) 13 x maintain existing at Gipps St Sports Complex + North Recreation Reserve + 1 x maintain existing in Manilla + 8 - 12 additional multi-use playing fields OR 1 x Synthetic Pitch + 15 – 17 x Turf Pitches (FSE)	capacity to host large 20 – 24 x Natural Turf Pitches (FSE) 13 x maintain existing at Gipps St Sports Complex + North Recreation Reserve + 1 x maintain existing in Manilla + 10 - 14 additional multi-use playing fields OR 1 x Synthetic Pitch + 16 – 18 x Turf Pitches (FSE)
		number and surface type) to be	informed by outcomes	of the Synthetic Pitch Feasibility Stu	population grows. Need for multi-use p dy. developing additional multi-use playing f		

Note: Many playing fields are overlaid upon each other. Playing fields to be multi-use and community accessible where possible.

programs/competitions.

OzTag and Touch Football, Cricket, Australian Football

ity 1p	Activity/s	Existing	No. of Existing					
Facility Group		Venue/s & Hierarchy	Facilities	@ 70,000	@ 80,000	@ 90,000	@ 100,000	
Rectangular Playing Field (Small)	OzTag and Touch Football			. , .		OzTag 33 - 36 x Playing Fields (FSE) Maintain 31 x existing + up to 5 additional at Riverside Sporting Complex Touch Football 20 - 23 x Playing Fields (FSE) Maintain 19 x existing at Gipps Street Sporting Complex + Chaffey Park Manilla + up to 4 additional at Riverside Sport Complex multi-use playing fields catering for var fields. Support attraction/hosting of tour		
	Cricket	5 x District (Turf wickets) Riverside Sporting Complex	24 x Ovals	sage of existing facilities, as well as developing new/additional multi-use playing fields. Support attraction/hosting of tournaments as well as regular progr 17 x Cricket Ovals 1 x additional Regional/State Turf Pitch Oval at NICSE				
Oval Playing Field		No. 1 Oval Belmore Park Brady Park Manilla Chaffey Park Tamworth 11 x Local Attunga Recreation Ground Barraba Sports Ground Chauvel Park Kingswood Park Moore Ck Recreation Reserve Nemingha Recreation Reserve Nundle Recreation Ground Woolomin Recreation Ground Somerton Recreation Ground Watson's Ck Rec. Reserve	Turf Pitches x 8 Synthetic Pitches x 14 Concrete Pitches x2	1 x additional Regional/State Turf Pitch Oval at NICSE Turf Pitch Ovals x 8 Synthetic Pitch Ovals x 8 Determine the most effective use to maximise community benefit at additional ovals.				
		number of district/local cricket ven Focus/Directions: Focus on bala	nues/ovals. Incing the provision and country purposing of disused ova	quirement for a regional/state-level venue (i.e. stadium) to host elite-level games offering a high-quality spectator experience. No requirement for additional and distribution of cricket facilities across the region. Future provision to include development of state/regional-level venue at the NICSE, enhancements at ovals in outlying settlements. Support attraction and hosting of tournaments/events as well as regular programs/competitions.				
	Australian Football	1 x District No. 1 Oval 1 x Local Riverside Sporting Complex	2 Ovals	1 x District (existing a 1 x Local (existing a	onal/State Australian Football Oval a g at No. 1 Oval) at Riverside Sporting Complex)			
		Focus/Directions: Focus on devergular programs/competitions.	eloping state/regional-leve		nents at No. 1 Oval & Riverside Spor	ent for 1 additional oval to cater for pop ts Complex. Support attraction and hos		

