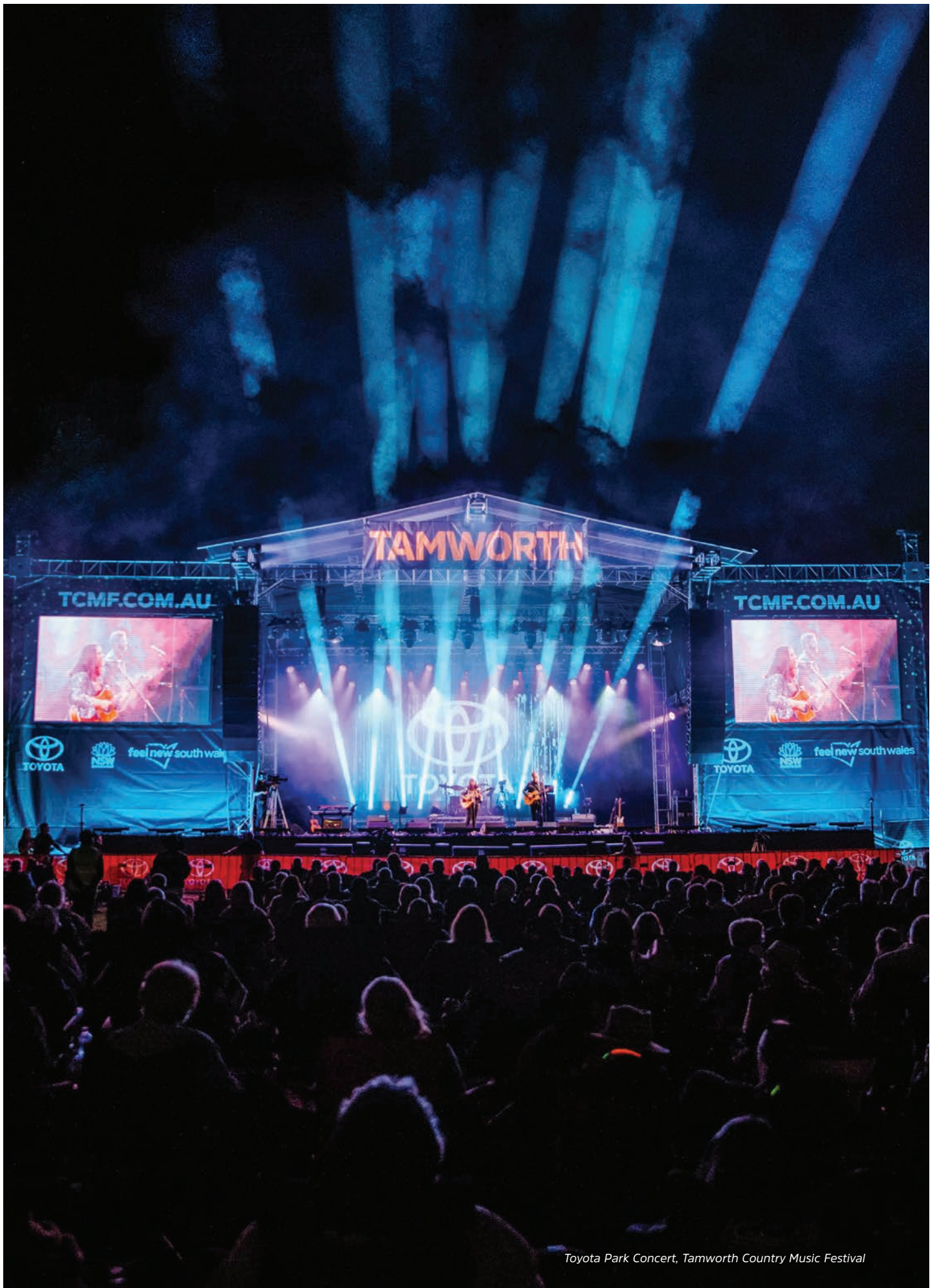


BLUEPRINT 100

Statement of Revenue Policy

2023/24





Toyota Park Concert, Tamworth Country Music Festival

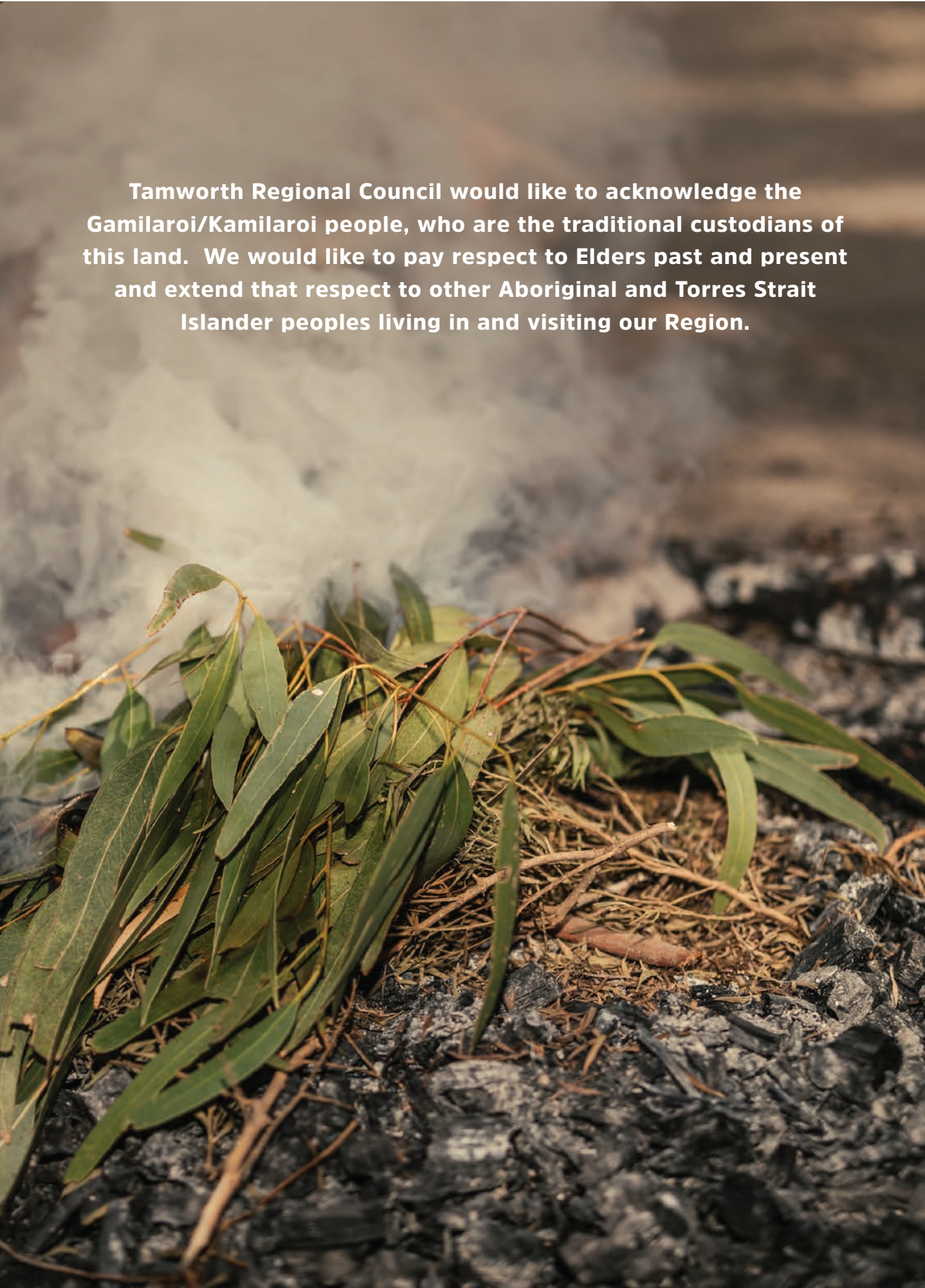
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FEEDBACK

We want to hear from you. Please direct any feedback or suggestions about this plan to Council by calling (02) 6767 5555, emailing trc@tamworth.nsw.gov.au or visiting www.tamworth.nsw.gov.au.



Tamworth Regional Council would like to acknowledge the Gamilaroi/Kamilaroi people, who are the traditional custodians of this land. We would like to pay respect to Elders past and present and extend that respect to other Aboriginal and Torres Strait Islander peoples living in and visiting our Region.

OUR VISION

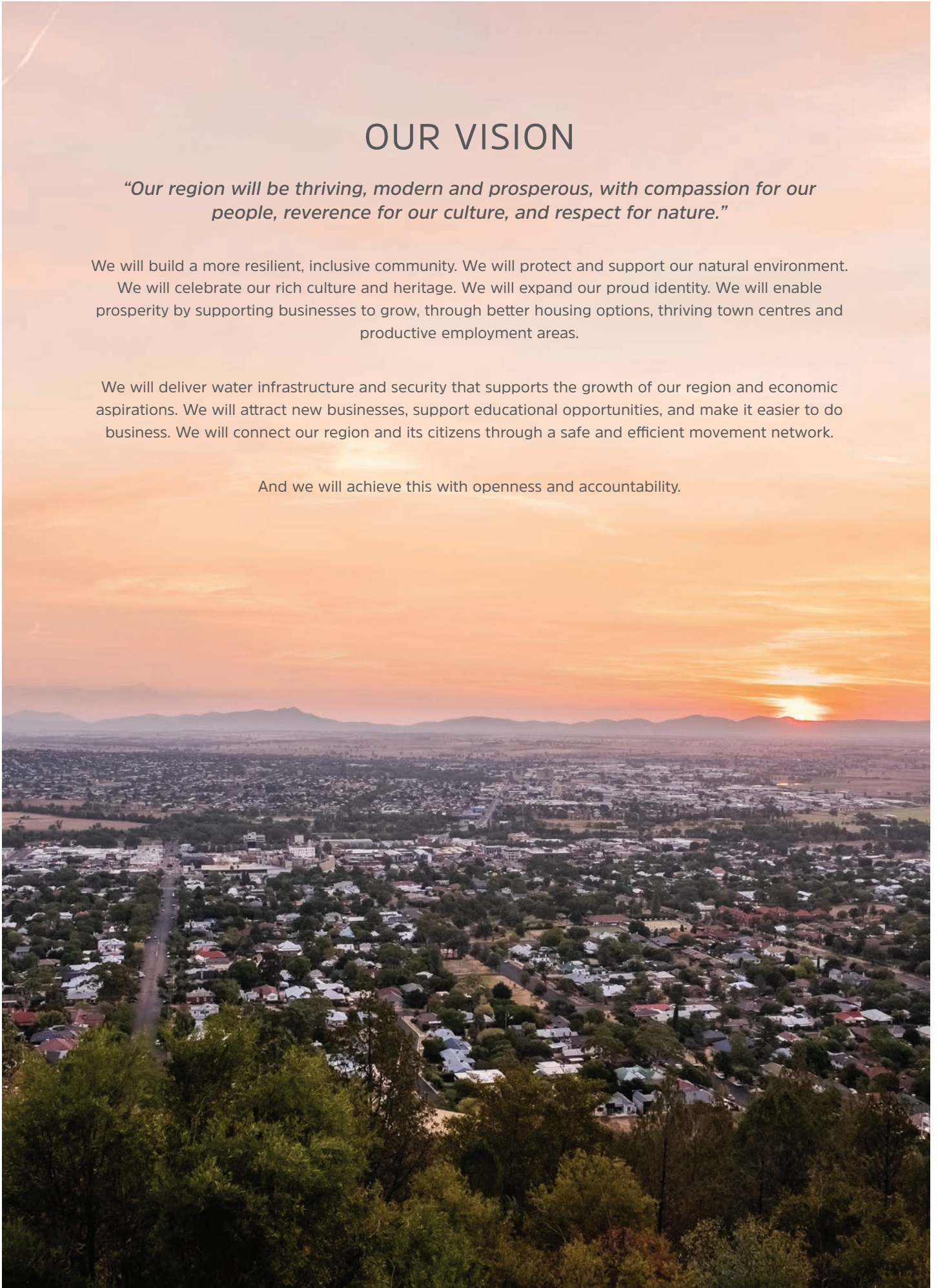
“Our region will be thriving, modern and prosperous, with compassion for our people, reverence for our culture, and respect for nature.”

We will build a more resilient, inclusive community. We will protect and support our natural environment.

We will celebrate our rich culture and heritage. We will expand our proud identity. We will enable prosperity by supporting businesses to grow, through better housing options, thriving town centres and productive employment areas.

We will deliver water infrastructure and security that supports the growth of our region and economic aspirations. We will attract new businesses, support educational opportunities, and make it easier to do business. We will connect our region and its citizens through a safe and efficient movement network.

And we will achieve this with openness and accountability.



PLANNING FOR OUR FUTURE

What is Integrated Planning & Reporting?

Integrated Planning and Reporting (IP&R) is the framework Tamworth Regional Council uses to work towards achieving our community's vision. It is an opportunity for everyone to join the conversation about the future of our region, what our priorities are, how projects and services are funded, and how we move forward sustainably.

Under NSW Government legislation, every council must prepare a number of connected plans that provide details on how a council intends to deliver works and services in the short and long term.