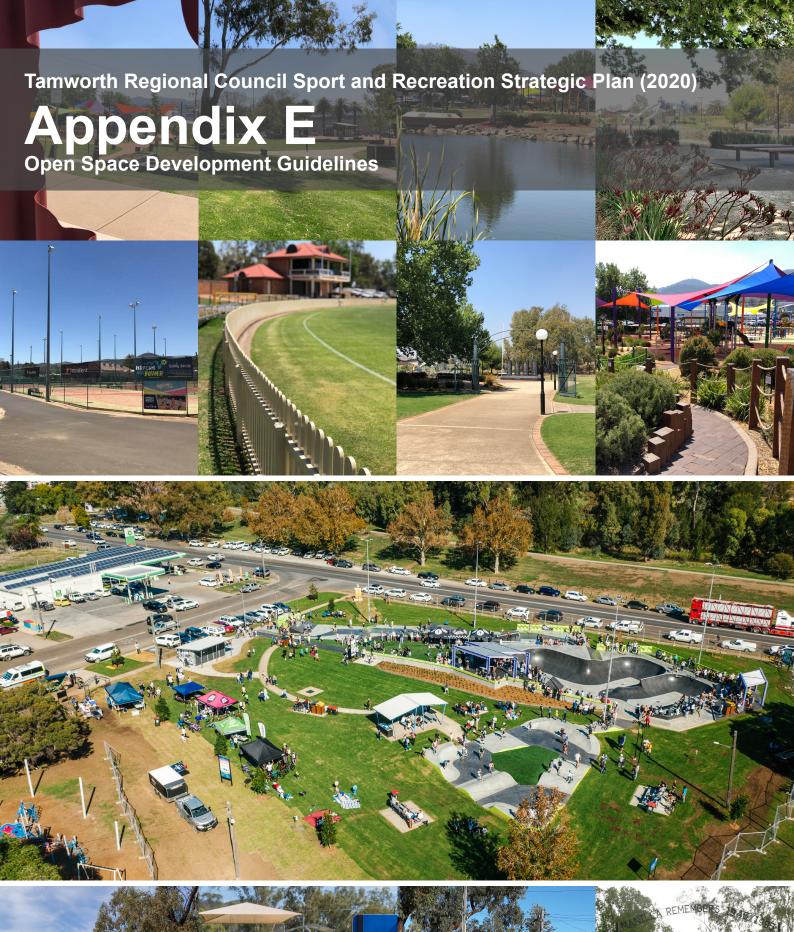
Note: Many playing fields are overlaid upon each other. Playing fields to be multi-use and community accessible where possible.

Gymnastics, Skate, BMX & Equestrian Sports

ity Ip	Activity/s	Existing	No. of Existing	Required Facilities at LGA Population Trigger Points				
Facility Group		Venue/s & Hierarchy	Facilities	@ 70,000	@ 80,000	@ 90,000	@ 100,000	
	mnastics			+ access to additional spacent for additional gymnastics facilities.	Potential requirement to upgrade/e	Tamworth Regional Entertainment and expansion of existing facility.	Conference Centre (TRECC))	
			ntaining high quality region	nal-level gymnastics facility, with acco	ess to additional capacity at TRECO	C to cater for large events.		
	Skate o o	1 x Regional Tamworth 3 x District Kootingal, Manilla Barraba	4 x Skate Parks/ Youth Precincts	1 x Regional Existing in Tamworth 3 x District Existing in Kootingal, Manilla & Barraba Barraba 1 x Regional Existing in Tamworth 3 x District Existing in Kootingal, Manilla & Barraba Barraba + additional 1 x Local Additional in Nundle 1 x Regional Existing in Tamworth 3 x District Existing in Kootingal, Manilla & Barraba + additional 1 x District In Tamworth growth area + additional in Nundle				
				ment for additional youth activity spa ew youth activity spaces (including sl		May be co-located with recreational BM ows.	X facilities.	
	ВМХ	1 x District Tamworth BMX Track	1 x BMX Track	1 x Regional (Upgraded existing District in Tamv	vorth)	1 x Regional (Upgraded existing District in Tamwo	rth)	
	3			3 x District Additional in Kootingal, Manilla, Barraba		4 x District Additional in Tamworth, Kootingal, M.	anilla, Barraba	
		May be co-located with youth pred Focus/Directions: Focus on upgr	cincts/skate parks. ading existing competitive	BMX facility to a state-level. Suppor	rt attraction and hosting of tournam	titions. Development of new recreational ents/events as well as regular programs		
Eques	strian Sports	1 x National AELEC 3 x Regional Koobah Equine Facility Riding for the Disabled - Tamworth Tamworth Junior Riding Club 5 x District Bendemeer Showgrounds Moonbi Showground & Racecourse Manilla Show & Sports Complex Barraba Showground Paceway Tamworth Duri Memorial Sports Ground	13 x Arenas	BMX facility to a state-level. Support attraction and hosting of tournaments/events as well as regular programs/competitions. Progressively developed and BMX facilities) as the population grows. 1 x National Existing at AELEC 3 x Regional Existing at Koobah Equine Facility, Riding for the Disabled - Tamworth, Tamworth Junior Riding Club 5 x District Existing at Bendemeer Showgrounds, Moonbi Showground & Racecourse, Manilla Show & Sports Complex, Barraba Showground, Paceway Tamworth, Duri Memorial Sports Ground + additional District-level facility				
		Focus/Directions: Focus on mair	ntaining high quality nation		s, and continued attraction of equin	n growth to 100,000. e events and regular programs. Ensure additional facility to cater for district-leve		

Motorsport, Lawn Bowls, Golf, Recreational Walking and Cycling

	Existing	No. of Existing		Required Facilities at	LGA Population Trigger Points		
Activity/s	Venue/s & Hierarchy	Facilities	@ 70,000	@ 80,000	@ 90,000	@ 100,000	
Motorsport	1 x District Oakburn Park Motorsport Complex	1 x Speedway Track 1 x Karting Track 1 x Motocross Track	1 x State/Regional (existing	ng with expansion/upgrade)			
	Projected Facility Requirements: C Focus/Directions: Focus on develop	•			on growth.		
Lawn Bowls	6 x District (2 x greens) Tamworth City Bowling Club West Tamworth Sport/Bowling Club South Tamworth Bowling Club North Tamworth Bowling Club Kootingal District Bowling Club Manilla Bowling Club 4 x Local (1 x green) Oxley Bowling Club Bendemeer Bowling Club Barraba Bowling Club Nundle Sport & Recreation Club	16 Greens	Provision to be responsive to market demand. Facilities not owned or managed by Council. Demand likely to be influenced by population growth and ageing population structure.				
				·	by population growth and ageing popul port clubs/facility owners to determine s	lation structure. uitable redistribution and/or repurposing	
Golf Longyard Tamworth Ax District Tamworth Barraba Manilla Ax Regional 3 x 18 Hole Longyard Tamworth Barraba Longyard Tamworth Barraba Longyard Tamworth Barraba Longyard Tamworth Barraba Longyard Tamworth Longyard Tamwor				oulation structure, noting overall downw	ard trend in Golf participation rates in		
	in Golf participation rates in Australia	and NSW.	J.	, , , , , , , , , , , , , , , , , , , ,		structure, noting overall downward trend uitable redistribution and/or repurposing	
Recreational Walking and Cycling	Recreational Trails Network: Kamilaroi Walking Track Peel River Levee Bank Track Tamworth Mountain Bike Park Manilla River Walk Nundle Recreational Trail Within Tamworth Marsupial Park, Botanic Gardens & National Parks Mt Borah (Private)	Walking Trails x 8+ Mountain Bike Trail Networks x 2	Requirement for formalisation of e Enhancements/expansions at Tar		etworks and improved connectivity betw	veen locations.	
	Projected Facility Requirements: E Focus/Directions: Focus on strategi	_	-		gion.		





Acknowledgment

Tamworth Regional Council and Tredwell acknowledge the Gamilaroi/Kamilaroi people, who are the Traditional Custodians of this land. Council would like to pay respect to Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander peoples living in and visiting our region.

Photographs have been provided by Tamworth Regional Council.

Disclaimer

We make every reasonable effort to ensure the information we source for your report is true, correct and accurate and that we fully and properly represent our findings to you.

We endeavor only to work with reputable and experienced partners to obtain information and prepare our findings. Despite these efforts, the content and information provided by any third party is outside of our control and we do not make any warranty, representation or guarantee that such information is true, correct and free from errors or omissions.

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01 Introduction

About these Guidelines

These Open Space Development Guidelines (the Guidelines) have been prepared to set consistent methods and standards for Council, developers and other parties to work collaboratively in the development of public open spaces that meet the collective needs of the Tamworth Regional Council community.

The Guidelines provide information about Council's expectations relating to the standards of open space and the associated infrastructure. Specifically, these Guidelines outline the key relevant documentation which should be referenced in the planning and development of open spaces. The Guidelines do not replace established processes or regulatory frameworks, but aim to ensure a quality network of open spaces into the future.

The Guidelines, and other relevant documents outlined, should be considered when developing concept plans and landscape designs for all public open spaces across the Tamworth Regional Council area, particularly those created as a part of land divisions with responsibilities which will ultimately be transferred to the Tamworth Regional Council.

Defining 'Open Space'

'Open space' refers to land which is reserved for public use and enjoyement. This includes land used for purposes such as:

- sport and active recreation,
- active transport corridors (i.e. walking/cycling),
- waterway and riparian corridors,
- biodiversity and fauna conservation and appreciation,
- visual and landscape amenity.