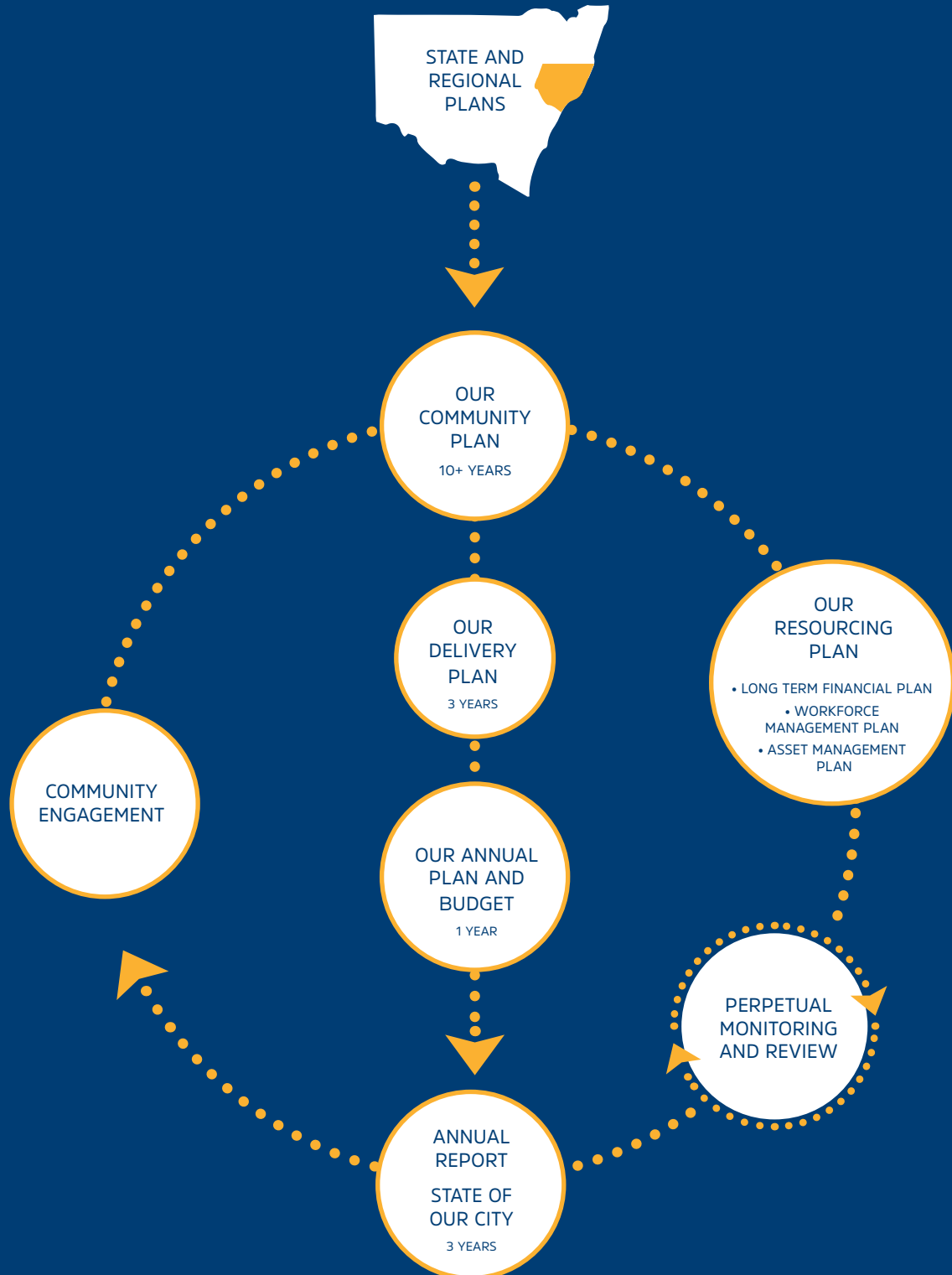
The plans in the framework are all connected, and are based on the community's priorities.

The plans are designed to cascade through a number of levels of detail, starting with the key Focus Areas in the document "Our Community Plan", and ending in actions and measures set out in the document "Our Annual Plan".

The framework also uses a reporting structure to communicate progress on the plans to our community, as well as a structured timeline for reviewing plans to ensure the goals and actions remain current.

You can find more information about the framework we use at the New South Wales Government website [Integrated Planning and Reporting - Office of Local Government NSW](#)

INTEGRATED PLANNING AND REPORTING



INTRODUCTION

This document constitutes Council's Statement of Revenue Policy and is prepared in accordance with Section 405 of the *Local Government Act 1993* ("the Act") and Regulation 201 of the Local Government (General) Regulation 2021.

The Statement of Revenue Policy forms part of the Annual Operational Plan for 2023/24 and provides the principles, policies and details of the sources of revenue and funding to be adopted and applied for the year. It also encompasses the detailed budget of income and expenditure for the year.

Local Government is a mostly autonomous branch of the State Government within the bounds and principles of the Local Government Act 1993.

Rates and annual charges represent the major source of revenue for Local Government. Ratepayers will contribute approximately 52% (non capital) of Council's total budgeted income for 2023/24.

The main sources of generated income are;

- rates;
- annual charges;
- user charges and fees;
- interest on investments;
- fines, and
- State and Federal Government and other grant contributions

The main sources of non-revenue funding are;

- borrowings;
- reserves.

Council also receives significant levels of revenue from State and Federal Government grants and subsidies. They are not included in the Statement of Revenue Policy as their allocation is largely outside of our control.

Council however will always lobby for a fair allocation of taxation to Local Government and work to be strategically placed to benefit from any available funds that would provide an overall benefit for the region.

The Statement of Revenue Policy includes the following statements for the year 2023/24:

- detailed estimate of the Council's income and expenditure;
- each ordinary rate and each special rate to be levied;
- each charge to be levied;
- types of fees to be charged by the Council and the amounts of each such fee;
- pricing policy with respect to the goods and services provided by it;
- amounts or rates to be charged for The Council to carry out work on private land; and
- amounts of external borrowings, the sources from where these are to be borrowed, and the means by which these are to be secured.

FACTORS INFLUENCING COUNCIL'S REVENUE AND PRICING POLICY

The following describes the factors that influence the setting of Council-generated revenue.

RATES

Rates are a tax on the assigned land value of properties and are used to fund the general activities of Council that are not covered by specific fees and charges. As such the main factor in setting rates is the two key principles of taxation;

- capacity to pay; and
- benefit principle.

These principles are applied through the fair and equitable use of;

- categories;
- sub-categories;
- base amounts;
- land values.

Categories are used to determine the total proportion of rate income to be contributed by each broad category.

Sub-categories are used to modify the valuation system where it is deemed that land values do not fairly reflect the key principles. This is only used for the urban areas to maintain a level of average rates for residential and business properties that generally reflects the availability and level of services and facilities.

Base amounts are used to ensure a standard contribution towards the fixed costs of governance and administration per property. Council applies the same base charge across all rating categories.

Land values are then used to apply the key taxation principles within each category or sub-category.

Annual increases to rate income will be applied within rate peg limits to the extent that revenues can; maintain existing levels of service, recover current short falls, and ensure intergenerational equity.

SPECIAL VARIATION

Council can apply for a Special Variation to the rate peg which will be considered against the guidelines set by the NSW Office of Local Government. Council requests for Special Variations are often in order to develop or maintain essential community services or

regional projects. If Council resolves to proceed an application with the NSW Independent Pricing and Regulatory Tribunal (IPART) seeking approval for a new special variation (SV), Council will undertake all the necessary steps required for the SV process including community consultation.

ANNUAL AND USER CHARGES FOR SERVICES

A combination of annual and user charges is applied to ensure the full cost recovery of Council's operations for water, sewer and waste services. An annual charge is made for stormwater infrastructure in areas covered by a drainage strategic plan.

Annual charges are applied to properties that are deemed to receive a direct or indirect benefit from the availability of the service and are largely designed to cover the fixed costs of the service. User charges are applied to the extent that individual use can be measured and are largely designed to reflect the variable load placed on the service.

USER FEES

The following describes the main factors that influence the setting of user fees for the provision of all other services and facilities.

Community service obligations

A community service obligation arises where Council provides a function or service that has general community benefits beyond those received by direct users. Councils mainly exist to provide services that are considered to have community importance but are not viable or practical to be provided on a commercial basis. The extent to which direct users can or should be charged is a fundamental consideration when determining a pricing policy for the delivery of community services and facilities. The Council's community service obligation is reflected in the pricing structure for the hire and use of services and facilities such as public halls, community centre's, public swimming pools, libraries, art galleries and museums, parks, gardens, as well as fields, facilities and venues for sporting, recreation and entertainment activities. Council reviews the levels of community service obligations as they relate to fees and charges for use of Council facilities throughout the Council annually.

Cost recovery

Council applies the principle of full cost recovery to determine the total cost of services. This includes all direct (avoidable), indirect (allocated) and accrual (e.g. depreciation) costs involved in the provision of a service. Capital costs are only applied however where actual loan repayments (interest component) exist. Full cost attribution will be applied in respect of all services and facilities provided to the community for the purpose of enabling the Council to determine

- current and future priorities;
- service and pricing levels;
- resource allocation;
- service delivery planning; and
- the level of community service obligation.

The user-pays principle

The user-pays principle involves pricing the provision of goods, services and facilities that require the user/consumer to pay the actual cost of the service provided. The Council's pricing policy for the supply of water and private works embodies this principle.

Distribution of corporate overheads

The Council's Annual Operational Plan provides for the full distribution of corporate overheads to reflect the real cost of providing services and facilities to the community. The Council's corporate overheads, other than governance (local democracy), have been distributed to all services and facilities provided to the community.

National competition policy

In accordance with the National Competition Policy Principles, Council has identified and categorised its business activities. Category 1 business activities have an annual gross operating income over \$2m per year and Category 2 business activities have an annual gross operating income under \$2m per year.

The following Council-owned and operated activities have been categorised as Category 1 businesses

- Tamworth Pilot Training Facility;
- Tamworth Regional Airport;
- Tamworth Regional Council Water Supply;

- Tamworth Regional Council Wastewater Services; and
- Tamworth Regional Council Waste Management Services.

Council has adopted a Corporatisation Model with full cost attribution in respect of Category 1 business activities including:

- tax equivalent regime payments;
- debt guarantee fees, where the business benefits from Council's borrowing position by comparison with commercial rates;
- return on capital invested;
- identifying any subsidies paid to the business; and
- operating within the same regulatory framework as private businesses.

Council has no Category 2 business activities.

Competitive neutrality

Competitive neutrality is one of the principles of National Competition Policy applied throughout Australia at all levels of Government, including Local Government.

Competitive neutrality is based on the concept of a "level playing field" for competitors in a market, be they public or private sector competitors. All government business organisations should operate without net competitive advantages over businesses as a result of their public ownership.

Where Tamworth Regional Council competes in the market place with other private businesses, Council will do so on the basis that it does not utilise its public position to gain an unfair advantage over private businesses that may be in competition with Council.

Goods and services tax

The Federal Government's Goods and Services Tax (GST) must be applied to non-exempt fees and charges. The current rate of the GST is 10% and is included in the price paid by the recipient of the service. The GST indicators (GST exempt or not) in the list of fees and charges are subject to change at any time from changes that occur in the GST Act and/or regulations.



Horton Falls

ORDINARY RATES TO BE LEVIED 2023/24

The overall income to be derived from Ordinary Rates is to be increased by 3.7% from the prior year 2022/23, which is the maximum permissible increase as determined by the Independent Pricing and Regulatory Tribunal (IPART) for the year 2023/24. This will provide a total rate yield of \$42,262,010. per the table presented below:

In accordance with the conditions of the permanent Special Variation approved in 2012/13, an amount of \$4,052,927 will be dedicated from the 2023/24 rate yield to specific asset renewal reserves for general fund infrastructure relating to; transport, buildings, stormwater, sports and entertainment venues and parks and gardens.

The Ad Valorem rates in the \$ included in the following rates table are applied to the latest property valuations provided by the NSW Valuer-General's office for rating purposes. The base date for the current valuations to be used for 2023/24 is 1 July 2022. The total land value to apply for 2023/24 is approximately \$5.936 billion.

Methodology

Annual rate liability shall be calculated based on the latest valuations received from the NSW Valuer-General according to the 'date valuation made'.

Land Rates

Land rates on deposited plan and strata plan titling systems will be calculated from the registration date of any new plans. Upon registration of a plan of subdivision or consolidation with the Registrar General, rates and charges cannot be levied on new lot(s) until supplementary valuations have been provided to Council by the NSW Valuer-General. Once this has happened, Council can levy rates and charges on a pro-rata basis from the date the plan was registered.

When Council levies rates and charges on new parcel(s) of land on a pro-rata basis, an adjustment must be made in respect of the land that existed prior to the registration of the plan to reflect that rates and charges are only payable on that parcel up to until the date of registration.

In accordance with sections 527 and 546 of The Act, a properties rates and charges will be adjusted on a quarterly basis following a change in circumstances (e.g. supplementary valuation changes, subdivision or change in rating categorisation).

Relevant adjustments to rates and charges will be made from the next quarter (1 July, 1 October, 1 January, 1 April) following the effective date of the change (e.g. registration

of the plan or date on application for categorisation review was made).

The exception to this is for waste collection charges where adjustments are made either as above or on a pro-rata basis, which ever event is earlier and also for water and waste-water usage charges and based on the date the water meter is read.

Retrospective adjustments would usually be made for the current rating year only however Council may decide to make retrospective adjustments for a period outside of this range in certain cases at its discretion depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustments is less than \$50, if Council considers the accounts will be uneconomical to collect.

The principal property or pre subdivision property is commonly referred to as the parent property and the new properties created are referred to as child properties.

If the principal property or pre subdivision property rates and charges have been paid in advance any credit will be refunded to the current land owner. In the event that rates have not been paid or an amount remains due after an adjustment this amount will be apportioned across the child properties in accordance with the recommendation of the Valuer-General or in the case of strata developments the unit entitlement.

Valuations

New valuations or supplementary values continue to be received and updated, these will have a minor effect on the permissible yield and ad-valorem rates. Provided these adjustments do not significantly alter the rating structure, valuation and ad-valorem rate changes may be made reflecting the effect of new supplementary values when adopted in June.

Rate pegging

Rate pegging limits the amount that Council can increase its total annual rate revenue from one year to the next.

In 2010, IPART was delegated responsibility for determining the allowable annual increase in general rates income, otherwise known as the rate peg.

Changes have been made to the Local Government Act 1993 that allow different rate pegs to apply to each council due to differences in population growth. IPART

determines three components that combined will result in the rate peg for each council. The first component will be a percentage applicable to all councils known as the Local Government Cost Index (LGCI), this has been determined to be 3.5% for 2023/24. The second component will be changes in the superannuation guarantee (0.2%) and the third component is specific to each council based on changes in population, we received a growth factor of 0% for 2023/24.