About Tamworth Regional Council

The Tamworth Regional Council area is the regional centre for the NSW Northern Inland region, with an area which covers approximately 9,892 km². The estimated resident population in 2018 was 62,156 people. The Tamworth urban area makes up approximately three quarters (47,504 people) with the balance residing in the villages of Manilla, Barraba, Kootingal, and Nundle or rural settlements across the region.

Open spaces in the Tamworth region are an integral part of the lifestyle on offer, providing the opportunity to establish a connection with the natural environment and the local community. The region's network of public open space open space provides for community events, sport and recreation, nature appreciation and to allow locals and visitors to experience the region's natural beauty.

It is projected that the Tamworth region will experience one of the highest projected population growth rates in regional NSW to 2041. Projections suggest that the population will grow by 25.86% to 79,468 by 2041. It is important that the roles of open space are acknowledged and catered for through periods of population change, ensuring ongoing provision of a quality and accessible network.

02 Importance of Open Space

Importance of Open Space

The NSW Government and Council is committed to promoting equity of access to high-quality open space to serve the needs of the growing population.

Planning, designing, managing and maintaining open space is a crucial responsibility of a wide range of government and professional organisations including:

- · state government agencies
- local government
- · community organisations
- · industry professionals
- developers
- · engineers & building professionals
- · peak industry bodies
- businesses
- · land and asset owners and managers

The key challenge is ensuring the distribution of quality public open space to provide equitable access within reasonable distances of houses and workplaces.

Keychange 2017-2027 Community Strategic Plan

Council's Community Strategic Plan identifies Council's vision and links this to strategies and actions for Council to undertake to 2027.

The community vision, the five key themes of the Plan, are outlined below. It is important for the development of open space within the Tamworth Regional Council to contribute to the achievement of this shared vision.





"A region of opportunity and prosperity, a place to call home"

A SPIRIT OF COMMUNITY

A PROSPEROUS REGION

AN ACCESSIBLE REGION

A REGION FOR THE FUTURE

A REGION OF PROGRESSIVE LEADERSHIP

03 Local Contribution Plans



Local Infrastructure Contributions Policy

Contributions for local infrastructure, also known as developer contributions, are charged by councils when new development occurs. They are used to provide infrastructure to support development, including open space, community facilities, local roads, footpaths, stormwater drainage and traffic management.

There are two forms of local infrastructure contributions:

Section 7.11 Contributions

Charged where there is a demonstrated link between the development and the infrastructure to be funded. Councils prepare contribution plans which specify what infrastructure will be provided and approximately how much it will cost. This is used to calculate a contribution rate, usually charged per dwelling or per square metre.

Section 7.12 Levies

Charged as a percentage of the estimated cost of the development. The maximum percentage that can be charged in most areas is 1% although there are a small number of areas that charge a higher percentage.

The local infrastructure contibutions system is administered by Tamworth Regional Council as Council is best placed to understand the needs of the community.

Refer: https://www.planning.nsw.gov.au/Policy-and-Legislation/Infrastructure/Infrastructure-Funding/ Local-infrastructure-contributions-policy

3

03 Local Contribution Plans

Tamworth Regional Council Contribution Plans

Under Division 7.1, Subdivision 3 (local infrastructure contributions) of the *Envrionmental Planning Assessment Act* 1979, Council is able to recover the cost of infrastructure and facilities that are provided by Council to meet the demands of future development.

There are a range of public facilities identified under Council's Contribution Plans including acquistion and embellishment of open space, urban roads and carparking.

Council has three adopted contributions plans:

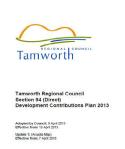
- Tamworth Regional Section 94 (Direct) Contributions Plan (updated 2018)
- Tamworth Regional Council Section 94A (Indirect) Contributions Plan (2013)
- Arcadia Section 7.11 Development Contributions Plan (2018)

Developer charges for water supply and sewerage derive from section 64 of the *Local Government Act* 1993 by means of a cross-reference to Section 306 of the *Water Management Act* 2000.