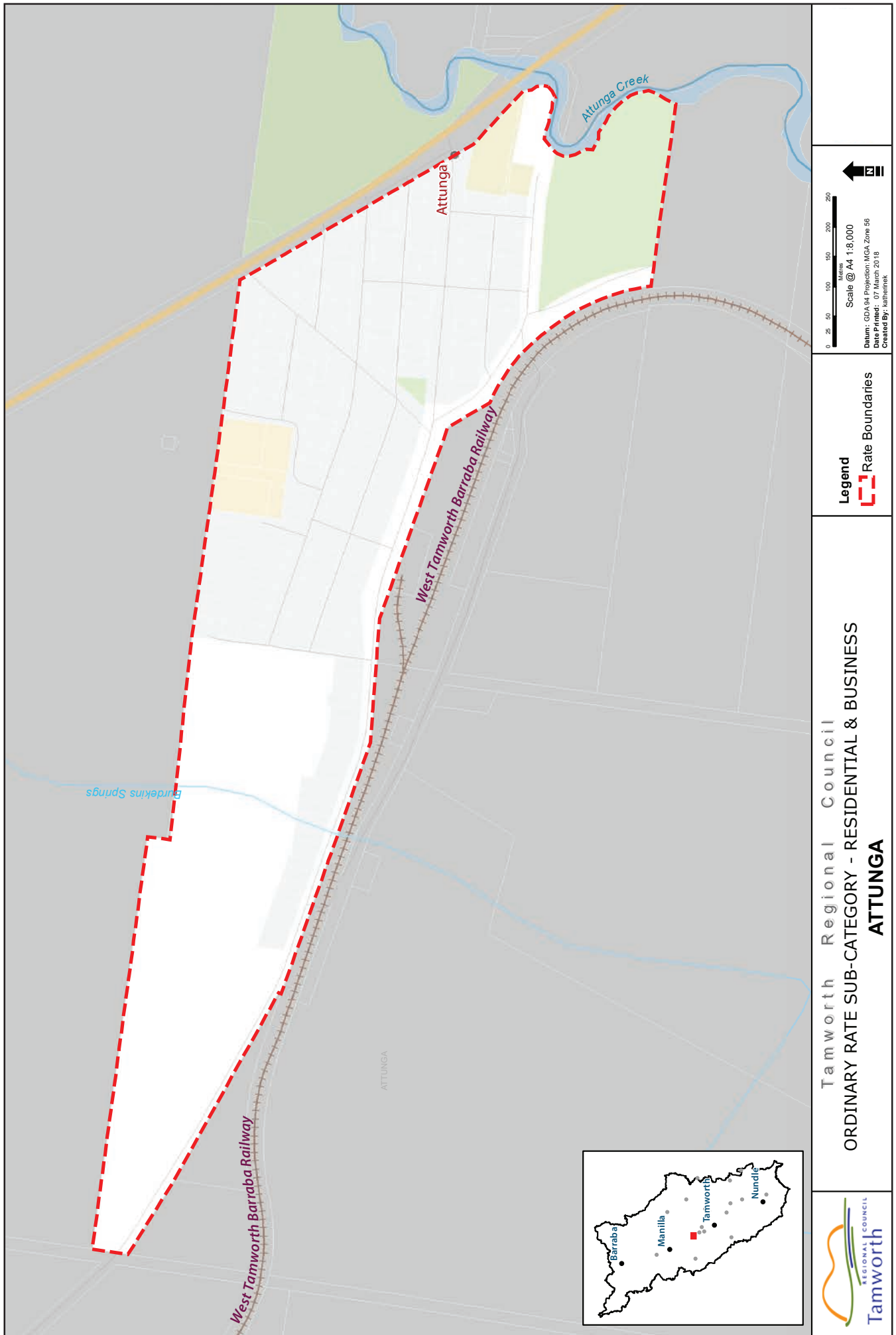
The components combined result in the maximum rate peg for our council of 3.7% which was announced by IPART on 29 September 2022.

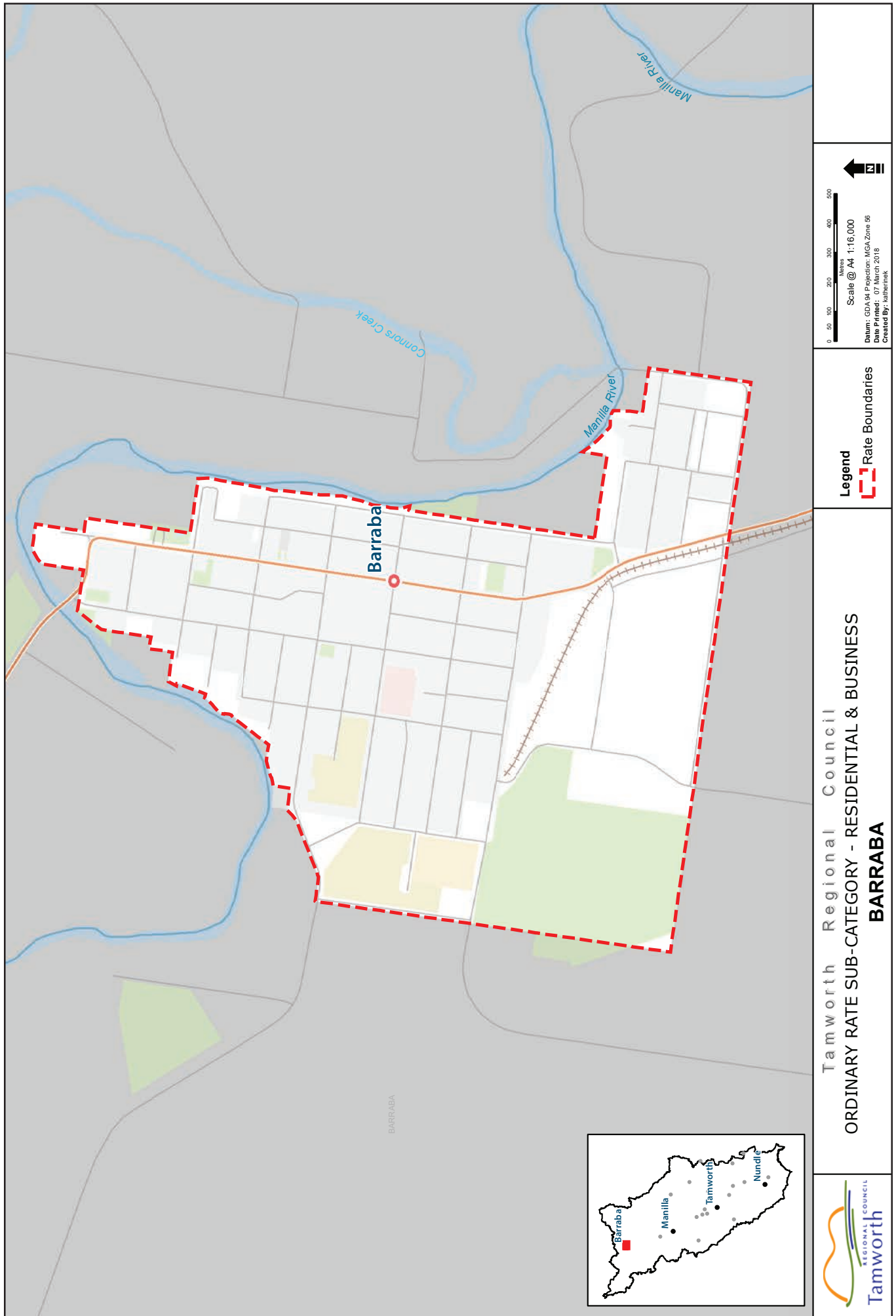
In accordance with Section 494 of the Local Government Act 1993 the following Ordinary Rates will be levied:

Rates

Ordinary Rate Category / Sub-category	Ordinary Rate Sub Category Definition	Base Amount \$	Ad Valorem rate in \$	Estimated Yield \$	Base as % of Yield
Residential – Section 516 (LGA)	Land not within a sub-category	160.00	0.274375	2,567,581	17.3
Residential - Tamworth	Within the City of Tamworth	160.00	0.627800	24,246,174	11.9
Residential - Barraba	Within the Town of Barraba	160.00	1.775459	399,931	25.5
Residential - Manilla	Within the Town of Manilla	160.00	0.574677	616,216	25.9
Residential - Kootingal/Moonbi	Within the towns of Kootingal and Moonbi	160.00	0.269432	462,086	31.0
Residential - Village	Within the Villages of Attunga, Bendemeer and Nundle	160.00	0.513638	247,676	26.5
Business – Section 518 (LGA)	Land not within a sub-category	160.00	0.712957	47,445	21.2
Business – Tamworth	Within the City of Tamworth	160.00	0.994708	6,880,202	3.4
Business – Barraba	Within the Town of Barraba	160.00	2.854817	80,012	14.4
Business – Manilla	Within the Town of Manilla	160.00	1.886083	129,021	10.0
Business – Kootingal/Moonbi	Within the towns of Kootingal and Moonbi	160.00	0.410447	29,482	17.4
Business – Village	Within the Villages of Attunga, Bendemeer and Nundle	160.00	0.597315	23,250	25.5
Farmland – Section 515 (LGA)	All Farmland (no sub-categories defined)	160.00	0.142478	6,512,113	7.4
Mining – Section 517 (LGA)	All Mining (no sub-categories defined)	160.00	2.046255	20,822	1.5
Current Funds Total Yield \$				42,262,010	

In accordance with Section 406 of the Local Government Act 1993 the maps defining the Ordinary Rate Sub-categories, as detailed in the tables above, are as follows:



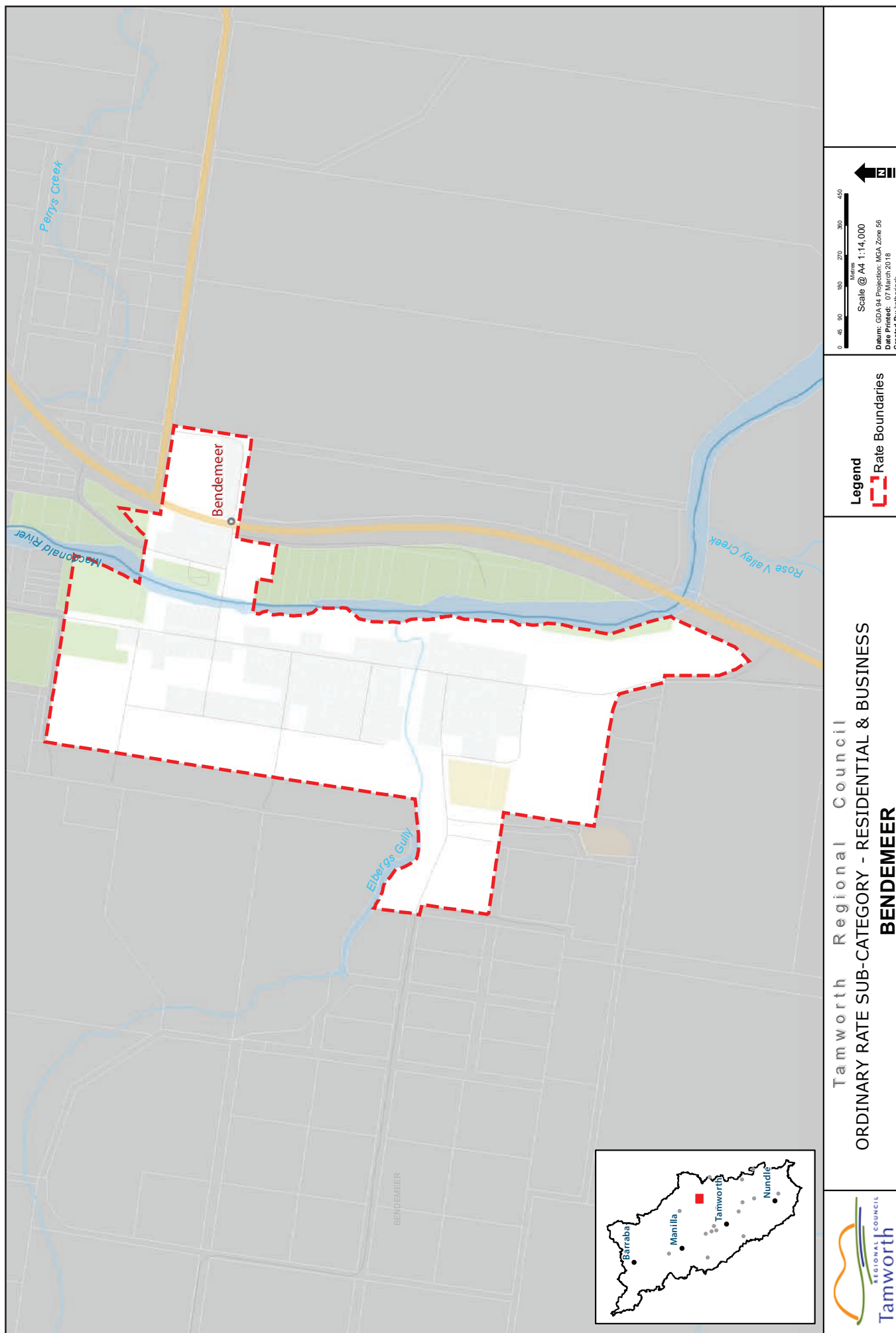


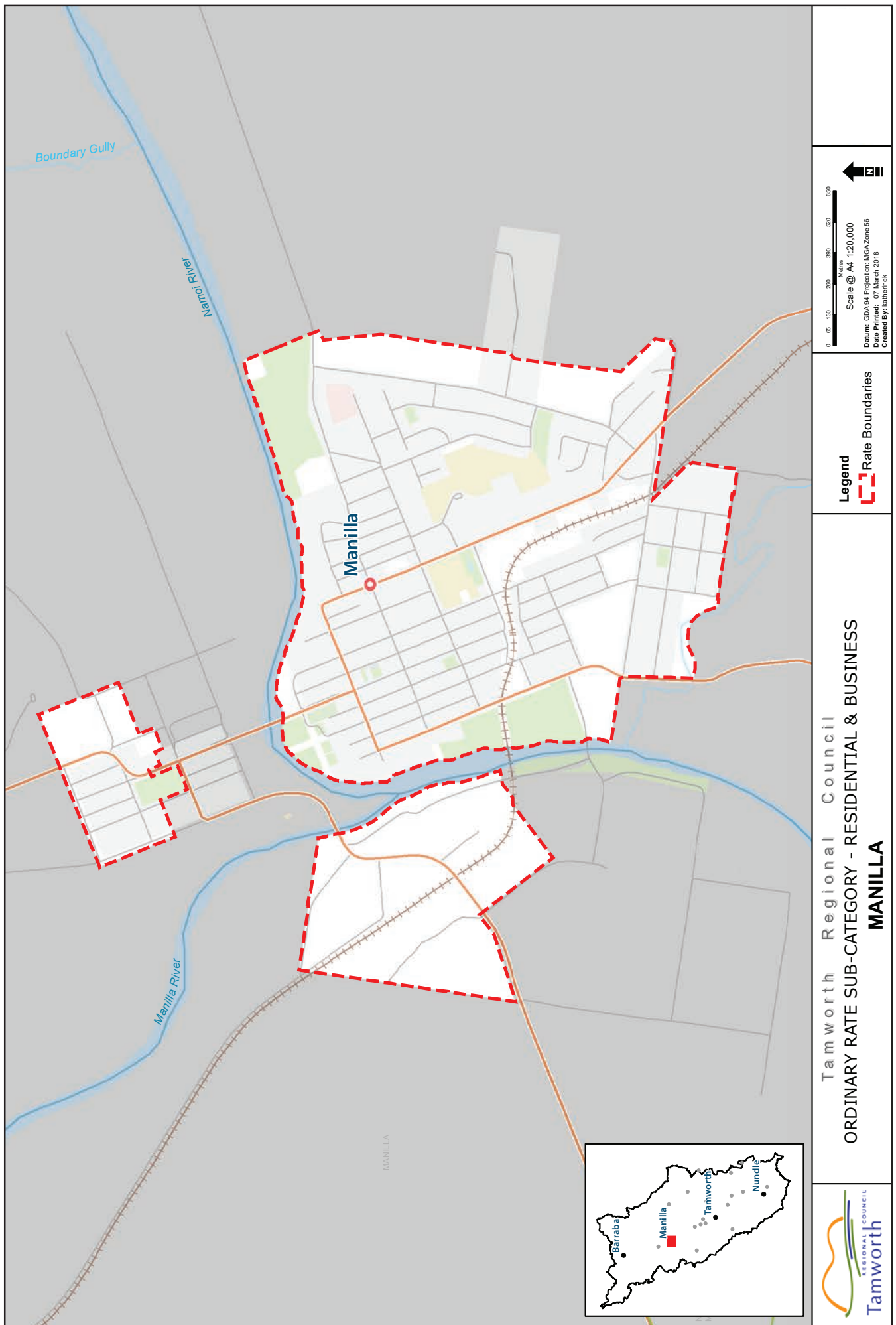
Tamworth Regional Council
 ORDINARY RATE SUB-CATEGORY - RESIDENTIAL & BUSINESS
BARRABA

Legend
 Rate Boundaries

0 50 100 200 300 400 500
 Metres
 Scale @ A4 1:16,000
 Datum: GDA 94 Projection: MGA Zone 56
 Date Printed: 07 March 2018
 Created By: Jantienk





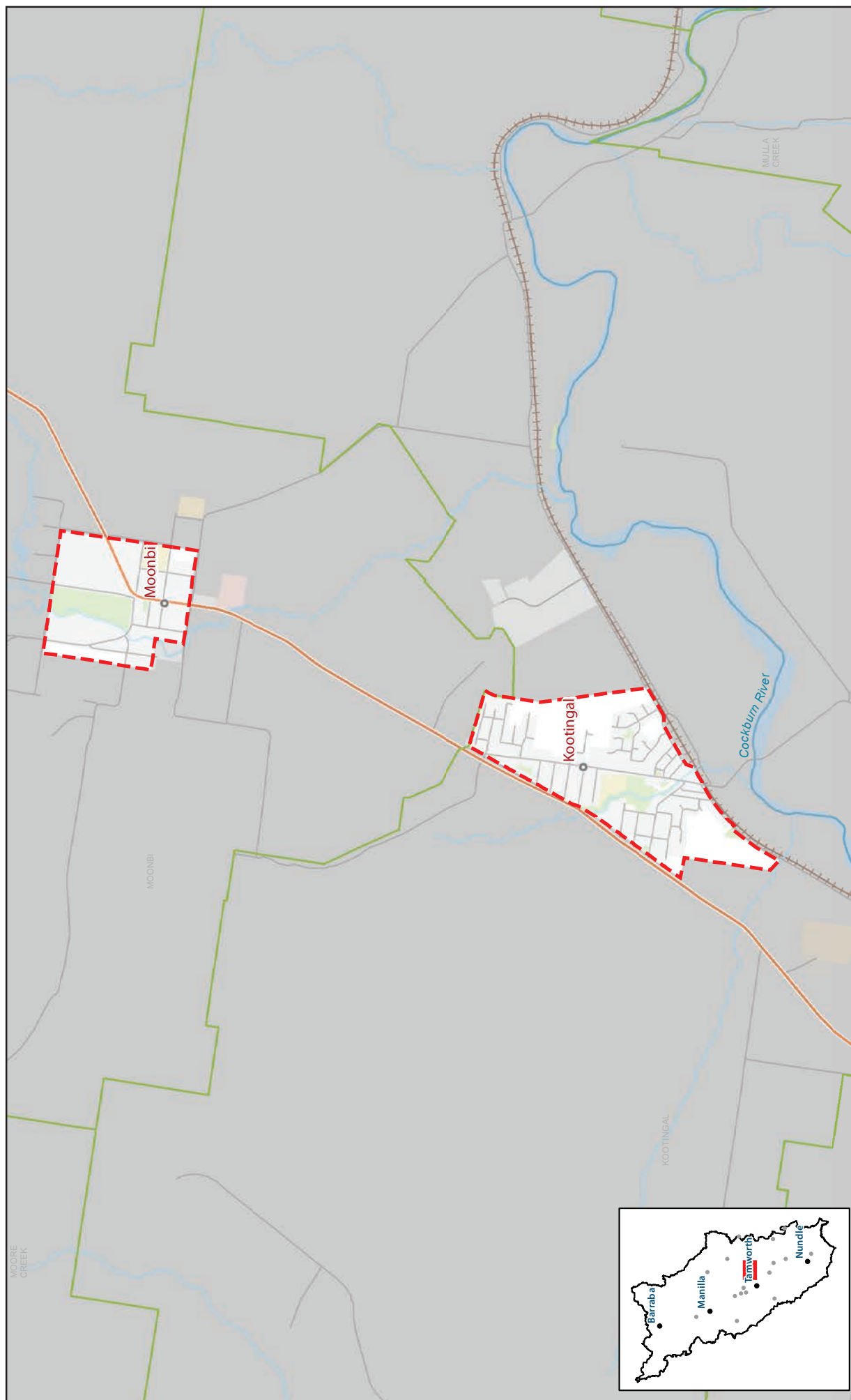


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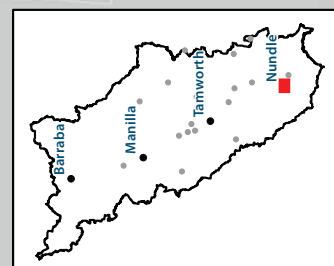
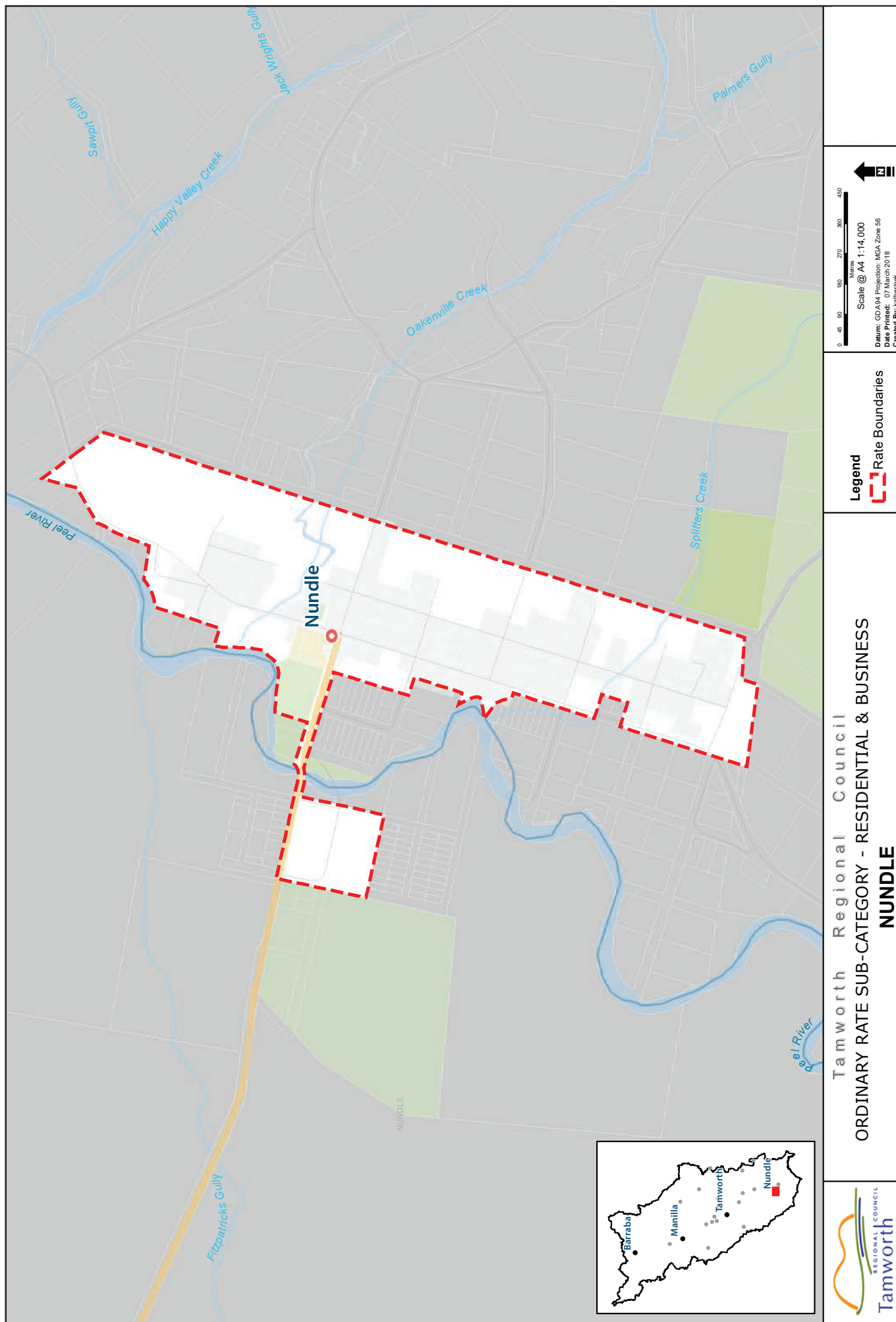
Legend
 [Red dashed line] Rate Boundaries

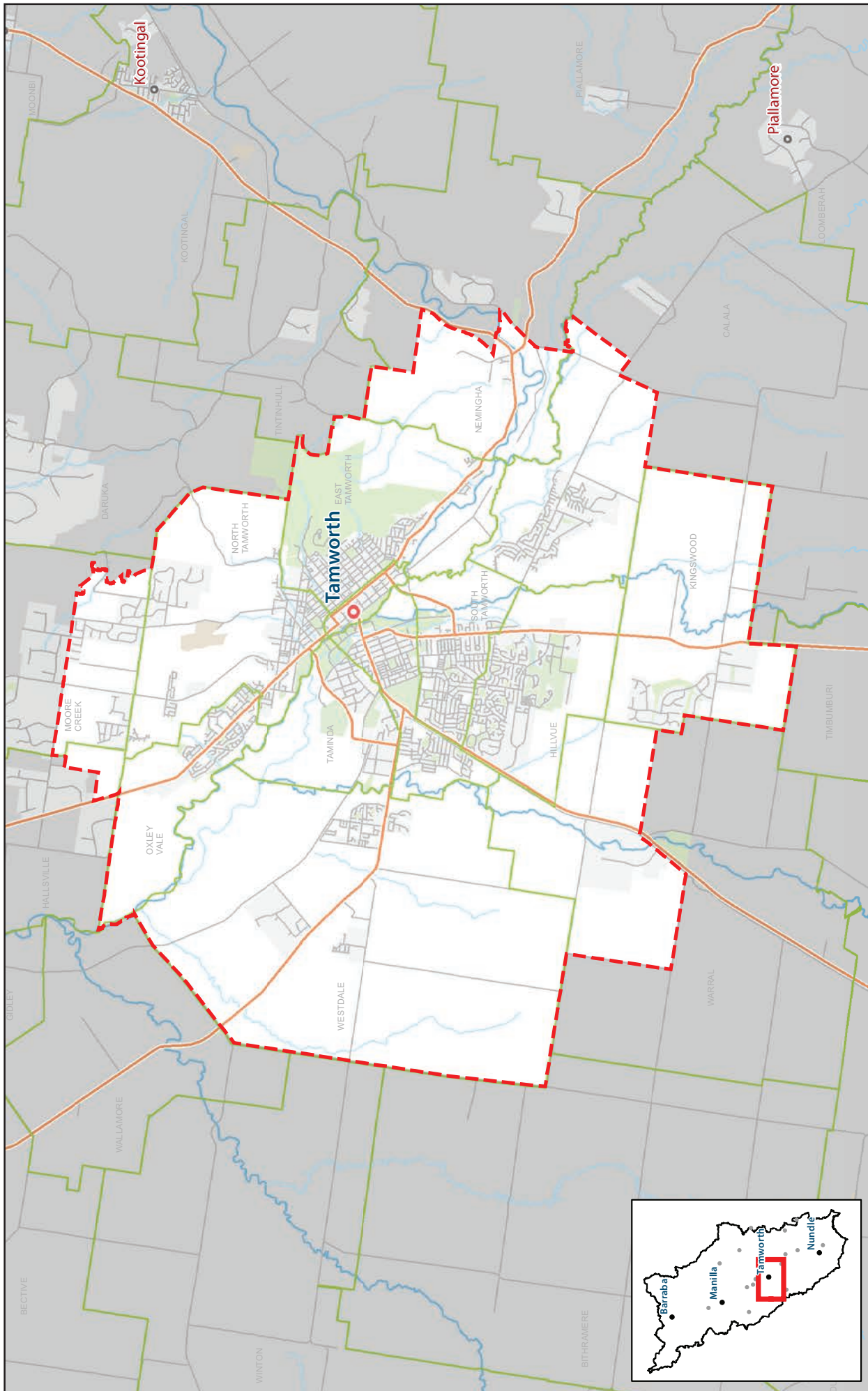
Tamworth Regional Council
 ORDINARY RATE SUB-CATEGORY - RESIDENTIAL & BUSINESS
MANILLA