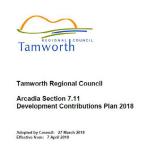
Developer charges to be levied on development areas utilising Council's water supply and sewerage infrastructure are detailed in the following documents:

- Development Servicing Plan for Water Supply (June 2018)
- Development Servicing Plan for Sewerage (June 2018)

Refer: https://www.tamworth.nsw.gov.au/develop/planning-controls/development-contribution-and-charges







04 Best Practice



Greener Places: NSW Green Infrastructure Policy

Greener Places (2017) is a draft Green Infrastructure policy produced to guide the planning, design and delivery of Green Infrastructure in urban areas across NSW. It aims to create a healthier, more liveable and sustainable urban environment by improving community access to recreation and exercise, supporting walking and cycling connections, and improving the resilience of urban areas.

The draft policy will informed the development of the formalised NSW Green Infrastructure policy.

The documents supporting the draft policy include the following draft manuals/toolkits:

- Open Space for Recreation Green Infrastructure for people
- Bushland and Waterways Green
 Infrastructure for habitat and ecological health
- Urban Tree Canopy Green Infrastructure for climate adaptation and resilience

VISION

"A network of well-planned Green Infrastructure that will make NSW more attractive, better connected, healthier and more resilient"

Principle 1: Integration

Combine Green Infrastructure with urban development and grey infrastructure

Principle 2: Connectivity

Create an interconnected network of open space

Principle 3: Multi-functionality

Deliver multiple ecosystem services simultaneously

Principle 4: Participation

Involve stakeholders in development and implementation







04 Best Practice

The *Open Space for Recreation Guide* sets out performance criteria and performance indicators that collectively provide the parameters for the identification of needs.

Examples of performance indicators include:

Accessibility and connectivity

For a medium to low density neighbourhood <60 dwellings/ha: 5 minutes walk / 400m walking distance to a local park.

Distribution

Distance of open space from houses by size - local open spaces (2-5ha) 400m, For high-density areas, local open space (0.1-0.5ha) 200m.

Size and shape

Desirable minimum size of a local park 3000m². Road frontage and visibility are key considerations. Sporting facilities have specific size and shape requirements.

Quality

Visual and physical access, landscape setting, condition of facilities and equipment, maintenance, number of activations with in the space, size, shape and topography, adjacent land uses, vegetation, biodiversity outcomes.

Quantity

Quantity should be considered in the number of opportunities available.

Diversity

Outdoor recreation opportunities are categorised as:

- · local pay for the very young
- local children's play
- older children's activity space
- youth recreation space
- local recreation spaces
- active recreation spaces
- large community outdoor recreation area
- fitness and exercise space
- trail and path-based recreation
- organised sport and recreation
- off-leash dog exercise areas

Detailed planning considerations for each type of outdoor recreation are set out in Section 3 of the Open Space for Recreation Guide.

An example is provided below for open spaces providing for 'local play for very young people'.

Example: Local play for very young people

- Locally accessible walk-to-space for parents & very young children (up to 5y.o.) to play outdoors.
- Suitable areas any park area or linear open space or waterway corridors (with above bank areas wider than 20m) for the built environment.
- Example of possible solution One high-quality playspace within local parkland.
- Performance Criteria Access Radius: within 5mins safe walking; for medium and low density areas, within 400m for 80% of houses and within 500m for 100% of houses.
- Connectivity Connected to active transport network and meets access standards
- Location Quiet pram friendly location, not adjacent to highways or main roads. High degree of visibility and passive surveillance.
- Diversity Play areas should have different settings or themes i.e. nature-based, structured or landscape play sculpture
- Shade Natural or built shade to 50% of open space area; Playspace to be predominantly shaded
- Features/facilities inclusive play space, seats, water, fenced
- Min. area for activation play feature greater than 50m²
- Min. area of host space General residential min 2500m² Greenfield min 5000m²

Greener Places provides best-practice planning parameters for the provision and development of open space and should be regularly referred to in the planning of open space, particularly in new development areas.

05 Parks Hierarchy

Background

The Parks Hierarchy provides the framework to strategically distribute parks and open spaces across the Tamworth region. Using the hierarchy ensures the level of embellishment and service levels are appropriate to the intended level of usage and population catchment. It also helps to ensure that all community members have access to appropriate levels of open space without unnecessary duplication.

Typically, the further up the hierarchy, the larger the park is and the more diverse the range of opportunities. Local parks will provide most of the local opportunities. Higher order parks will generally also fulfil lower order opportunities for the immediate neighbourhood (i.e. a district-level park also provides local-level opportunities).

The following parks hierarchy is based on best-practice industry standards and tailored to suit the context of the Tamworth Regional Council area.

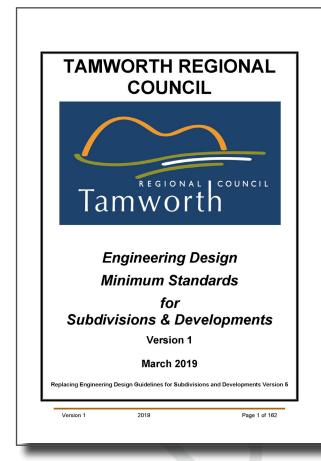
These hierarchy levels can be broadly applied to parks and open spaces of various functions, such as those for sport/recreation, community/civic activites and natural areas.



05 Parks Hierarchy

Level	Description	Distribution	Embellishments*	Examples
Regional	A park located in a high-use and/or high-profile area of a regional centre and draws users from across the Council area, and beyond. Approximate area: 3 - 5 Ha.	3 - 4 across the Council area, with varying functions. Distance from most houses/workplaces (walkable catchment): 5–10 km. Estimated suitable travel time for use: Up to 30 minute travel time via public transport or private vehicle.	 On-site car parking Public amenities Substantial park furniture Extensive shaded areas BBQ & picnic facilities Lighting / power access Significant play facilities suitable for all ages Pedestrian/cycle paths Significant landscaped features / gardens Significant grassed area/s suitable for sport and/or recreation 	 Bicentennial Park, Tamworth Viaduct Park/ Tamworth Regional Skate Park Riverside Sporting Complex, Tamworth Victoria Park, Tamworth
District	A park located at a central location of a broader district and draws users from multiple neighbourhoods or rural settlements. Approximate area: 1 - 4 Ha but can be larger precincts.	1 - 2 per district or village. Distance from most houses/workplaces (walkable catchment): 2 - 3km. Estimated suitable travel time for use: Up to 30 minute drive.	 On-site car parking Public amenities Park furniture Shaded areas BBQ & picnic facilities Lighting / power access Play facilities Pedestrian/cycle paths Landscaped features / gardens Large grassed area suitable for sport and/or recreation 	 ANZAC Park, Tamworth Kootingal Recreation Ground O'Meara Park, Barraba Chaffey Park, Manilla
Neighbourhood	A park located in a residential area and draws users from the surrounding neighbourhood. Approximate area: 0.5 to 1 Ha.	1 - 3 per neighbourhood/ suburb. Distance from most houses/workplaces (walkable catchment): 500m - 1km. Estimated suitable travel time for use: Up to 15 minute walk.	 On-street car parking Park seating Shaded area Basic play facilities Informal recreation / activity area Grassed recreation area 	 Centenarary Park, West Tamworth Hyman Park Thomas Mitchell Park Captain Cook Park, Nundle
Local	A park located in a residential area and draws users from the immediate surrounding areas. Approximate area: 0.25 to 0.5 Ha. (Desired minimum 0.3 Ha).	1 per residential block. Distance from most houses/workplaces (walkable catchment): 400m. Estimated suitable travel time for use: Up to 5 minute walk.	 Park seating Small grassed recreation area Basic landscape features such as low-maintenance tree plantings 	 Bryan Street Reserve, Tamworth Ernest Street Park, Oxley Park Garden Street Reserve, Kootingal Stoddard Street Park, Manilla

^{*}Specific park embellishments to be appropriate to the identified intended function of the open space.



Engineering Design Minimum Standards for Subdivisions & Developments

Tamworth Regional Council's *Engineering Design Minimum Standards for Subdivision and Development (2019)* have been compiled to outline Council's general procedures and practices in respect of the engineering design requirements for subdivision and development of land within the Council area.

These standards facilitate the expedient processing of engineering plan submissions, issue of Construction Certificates and release of Subdivision Certificates. Applicants should be aware that each development is required to be treated on its merits and that approval is dependent on the overall impact of the development on the area and not solely in compliance with minimum engineering standards.

Council welcomes the submission of innovative design solutions and staff are available for initial consultation to discuss and assess the prospects for approval.

Any proposed departures from these standards are to be submitted to council prior to submitting nonconforming plans. Any application for a departure from these Minimum Standards is to include details of alternative options considered and reasons these alternatives are not suitable. Reduction in lot yield alone will not be sufficient reason for nonconformance with these Design Minimum Standards.

These standards state that detention and retention basins will not be accepted as Public Open Space for the purpose of recreation.