	<p>Tamworth Regional Council</p> <p>ORDINARY RATE SUB-CATEGORY - RESIDENTIAL & BUSINESS</p> <p>MOONBI AND KOOTINGAL</p>	<p>Legend</p> <p> Rate Boundaries</p>	<p>0 100 200 300 400 500 600 700 800 900 1000 1100 1200 1300</p> <p>Metres</p> <p>Scale @ A4 1:41,000</p> <p>Datum: GDA 94 Projection: MGA Zone 56</p> <p>Date Printed: 07 March 2018</p> <p>Created By: lutherink</p> <p></p>
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	<p align="center">Tamworth Regional Council</p> <p align="center">ORDINARY RATE SUB-CATEGORY - RESIDENTIAL & BUSINESS</p> <p align="center">TAMWORTH</p>		<p>Legend</p> <p> Rate Boundaries</p>	<p>Scale @ A4 1:114,000</p> <p>Datum: GDA94 Projection: MGA Zone 56</p> <p>Date Printed: 07 March 2018</p> <p>Created By: salandack</p> <p>0 300 600 900 1200 1500 1800 2100 2400 2700 3000 3300</p> <p>Meters</p> <p></p>
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WATER AND SEWER CHARGES POLICY

Tamworth Regional Council uses the Department of Primary Industries (DPI) Water Best-Practice Management Guidelines to inform water and sewerage pricing. Council recovers the costs to operate the water and sewerage systems and minimises the cross subsidies between the Business and non-Business sectors.

Water and sewer service availability charges are applied to all properties with connections to the services. *The Local Government Act 1993* provides that properties not connected may be charged for availability if the property is within the prescribed distance from service mains. Charging for such properties is determined in accordance with the conditions outlined below.

LEVYING OF FEES AND CHARGES TO PROPERTY NOT CONNECTED TO WATER AND/OR SEWER

The *Local Government Act 1993* allows Council to levy fees and charges associated with the connection of a property to reticulated water and/or sewer in certain circumstances even if that property is not connected to either/both of these services. Section 522 of the Local Government Act 1993 provides the following:

- (1) A special rate or charge relating to water may be levied on:
 - a. land that is supplied with water from a water pipe of the Council, and
 - b. land that is situated within 225 metres of a water pipe of the Council whether that land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the Council.

- (2) A special rate or charge relating to water supply may not be levied on land unless water could be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's mains.
- (3) A special rate or charge relating to sewerage may be levied on all land except:
 - a. land which is more than 75 metres from a sewer of the Council and is not connected to the sewer, and
 - b. land from which sewage could not be discharged into any sewer of the Council.

Notwithstanding the above provisions Council will levy the following fees and charges in the following circumstances (see overside).

WATER

Property not connected to Council reticulated water mains but having frontage to a reticulated water main.

Charges whilst not connected to Council reticulated water:

Water – Service Availability Charges	<p>Will be levied on a property when that property has frontage to a Council-owned reticulated water main, provided the water main is not part of a Development Servicing Plan;</p> <ul style="list-style-type: none"> the water main is not a dedicated trunk main; the water main has sufficient capacity to supply the appropriate flow and pressure to the property; it is practical and cost-efficient for the property to be connected and; the water main is not one of the following where additional Developer Contribution Charges and/or other special provisions apply: <ul style="list-style-type: none"> Nundle Road – from O'Briens Lane to Oaklands Development Moore Creek Road – north from Bournes Lane Thornbill Road – north from Bournes Lane Property within the Kingswood Estate development Manilla Road – from 127 Glen Garvin Drive towards Manilla
Water – Consumption Charges	Council cannot levy water consumption charges on property not connected to the reticulated supply.
Charges applicable on connection	<p>In the event that the owner of a property having frontage to a Council-owned reticulated water main and is therefore levied Service Availability Charges but is not connected, then elects to connect to the reticulation main the following fees and charges will apply:</p> <ul style="list-style-type: none"> Other Charges and Fees: The full cost associated with provision of a water service from the reticulation main to the property including the meter connection. Following connection appropriate fees and charges will also be payable Water Headworks Charges: Headworks charges will not apply.

Property not connected to Council reticulated water mains and not having frontage to a reticulated water main.

Water – Service Availability Charges	Nil
Water – Consumption Charges	Nil
Charges applicable on connection	<p>In the event that the property owner of a property not having frontage to a Council-owned reticulated water main and therefore not levied any charges elects to connect to the reticulation main the following fees and charges will apply:</p> <ul style="list-style-type: none"> Water Headworks Charges: Appropriate headworks charges will apply. Other Charges and Fees: The full cost associated with: <ul style="list-style-type: none"> the provision of a reticulation water main sized and constructed in accordance with Council's requirements and to meet the demand of the property and any other property with frontage to the water main after it has been constructed; a water service from the reticulation main to the property; and meter connection charges. <p>Following connection appropriate fees and charges will also be payable.</p>

SEWER

Property not connected to Council sewer but which can be connected without extension of an existing sewer. Charges whilst not connected to Council sewer:

Sewer connection charges	<p>Will be levied on a property if there is a sewer main within 75 metres of the property boundary and all of the following apply:</p> <ul style="list-style-type: none">• it is practical and cost-efficient for the property to be connected;• access is available to the sewer through, for example, private property• there is sufficient capacity in the sewer to allow connection;• the sewer is less than 300 mm in diameter; <p>May also be levied if there is a sewer main within 75 metres of the property and the following apply:</p> <ul style="list-style-type: none">• there are health considerations with the property not being connected to the sewer; and/or• there are environmental considerations with the property not being connected to the sewer – e.g. adjacent to a water course.
Charges applicable on connection	<p>In the event that the owner of a property which can be connected to a Council sewer without extension of an existing sewer and is therefore levied Sewer Connection Charges, but is not connected, then elects to connect to the sewer, the following fees and charges will apply:</p> <ul style="list-style-type: none">• Other Charges and Fees: The full cost associated with provision of the connection of the property to the existing sewer in accordance with Council's requirements. Following connection appropriate fees and charges will also be payable Sewer Headworks Charges: Sewer headworks charges will not apply.

Property not connected to Council sewer and which cannot be connected without extension of the existing sewer.

Sewer connection charges	Nil
Charges applicable on connection	<p>In the event that the property owner of a property not connected to a Council sewer and unable to be connected without extension of an existing sewer and therefore not levied any charges elects to connect to the sewer the following fees and charges will apply:</p> <ul style="list-style-type: none">• Sewer Headworks Charges: Appropriate headworks charges will apply.• Other Charges and Fees: The full cost associated with the provision of the extension of the sewer to meet the demand by the property and any other property which could be connected to the extended sewer after it has been constructed. <p>Following connection appropriate fees and charges will also be payable.</p>

Refunds to property previously paying charges and not connected.

The above provisions were introduced from the 2017/18 Financial Year. No refunds will be provided to property owners of property where charges not in accordance with these provisions were levied prior 1 July 2017.

WATER SUPPLY CHARGES - SERVICE AVAILABILITY CHARGE

In 2023/24, Council will increase income from Water Supply Service Availability Charges by 8.0%. This increase is considered the minimum necessary to maintain current levels of service, meet cost increases as a result of inflation and fund required capital works. In accordance with Sections 501 and 502 of the *Local Government Act 1993*, Council will levy a charge on all consumers connected to, or capable of being connected to, the Council's water supply service systems for water services provided, based on the table below.

The following Water Service Availability Charges will be imposed for 2023/24:

Multiple Occupancy	2022/23 charge \$	2023/24 charge \$	Variance \$
Strata Lots	198.00	214.00	16.00
Residential Units (Non-Strata Lots) – per unit	198.00	214.00	16.00
Service Size per Connection			
20mm or ¾" or meter not connected	295.00	319.00	24.00
25mm or 1"	462.00	499.00	37.00
25mm or 1" - reduced pressure	295.00	319.00	24.00
30/32mm or 1.25"	762.00	823.00	61.00
40mm or 1.5"	1,191.00	1,286.00	95.00
50/65mm or 2"	1,863.00	2,012.00	149.00
80mm	4,762.00	5,143.00	381.00
100mm	7,440.00	8,035.00	595.00
150mm	16,742.00	18,081.00	1,339.00
Dungowan Dam Main – traversing property	50% (rounded) of the applicable service availability charge		

The estimated yield from the service availability charges will be \$8,785,507.

WATER SUPPLY CHARGES - CONSUMPTION CHARGE

Council will make a charge under Section 502 of the Act for the rating year 2023/24 for the consumption of water under a Three Tier Tariff System for all consumers except food processors and home dialysis patients. The charge per kilolitre is billed quarterly based on a per annum consumption except for food processors and home dialysis patients' tariffs, which are both based and billed on individual accounts. The kilolitre allowance for each tier for all Business and non-Business water consumers, except food processors and home dialysis patients, is as follows:

- Tier 1 0 to 400kLs per annum
- Tier 2 401kLs to 800kLs per annum
- Tier 3 801kLs and above per annum

The water consumption tariffs for 2023/24 are as follows:

Property Type	2022/23 Charge per kilolitre \$	2023/24 Charge per kilolitre \$	Variance Charge per kilolitre \$
POTABLE WATER CHARGES			
All residential properties except where home dialysis patients reside & multiple units (per annum)			
1st Tier - 0 to 400kLs	1.67	1.80	0.13
2nd Tier - 401 to 800kLs	2.51	2.70	0.19
3rd Tier - above 800kLs	3.77	4.05	0.28
All multiple units residential properties (per annum)			
1st Tier - 0 to 400kLs	1.67	1.80	0.13
2nd Tier - 401 to 800kLs	2.51	2.70	0.19
3rd Tier - above 800kLs	3.77	4.05	0.28
Where there are 3 or more residential units connected via a single water meter and the unit size is less than 450 square metres, the kilolitre allowance for each tier will be increased by multiplying the allowance by 0.6 for each unit serviced by a single meter.			
All residential properties where home dialysis patients reside (per annum)			
Above 100kLs	1.67	1.80	0.13
All non-residential properties except those listed below (per annum)			
1st Tier - 0 to 400kLs	1.67	1.80	0.13
2nd Tier - 401 to 800kLs	1.84	1.98	0.14
3rd Tier - above 800kLs	2.02	2.18	0.16

Property Type	2022/23 Charge per kilolitre \$	2023/24 Charge per kilolitre \$	Variance Charge per kilolitre \$
Food Processors (per account)			
Charge per kL	1.29	1.39	0.10
Calala Backwash Water	0.41	0.44	0.03
Longyard Precinct backwash and Water Harvesting Scheme Treated Water	1.41	1.52	0.11
Raw groundwater delivered from a council bore per kL	0.24	0.26	0.02
Raw Water (per annum)			
1st Tier - 0 to 400kLs	1.15	1.24	0.09
2nd Tier - 401 to 800kLs	1.27	1.36	0.09
3rd Tier - above 800kLs	1.40	1.50	0.10
Dungowan Dam Raw Water – main traversing property (per annum)			
1st Tier - 0 to 400kLs	0.57	0.62	0.05
2nd Tier - 401 to 800kLs	1.27	1.36	0.09
3rd Tier - above 800kLs	1.40	1.50	0.10

The estimated yield from the consumption charges, including consumption charges for the Dungowan Dam Gravitation Main, will be \$12,236,204.

SEWERAGE SERVICES - CONNECTION SERVICES

In 2023/24 Council will not be increasing income from Sewerage Services. The below charges are considered the minimum necessary to maintain current levels of service, meet cost increases as a result of inflation and provide for planned capital works. In accordance with Sections 501 and 502 of the *Local Government Act 1993*, Council will levy a charge for the rating year 2023/24 on all consumers connected to, or capable of being connected to, the Council's sewerage service systems for sewerage services provided, based on the following categories of service users:

Category	2022/23 Charge \$	2023/24 Charge \$	Variance Charge \$
Residential			
Availability	885.00	885.00	0.00
Strata Lot Availability	885.00	885.00	0.00
Additional Residential Unit	885.00	885.00	0.00
Non-residential			
Availability (meter not connected)	885.00	885.00	0.00
Strata Lot Availability	885.00	885.00	0.00
Availability Charge per Connection			
20mm or ¾"	573.00	573.00	0.00
25mm or 1"	893.00	893.00	0.00
25mm or 1" - reduced pressure	573.00	573.00	0.00
30/32mm or 1.25"	1,283.00	1,283.00	0.00
40mm or 1.5"	2,277.00	2,277.00	0.00
50/65mm or 2"	3,557.00	3,557.00	0.00
80mm	9,097.00	9,097.00	0.00
100mm	14,211.00	14,211.00	0.00
150mm	31,965.00	31,965.00	0.00
Sewer Usage Charge			
20mm or ¾" 0 to 232 kLs	\$78 per quarter	\$78 per quarter	0.00
20mm or ¾" above 232 kLs	1.35 per kL	1.35 per kL	0.00
25mm or above	1.35 per kL	1.35 per kL	0.00

On 27 November 2007, Council adopted a policy to provide an exemption equal to one (1) 20mm sewer availability charge for each property owned by local public charity that is not used for Business purposes. Copies of this policy are available from Council on request.

The estimated yield from the sewerage availability service charges will be \$20,819,294. Charges apply to various property categories as follows;

SEWERAGE SERVICES - RESIDENTIAL

Annual Availability Charge

SEWERAGE SERVICES - NON-RESIDENTIAL - NO TRADE WASTE

Annual Availability Charge based on size of water connection, multiplied by the sewer discharge factor (SDF) and quarterly sewer usage charge based on the quantity of water consumed in the quarter multiplied by the SDF made up to the Residential annual availability charge if less.

SEWERAGE SERVICES - NON-RESIDENTIAL - WITH TRADE WASTE

Annual Availability Charge based on size of water connection, multiplied by the sewer discharge factor (SDF) and quarterly sewer usage charge based on the quantity of water consumed in the quarter multiplied by the SDF made up to the Residential annual availability charge if less.

plus

- charging category (1) for dischargers requiring nil or minimal pre-treatment – Trade Waste Category 1 Annual Fee;
- charging category (2) for dischargers with prescribed pre-treatment – Trade Waste Category 2 Annual Fee:
 - o if compliant, the Quarterly Charge - Trade Waste Usage Charge – Compliant multiplied by water consumption multiplied by Trade Waste Discharge Factor;
 - o if non-compliant (established by inspection and could be failure to maintain grease trap or inadequate pre-treatment) the Quarterly Charge
 - Trade Waste Usage Charge – Non-Compliant multiplied by water consumption multiplied by Trade Waste Discharge Factor;
- charging category (3) for large dischargers and industrial waste dischargers:
 - o trade waste Category 3 Annual Fee;
 - o sampling and monitoring costs – varies depending on the site;
 - o excess mass charges (charge per kilogram of chemical discharged in excess of deemed domestic sewerage strength). Charges are calculated by regular monitoring of discharge usually on a weekly/ fortnightly basis, testing the results of that monitoring and using these results as representative of

the discharge since the last monitoring multiplied by the quantity discharged multiplied by the Excess Mass Charges applicable to each parameter e.g., BOD, SS etc.

- o quantity is measured at the discharge point;
- o if non-complaint – strength or volume of discharge does not comply with the Trade Waste Agreement;
- o non-compliant excess mass charges (charge per kilogram of chemical discharged in excess of agreed sewerage strength or volume allowed as set down in the Trade Waste Agreement). Charges are calculated by regular monitoring of discharge usually on a weekly/ fortnightly basis, testing the results of that monitoring and using these results as representative of the discharge since the last monitoring multiplied by the quantity discharged multiplied by the Non-Compliant Excess Mass Charges applicable to each parameter e.g., BOD, SS etc.
- o quantity is measured at the discharge point.

All sewerage discharge factors adopted by Council have been recommended by Department of Planning and Environment (DPE) and can be found on Council's website.

All discharge categories can be charged non-compliance charges for failing to install and maintain adequate pre-treatment. All fees and charges adopted by Council for non-compliance charges have been recommended by DPE. A summary of the types of fees and charges applicable to each category is below:

Fee/Charge Type	Category 1	Category 2	Category 3
Application Fee Applicable	Yes	Yes	Yes
Annual non-residential sewerage bill with appropriate sewer usage charge/KL	Yes	Yes	Yes
Annual Trade Waste Fee	Yes	Yes	Yes
Re-inspection Fee	Yes	Yes	Yes
Trade Waste Usage Charge/KL	No	Yes	No
Excess Mass Charges/KL	No	No	Yes
Non-compliance Excess Mass Charges (if required)	No	No	Yes
Non-compliance Penalty Applicable	Yes	Yes	Yes

Charge and Fee Description	Unit of Measure	2022/23 Charge \$	2023/24 Charge \$	Variance Charge \$
Annual Trade Waste Fee - Category 1	Per annum	167.00	167.00	0.00
Annual Trade Waste Fee - Category 2	Per annum	167.00	167.00	0.00
Annual Trade Waste Fee - Category 3	Per annum	722.00	722.00	0.00
Trade Water Usage Charge (Category 2) - Compliant	Per Kilolitre	2.00	2.00	0.00
Trade Water Usage Charge (Category 2) - Non-compliant	Per Kilolitre	16.38	16.38	0.00

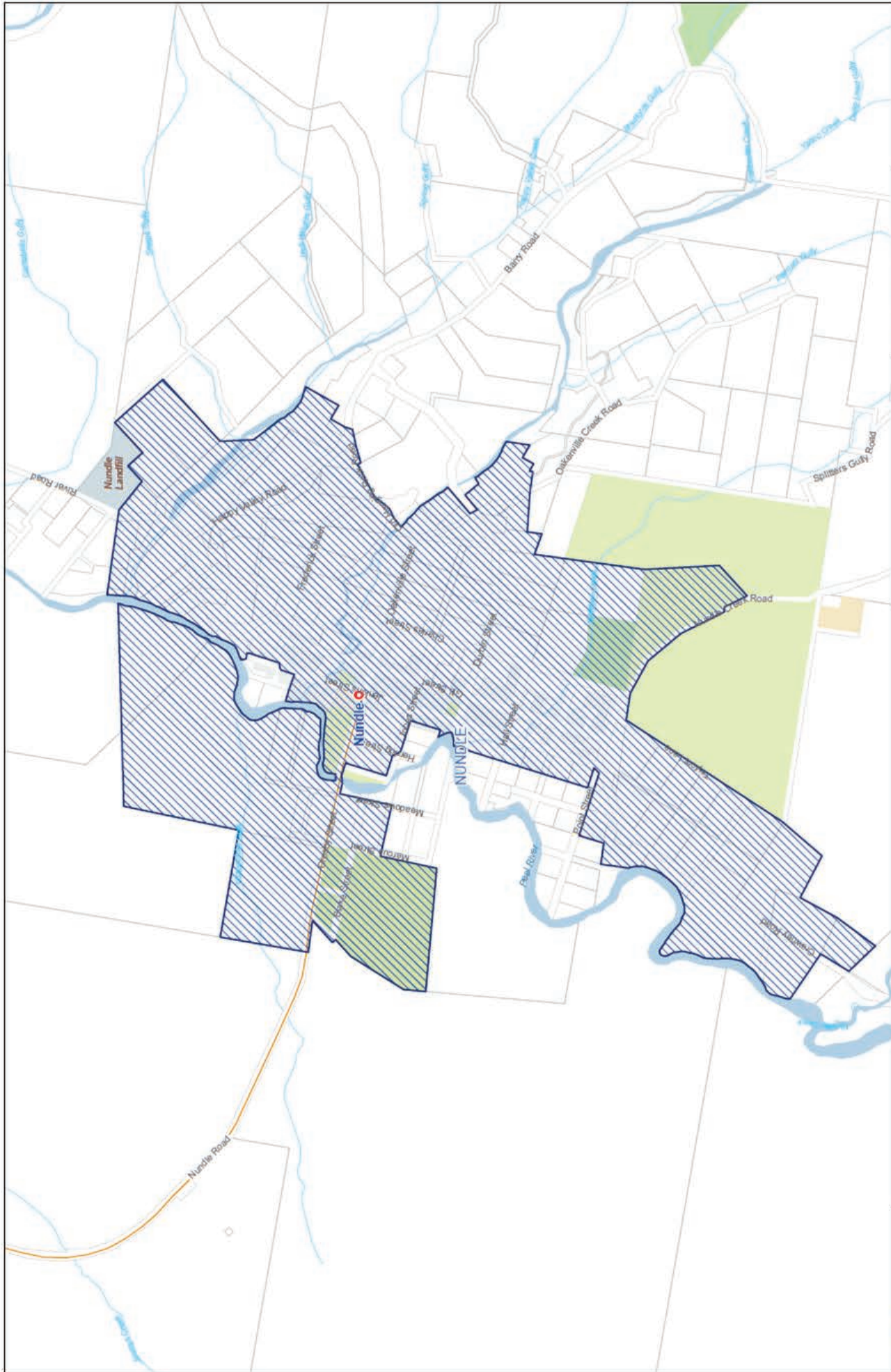
WASTE MANAGEMENT CHARGES

In 2023/24, Council will increase income from annual waste management charges levied via the rate notice by 6%. Council changed the way Waste Management Charges are levied in 2022/23. The new approach sees all rateable land pay a base charge. Those properties which receive a waste collection service will pay an additional charge based on the cost of providing that service. Where non-rateable land chooses to utilise councils waste service, and a waste service is available both base & collection charges will apply.

Council will also calculate base charges based on location as follows;

Urban	Tamworth, Moonbi and Kootingal
Regional Centre's	Nundle, Manilla and Barraba
Regional Remote	All other areas

The boundary between property considered part of Urban and part of Regional Remote and between property considered part of Regional Centre's and Regional Remote is shown over page.





Tamworth Regional Council

WASTE MANAGEMENT - REGIONAL CENTRE (NUNDLE)

Legend

Waste Management Regional

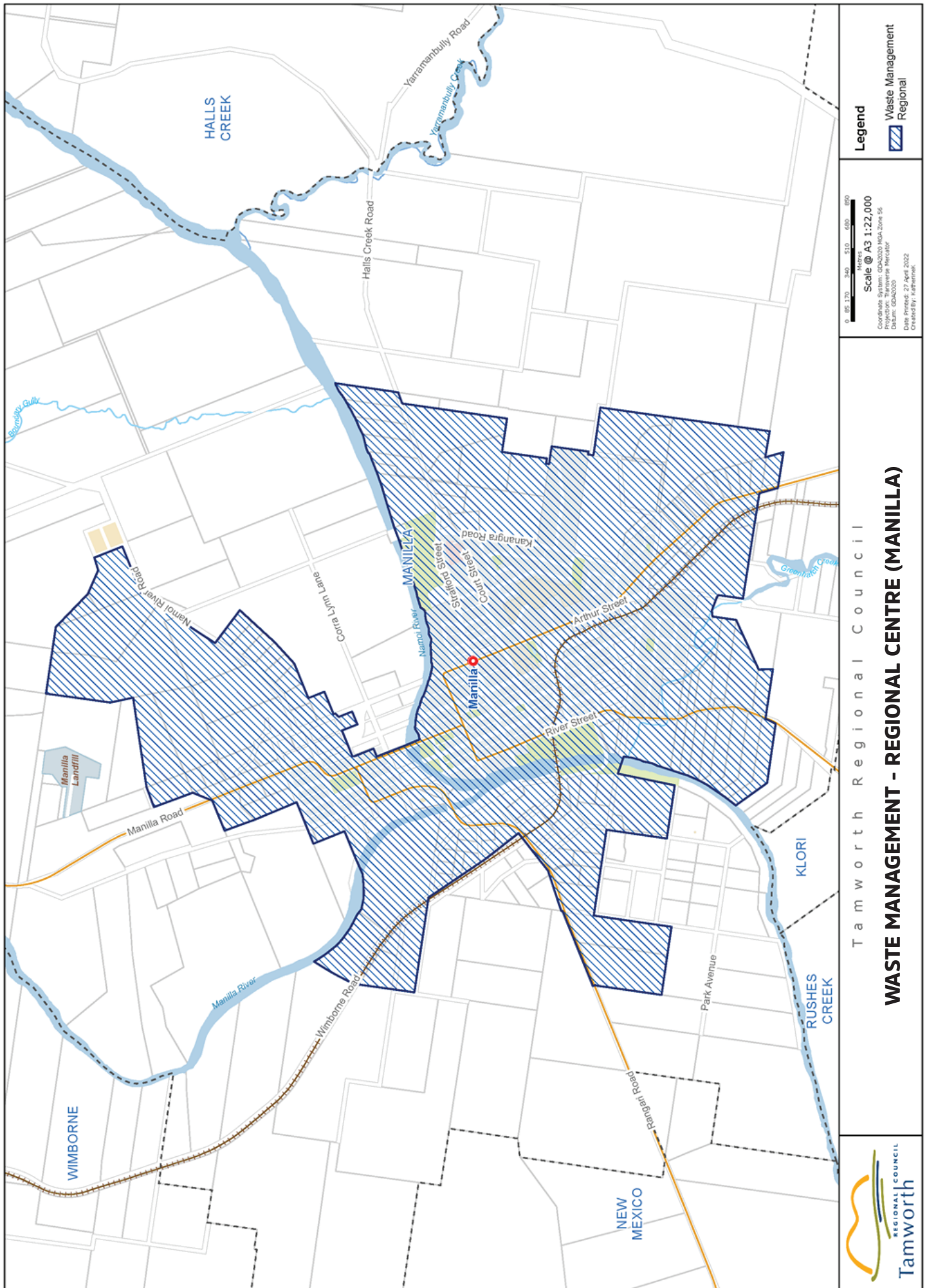
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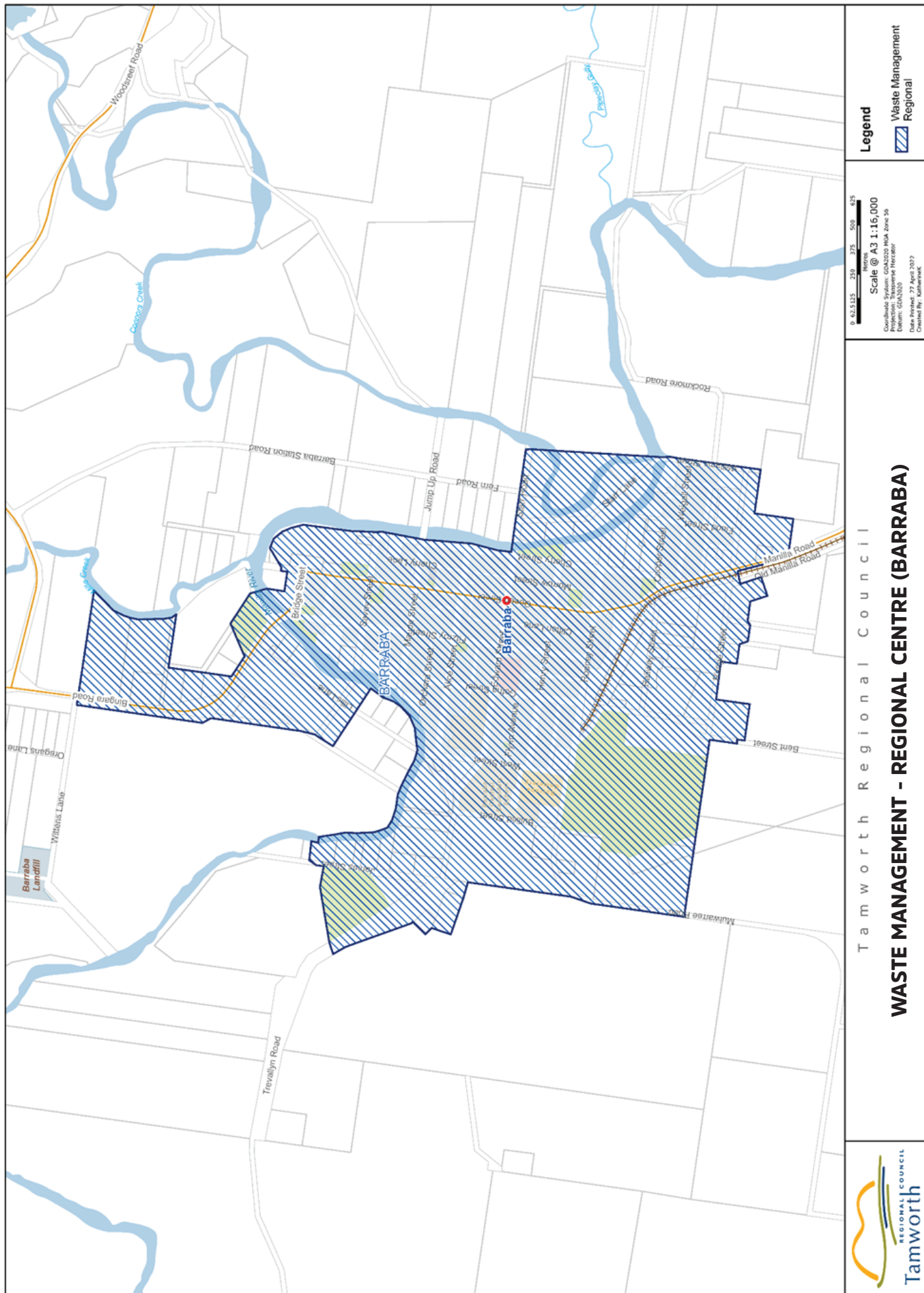
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Date Printed: 02 May 2022