All applicants must ensure that all conditions of the Development Consent are addressed within the detailed engineering plans. Before development commences, a satisfactory engineering plan of the proposals should be submitted to and approved by the Council.

The engineering requirements and minimum standards are provided by topic in the following order:

Part 1: General Engineering Requirements

Part 2: Minimum Standards for Design of Roads

Part 3: Minimum Standards for Design of

Stormwater Drainage

Part 4: Minimum Standards of Water Reticulation

Part 5: Minimum Standards of Wastewater

Reticulation

Part 6: Minimum Standard for Landscaping

Section 6 of this document is of key relevance in the development of open space, and has been summarised over the following pages.

A current copy of the Design Minimum Standards will be available at www.tamworth.nsw.gov.au.



PART 6 - LANDSCAPING ELEMENTS

AMENITIES BUILDING

These structures shall meet the appropriate code. Be able to be locked and use an electronic locking system with back to base feature.

BARBEQUES

Barbeques shall be electric and be of a robust construction.

BOLLARDS

The perimeter of any public open space that has frontage to a public road shall be fenced with vandal proof bollards to prevent vehicular access. Posts shall be installed at maximum 1.5m centres. A gate or removable bollard shall be placed in a suitable location for vehicle access so that maintenance can be undertaken within the park.

BRIDGES

Bridges shall be designed and certified by an engineer. All products shall be durable and slip resistant during heavy frosts.

FURNITURE

Furniture shall be of a commercial design and durability and installed on concrete slabs which are 0.5m larger than the item of furniture to reduce maintenance issues. Accessible furniture may be incorporated into the design.

GARDENS

Gardens shall be designed with the climate in mind and the responsible use of water and the use of mulch to reduce evaporation and weed growth. All gardens are to have drip irrigation for watering purposes.

RUBBISH BINS

Parks which fit into either Regional or District shall have at least 1 x 240L MGB installed in an enclosure or on a bin stand.

IRRIGATION

Plans of the proposed irrigation system/s are to be submitted to the Director prior to construction.

LIGHTING

All pathway or security lighting shall use LED.

LOCKS

Where locks are required, the Developer shall provide locks keyed alike to Tamworth Regional Council's, Sport and Recreation Divisions key system.

PATHWAYS

All pathways shall be either paved or concrete to allow for wheelchair accessibility and a minimum of 1.6m wide.

Shared paths (cycle and pedestrian) in Public Open Space shall be a minimum of 2.5m wide and be constructed to the same specifications as for paths constructed in road reserves.

PLAYGROUNDS

All play equipment and fall zones shall comply with all relevant Australian Standards including but not limited to AS/NZS 4685, 4422 and 4486. Evidence in the form of an independent playground audit is to be provided to Council prior to Practical Completion.

All playgrounds shall meet the current Australian Standard and use organic mulch as a soft-fall product with the appropriate certification. A copy of the certification certificate shall be supplied to Council. All playgrounds shall be either fully covered or have a minimum of 50 percent coverage using a shade structures with anti-climb devices at an appropriate height to stop climbing/rubbing on the play equipment.

POWER

Mains power shall be connected to parks if required to power amenities, irrigation, lighting or barbecues. The Developer shall be responsible for power costs until the park has been handed over to Council.

SHELTER

Shelters shall be of a commercial design and durability. To be incorporated into concrete slabs to reduce maintenance issues and shall be 0.5m larger than the shelter.

SIGNAGE

All parks shall have a park name sign including the remote supervision and prohibited activities (Council to provide information for the remote supervision and prohibited activities). All signage shall be consistent with Council's standard

TURF

Parks and reserves shall be sprigged or solid turfed with a warm season turf species and appropriately watered and mown to promote establishment during the growth season. Periodic spraying for weeds shall be undertaken as required.

WATER - POTABLE

Parks shall only be connected to potable water depending on the hierarchy of the park. The Developer shall be responsible for the water costs till such time as the park has been handed over to Council.

WORKS AS EXECUTED PLANS

Works as Executed (WAE) plans shall be submitted prior to handover of the assets to Council. Completion acceptance shall not occur until such time as WAE plans are submitted. All documentation relating to WAE shall meet the requirements of the Works as Executed document.

HANDOVER

Tamworth Regional Council shall only take handover of infrastructure if, at the time of handover, all integrated infrastructure works have been completed and are also due for handover.