Created By: Katherine





The base charge paid, including commercial property, in these areas contribute to the cost of providing the following:

Item	Percentage of cost Recovered from Base Charge	Urban	Regional Centre	Regional Remote	Commercial
Community Recycling Drop	100%	✗			
Small Material Recovery Facility Cost	50%	✗	✗	✗	✗
Landfill Operation Cost	35%	✗	✗		✗
Recycling Processing Cost	100%	✗	✗	✗	✗
Green Waste Processing Cost	50%	✗	✗	✗	
FOGO Cost	100%	✗	✗		
Landfill Remediation & Management Forest Road	40%	✗			✗
Landfill Remediation & Management Barraba, Manilla, Kootingal, Nundle	60%		✗		
Landfill Remediation & Management Somerton, Duri, Dungowan, Bendemeer, Watsons, Niangala	70%			✗	
Mattress Disposal	100%	✗	✗	✗	
Tyre Disposal	100%	✗	✗	✗	
Public Place Bins	50%	✗	✗		✗
Event Waste Management Fees	70%	✗	✗		✗
Street Sweeping Service	50%	✗	✗		
Litter Services	50%	✗			
Sanitation	40%	✗			
Operation and maintenance of Niangala and Watsons Creek Small Vehicle Transfer Stations	100%			✗	

Charges for waste management are set to ensure the full cost of all related functions are recovered from specific annual charges and user fees with no subsidisation from general rate income. The changes identified provide more transparency of charges levied in the waste area. The income raised from these charges is considered the minimum necessary to maintain current levels of service, meet required capital works, and provide for future remediation works.

Council will levy the following annual charges for the rating year 2023/24 for waste management services. The estimated yield via rate notices is \$12,341,260.

Charge and Fee Description	Waste Services Definition	2022/23 Charge \$	2023/24 Charge \$	Variance Charge \$
Domestic Waste – Section 496 and 502 (LGA)				
Domestic Waste Management – Regional Remote	Domestic Waste Base Charge – Regional Remote A domestic waste management base charge - regional remote will be levied against all developed, undeveloped and vacant domestic land not within the service areas of regional centre or urban that receive a collection service	51.00	55.00	4.00
	Domestic Waste Collection Service Charge – Regional Remote Domestic waste collection service charge – regional remote will be levied against all domestic land not categorised regional centre or urban that receives a collection service.	289.00	307.00	18.00
	Domestic Waste Base Charge – Regional Remote – No collection service A domestic waste management base charge – regional remote – no collection service will be levied against all developed, undeveloped and vacant domestic land located outside the service areas of regional centre or urban and that does not receive a collection service	150.00	159.00	9.00
Domestic Waste Management – Regional Centre	Domestic Waste Base Charge – Regional Centre A domestic waste management charge – regional centre will be levied against all developed, undeveloped and vacant domestic land within the service areas of Barraba, Manilla, Nundle and located along the routes used by Council's Kerbside Collection Contractor to service these areas	126.00	134.00	8.00
	Domestic Waste Collection Service Charge– Regional Centre Domestic waste collection service charge – regional centre will be levied against all domestic land within the service area of Barraba, Manilla and Nundle and located along the routes used by Council's Kerbside Collection Contractor to service these areas that receive a collection service.	249.00	264.00	15.00
Domestic Waste Management – Urban	Domestic Waste Base Charge – Urban A domestic waste management charge – urban will be levied against all developed, undeveloped and vacant domestic land within the service areas of Tamworth, Kootingal and Moonbi.	230.00	244.00	14.00
	Domestic Waste Collection Service Charge - Urban Domestic waste Collection Service charge – urban will levied against all domestic land within the City of Tamworth and the towns of Kootingal and Moonbi that receive a collection service.	177.00	188.00	11.00

Charge and Fee Description	Waste Services Definition	2022/23 Charge \$	2023/24 Charge \$	Variance Charge \$
Non-Domestic Waste – Section 501 and 502 (LGA)				
Non-Domestic Waste Management - Regional Remote, Regional Centre and Urban	Commercial Waste Management Base Charge A commercial waste management base charge will be levied against all commercial (non-domestic) developed, undeveloped and vacant rateable land within the waste collection areas.	133.00	141.00	8.00
	Commercial Waste Management Collection Charge A commercial waste management collection charge will be levied against all commercial (non-domestic) land receiving a Council waste and recycling collection service including land located along the routes used by Councils Kerbside Collection Contractor to service these areas that receive a collection service	300.00	318.00	18.00
Waste Management Levy (Regional Remotes, Regional Centre and Urban – no service)	Non-Domestic Waste Management Base Charge – No collection service A non-domestic waste management base charge – no collection service will be levied against all rateable commercial (non-domestic) land that does not receive a collection service	150.00	159.00	9.00

MULTIPLE UNIT RESIDENTIAL POLICY

Owners of residential premises containing more than 4 self-contained residential units may apply for a reduction in the number of waste collection services rendered to the premises in accordance with Council's policy titled "Waste Collection Services -Multiple Unit Residential Developments". The policy contains a formula that allows a calculation to be made to determine the number of services required for any complex. Council will apply charges for waste management services based on all the units paying a base domestic waste management charge (which equals the vacant land charge for domestic waste management) and a collection service fee for the number of services calculated as being applicable to the number of units in the complex. The service fee will vary based on the category of services available to the complex. The collection service fee for the purpose of the formula is calculated by subtracting the base charge from the full Domestic Waste Management Service Charge that is applicable for the respective category of service available to the property.

STORMWATER MANAGEMENT SERVICES

In accordance with Section 496A of the *Local Government Act 1993*, Council will make and levy a Stormwater Management Service Charge on land identified in Council's Urban Stormwater Management Plan(s) that is categorised residential or business for rating purposes. Income from the Stormwater Management Service Charge will be applied only for the purpose of construction of Stormwater Management Services identified in Council's Urban Area Stormwater Management Plan(s).

Council proposes to make and levy the following charges in 2023/24:

- residential - \$25.00 per property; and
- business - \$25.00 per 350m² or part thereof per property.

The estimated yield from Stormwater Management Charges is \$633,291. These charges have not increased since 2014/15.

INTEREST ON OVERDUE RATES AND CHARGES

Council will charge interest on overdue rates and charges in accordance with Section 566 (3) of the Local Government Act 1993 using the maximum rate of interest as set by the Office of Local Government. The Minister for Local Government has announced the maximum interest rate applicable for 2023/24 is 9.0%.

SALE OF ASSETS DURING THE YEAR 2023/24

During the Financial Year 2023/24, Council will receive approaches for the sale of available lands within the Tamworth region. Council will negotiate the sale conditions based on the relative merits of any development proposed on the land and the purchase price will be based on current valuations. Large items of plant and equipment will be replaced during the year in accordance with the Council's annual Plant and Equipment Replacement Program.

FINANCIAL ASSISTANCE

In accordance with Section 356 of the Act, Council may decide to contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions. A proposed recipient who acts for private gain is not ineligible to be granted financial assistance but must not receive any benefit under this section until at least 28 days public notice of the Council's proposal to pass the necessary resolution has been given.

However, public notice is not required if:

- a. the financial assistance is part of a specific program; and
- b. the program's details have been included in the Council's Annual Operational Plan for the year in which the financial assistance is proposed to be given; and
- c. the program's proposed budget for that year does not exceed 5% of Council's proposed income from the ordinary rates levied for that year; and
- d. the program applies uniformly to all persons within the Council's area or to a significant group of persons within the area.

The Annual Operational Plan 2023/24 provides for a number of specific programs that provide financial assistance for the purpose of tourism, sporting, recreational, cultural, social and economic development activities. In addition, during the year, economic development proposals seeking financial assistance from the Council are submitted for consideration. Proposals of this nature are considered on their individual merits having regard to such factors as positive impact on the local and regional economy, new industry, employment growth and overall economic worth to the Tamworth Regional Council area.

FEES FOR SERVICE

APPROVED FEES FOR SERVICE

Section 608 of the *Local Government Act 1993* provides that the Council may charge and recover an approved fee for any service it provides, other than a service provided, or proposed to be provided on an annual basis for which it is authorised or required to make an annual charge under Section 496 or 501 of the Act.

Section 609 of the Act provides that when determining the approved fee, the Council must take into account the following factors:

- the cost of the Council providing the service;
- the price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Division of Local Government;
- the importance of the service to the community; and
- any factors specified in the regulations under the Act.

The schedule of all Fees for Service charges applicable for 2023/24 can be found in the separate document 2023/24 Fees and Charges. The schedule identifies the type and amount of fee approved by the Council to be charged for a service provided in the 2023/24 financial year.

CREDIT CARD SURCHARGE

Council imposes a credit card surcharge on all payments made via credit card in accordance with Reform of Credit Card Schemes in Australia (iv) and Final Reforms and Regulation Impact Statement August 2002.

PRIVATE WORKS

Council may carry out any kind of work that may lawfully be carried out, on any private land in agreement with its owner, in accordance with Section 67 of the Act. Private works may include paving, road making, kerbing, guttering, ditching, tree planting, excavation, land clearing, water, sewerage and drainage connections etc. Private work will be carried out on the basis of a charge representing full cost recovery of the work carried out plus a margin for profit. The profit margin is dependent on and subject to market forces applying at the time.

EXTERNAL BORROWINGS

The following is to be expended from borrowings in the 2023/24 Financial Year. New loans to be borrowed from financial institutions, will be secured by mortgage over the income of the Council. The loan program will be subject to approval by the Minister for Local Government.

Projected Unexpended Loan Balance as at 30/06/2023	\$ 3,597,667
Add New loans:	
Organics Recycling Facility (Total loans \$25m - further \$10m new loan planned 2024/2025)	15,000,000
Skywalk (Total loans - \$3.7m - further \$2.97m new loans 2024/2025,2025/2026)	730,000
Ray Walsh House - Remediation	1,500,000
Digitech - Digital Transormation (Total loans \$13.265m - further \$9.2m new loans 2024/2025 to 2026/2027)	4,065,000
Total New Loans	21,295,000
Less Project Expenditure:	
Organics Recycling Facility	15,000,000
Skywalk	729,724
Ray Walsh House - Remediation	1,500,000
Digitech - Digital Transormation	4,063,500
Water Fund - Automatic Meter Reading Equipment	2,083,508
Sewer Fund - Manilla Wastewater Treatment Plant Effluent Reuse Upgrade (Design Stage)	242,947
Sewer Fund - Barraba Wastewater Treatment Plant Upgrade/Reuse Augmentation - Construction	578,218
Total Project Expenditure	24,197,897
Projected unexpended loan balance as at 30/06/2024	694,770


CONSOLIDATED INCOME BY TYPE FOR 2023/24

	Full Estimate	Internal Eliminations	Adjusted Estimate
Income from Continuing Operations			
Rates & Annual Charges	84,277,917	668,067	83,609,850
User Charges & Fees	47,812,282	1,286,532	46,525,750
Other Revenues	1,374,389		1,374,389
Grants & Contributions - Operating	22,715,950	1,025,491	21,690,459
Grants & Contributions - Capital	22,847,007		22,847,007
Interest & Investment Revenue	7,523,079	420,000	7,103,079
Other Income	3,052,257		3,052,257
Total Income from Continuing Operations	189,602,881	3,400,090	186,202,791
Expenses from Continuing Operations			
Employee Benefits & On-costs	62,766,345		62,766,345
Materials & Services	48,716,347	2,980,090	45,736,257
Borrowing Costs	4,029,420	420,000	3,609,420
Depreciation & Amortisation	42,156,358		42,156,358
Other Expenses	4,267,574		4,267,574
Total Expenses from Continuing Operations	161,936,044	3,400,090	158,535,954
Net Operating Result	27,666,837		27,666,837
Net Operating Result before Capital Income	4,819,830		4,819,830

Internal eliminations are rates and charges levied on Council property or user fees and charges raised on Council activities.

The income and expense for these must be eliminated in the Annual Financial reports and the above figures will be used in the 2023/24 reports for comparison to actual results.

CONSOLIDATED INCOME STATEMENT BY FUNCTION FOR 2023/24 (AFTER INTERNAL ELIMINATIONS)

Income Statement by function	Income	Expenses	Operating result
 Our Water Security	55,409,763	40,841,815	14,567,948
 A Liveable Built Environment	7,468,826	16,075,007	(8,606,181)
 Prosperity and Innovation	6,334,697	13,458,032	(7,123,335)
 Resilient and Diverse Communities	3,477,589	11,873,600	(8,396,011)
 Connecting our Region and its Citizens	32,111,504	39,578,153	(7,466,649)
 Working with and Protecting our Environment	22,784,252	20,738,013	2,046,239
 Celebrate our Cultures and Heritage	1,782,976	6,066,480	(4,283,504)
 A Strong and Vibrant Identity	306,044	2,354,235	(2,048,191)
 Open and Collaborative Leadership	1,830,604	7,550,619	(5,720,015)
Total of Functions	131,506,255	158,535,954	(27,029,699)
General Purpose Income	54,696,536	0	54,696,536
Net Operating Result	186,202,791	158,535,954	27,666,837

DETAILED ANNUAL OPERATIONAL PLAN BUDGET 2023/24 BY DIRECTORATE

	Cash Expenses for each Program				Source of Funding for Expenses			Non-cash Accrual Expenses	
Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Regional Services									
Director & Business Support									
Administration and Overheads	605,538	(621,255)	0	0	0	0	(15,717)	0	15,717
Plant, Fleet & Buildings									
Corporate Buildings & Maintenance Services	1,004,972	230,932	522,268	2,664,625	(2,004,252)	(2,449,882)	(31,337)	435,930	13,294
Fleet Services	8,786,139	974,419	0	6,953,060	(14,626,719)	(2,680,889)	(593,990)	3,400,000	48,187
Workplace Health & Safety Services	110,087	(82,830)	0	0	0	0	27,257	0	2,251
Services Centre	359,012	(467,083)	0	174,039	0	(174,039)	(108,071)	119,744	0
Warehouse Operations	415,913	(401,604)	0	0	(20,000)	0	(5,691)	0	6,521
Sport & Recreation									
Street Cleaning	158,040	0	0	0	0	0	158,040	0	0
Public Cemeteries	725,268	0	120,287	0	(468,000)	(24,344)	353,211	63,987	0
Public Conveniences	149,869	0	122,777	0	0	(50,000)	222,646	0	0
Sporting Grounds & Venues	3,472,579	(101,953)	375,133	72,000	(564,636)	(52,924)	3,200,199	1,122,510	4,594
Swimming Pools	1,855,998	285,683	0	134,252	(414,020)	(134,252)	1,727,661	285,243	10,263
Parks & Gardens (Lakes)	3,580,668	1,310,100	0	209,405	(23,000)	(209,405)	4,867,768	936,297	21,191
Street and Roadside Maintenance	1,450,034	0	0	0	0	0	1,450,034	0	0
Roads & Drainage Overheads									
Administration and overheads	5,157,806	2,520,866	0	0	0	0	7,678,672	0	44,986
Oncosts to Divisions	(7,733,127)	0	0	0	0	0	(7,733,127)	0	0
Roads & Drainage Operations									
Assets	788,414	127,606	0	0	(929,329)	0	(13,309)	0	13,309
Survey & Design	1,221,607	183,690	0	0	(1,484,059)	0	(78,762)	0	18,762
Traffic Facilities	611,871	7,162	0	150,000	(730,930)	(15,456)	22,647	166,152	0
Classified Roads	862,460	0	0	909,302	(2,544,880)	773,118	0	0	0
Local Roads Maintenance	12,299,691	0	916,448	0	(184,500)	(3,961,411)	9,070,228	14,381,688	0
Drainage & Flood Mitigation	1,204,788	0	499,061	0	(735,955)	364,261	1,332,155	2,925,970	0
Asset Renewal - Local Roads and Drainage	0	0	0	10,171,793	0	(10,171,793)	0	0	0
Quarries & Gravel Pits	(150,000)	0	0	0	0	0	(150,000)	8,680	0

	Cash Expenses for each Program				Source of Funding for Expenses			Non-cash Accrual Expenses	
Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Regional Services (Cont.)									
Roads & Drainage Operations (Cont.)									
RMCC Routine Works	865,258	0	0	0	(865,258)	0	0	0	0
RMCC Ordered Works	0	0	0	5,500,000	(5,500,000)	0	0	0	0
Private Works - Infrastructure & Projects	12,180	0	0	0	(12,180)	0	0	0	0
Strategy Works	0	0	0	0	(2,652,533)	2,652,533	0	0	0
Traffic Facilities	0	0	0	3,380,750	(3,350,750)	(30,000)	0	0	0
Infrastructure Projects	0	0	0	18,621,852	(11,533,257)	(7,088,595)	0	0	0
Tamworth Global Gateway Park	0	0	0	2,750,000	(1,000,000)	(1,750,000)	0	0	0
Civil Works	0	0	0	(500,000)	0	400,000	(100,000)	0	0
Governance - Project Planning & Delivery	54,945	(57,442)	0	0	0	0	(2,497)	0	0
Governance - Civil Construction	37,762	(39,479)	0	0	0	0	(1,717)	0	0
Rural Fire service	1,998,964	4,711	0	0	(378,575)	0	1,625,100	42,820	0
State Emergency Services	248,739	1,312	0	0	0	0	250,051	5,904	0
Growth and Prosperity									
Director & Business Support									
Administration and overheads	726,957	(728,915)	5,028,218	15,000	(5,028,218)	(19,257)	(6,215)	0	6,215
Economic & Destination Development									
Destination development	1,307,870	302,292	0	16,500	(306,044)	(16,500)	1,304,118	1,410	11,336
Economic development	484,548	0	0	70,000	0	(70,000)	484,548	0	0
Events									
Administration and overheads	973,249	272,518	0	0	0	0	1,245,767	0	16,603
Tamworth Country Music Festival	2,885,646	0	0	0	(2,036,000)	0	849,646	0	0
Other Community Events	271,130	0	0	280,000	(277,000)	0	274,130	0	0
Entertainment Venues									
Community Centre	201,693	36,253	0	0	(63,249)	0	174,697	0	834
Entertainment Venues Management	199,031	0	0	40,000	(236,640)	(29,663)	(27,272)	0	0
Capitol Theatre	1,718,237	205,821	180,090	5,000	(473,767)	25,720	1,661,101	71,041	17,714
Tamworth Town Hall	242,531	16,579	0	30,000	(160,936)	(9,260)	118,914	55,993	0
TRECC	1,026,674	82,774	0	30,000	(524,320)	24,200	639,328	148,702	8,488
AELEC Precinct									
AELEC Precinct	2,913,178	252,708	873,313	109,472	(1,732,497)	(109,472)	2,306,702	728,007	13,190
Airport & Aviation Development									
Airport & Aviation Development	2,999,288	564,506	285,828	740,000	(5,376,184)	786,562	0	2,782,920	21,266
Pilot Training Facility	756,447	103,539	1,092,621	0	(250,000)	(1,702,607)	0	0	1,119

	Cash Expenses for each Program				Source of Funding for Expenses			Non-cash Accrual Expenses	
Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Liveable Communities									
Director & Business Support									
Administration and overheads	927,178	(788,214)	180,779	0	0	0	319,743	0	7,965
Customer Services	1,393,166	(1,341,581)	0	0	(76,516)	0	(24,931)	2	24,929
Place Management	500,319	229,559	0	50,000	(4,250)	(50,000)	725,628	0	9,329
Compliance									
Administration and overheads	1,156,773	661,337	0	0	(340,623)	(5,000)	1,472,487	0	40,977
Ranger Services	929,276	0	0	50,000	(606,773)	0	372,503	5,554	0
Crime Prevention/CCTV	46,865	0	0	0	0	0	46,865	0	0
Biosecurity	255,693	156,204	0	0	(103,490)	0	308,407	0	829
Development/Development Engineering									
Development Engineering	914,487	(461,396)	0	0	(158,200)	0	294,891	0	15,707
Development	2,860,938	469,863	0	41,500	(1,893,500)	(15,000)	1,463,801	0	51,072
Integrated Planning									
Integrated Planning	907,238	117,314	0	0	(7,096,421)	6,968,219	896,350	0	16,287
Cultural Services									
Central Northern Regional Library	1,309,292	108,038	0	372,366	(1,698,378)	(91,318)	0	332,366	18,941
Tamworth Regional Libraries	2,758,490	256,003	0	46,588	(489,792)	(116,588)	2,454,701	15,354	15,608
Cultural Development	103,967	41,217	0	116,607	0	(116,607)	145,184	0	1,034
Art Gallery	1,077,909	135,386	0	168,810	(240,324)	(27,810)	1,113,971	7,871	13,336
Museums	352,072	47,725	0	5,150	(71,240)	(5,150)	328,557	446	1,003
Overheads - Community Programs	0	93	0	0	0	0	93	0	0
Community Development	1,030	0	0	0	0	0	1,030	0	0
Youth Service Management	138,789	(143,560)	0	0	0	0	(4,771)	0	4,771
Year Round Care	802,043	226,967	0	45,000	(1,049,183)	(24,827)	0	0	6,214
Youth Services	463,199	136,763	0	0	(31,780)	0	568,182	0	3,611
Governance and Corporate Support									
Civic Councillors & Mayor	609,563	41,939	0	0	0	0	651,502	10,294	0
Corporate Governance	270,337	2,989,917	0	0	0	0	3,260,254	0	0
Financial Services	3,440,464	(3,273,175)	0	0	(220,896)	0	(53,607)	0	53,607
People & Culture	1,912,467	(1,918,538)	0	79,645	(170,000)	70,355	(26,071)	0	26,071
Risk & Safety	1,242,152	(1,245,815)	0	0	0	(10,300)	(13,963)	0	13,963

	Cash Expenses for each Program				Source of Funding for Expenses			Non-cash Accrual Expenses	
Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Governance and Corporate Support (Cont.)									
Business Systems & Solutions	5,796,533	(6,255,701)	171,442	4,487,380	(4,160)	(4,482,380)	(286,886)	220,061	66,825
Legal	394,047	47,139	0	50,000	(3,010)	(71,324)	416,852	0	6,789
Office of the General Manager	908,582	47,365	0	0	(56,073)	0	899,874	0	19,363
Communications & Engagement	1,390,451	70,713	0	25,000	(19,240)	0	1,466,924	0	21,535
Directorate Management - Strategy & Performance	869,110	120,146	0	0	(520)	0	988,736	0	13,590
Business Systems & Solutions - Managed Services	99,870	0	0	0	(370,607)	0	(270,737)	0	0
Water and Waste Services									
Director, Business Support & Overheads									
Water & Waste Overheads	4,836,693	2,679,072	0	0	0	0	7,515,765	0	31,486
Oncosts to Divisions	(7,547,251)	0	0	0	0	0	(7,547,251)	0	0
Water Services									
Regional Water Services	2,078,745	2,584,293	594,510	5,789,808	(23,113,308)	(1,424,808)	(13,490,760)	0	0
Attunga Water	217,987	0	0	32,000	0	(32,000)	217,987	17,891	0
Barraba Water	823,142	0	397,116	0	0	0	1,220,258	549,341	0
Bendemeer Water	422,809	0	29,071	111,427	0	(111,427)	451,880	71,441	0
Manilla Water	955,240	0	665,162	0	0	0	1,620,402	441,187	0
Moonbi/Kootingal Water	321,479	0	0	0	0	0	321,479	204,423	0
Nundle Water	451,871	0	0	0	0	0	451,871	163,518	0
Tamworth Water	8,301,907	0	834,251	3,574,542	(125,933)	(3,574,542)	9,010,225	4,958,554	0
Private Works - Water	0	0	0	(14,837)	0	0	(14,837)	0	0
Sewer Services									
Regional Wastewater Services	2,235,450	2,246,452	(3,200,000)	2,340,500	(24,947,257)	12,924,500	(8,400,355)	0	0
Barraba Wastewater	289,778	0	14,753	1,851,489	0	(1,851,489)	304,531	42,478	0
Manilla Wastewater	511,836	0	0	421,000	(520)	(421,000)	511,316	128,701	0
Moonbi/Kootingal Wastewater	300,124	0	0	0	0	0	300,124	72,522	0
Tamworth Wastewater	4,948,868	0	4,675,552	2,697,180	(2,650,463)	(2,697,180)	6,973,957	5,762,817	0
Private Works - Sewer	0	0	0	(39,219)	0	0	(39,219)	0	0
Waste Management									
Waste Management Services	7,661,856	1,527,801	0	0	(12,493,730)	3,304,073	0	173,392	0
Tamworth Landfill	5,372,659	0	0	15,000	(10,205,257)	4,817,598	0	1,048,998	0
Rural Landfills	1,836,380	0	0	0	(102,440)	(1,733,940)	0	428,459	0
Street Cleaning	704,900	0	0	0	(40,040)	(664,860)	0	0	0

	Cash Expenses for each Program				Source of Funding for Expenses			Non-cash Accrual Expenses	
Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Waste Management (Cont.)									
Small Materials Resource Facility	1,048,444	0	0	800,000	(390,626)	(1,457,818)	0	20,918	0
Organics Recycling Facility	0	0	0	12,476,374	(1,500,000)	(10,976,374)	0	0	0
Capital and Non Recurrent Projects	0	0	0	7,871,728	0	(7,871,728)	0	0	0
Other Services									
Laboratory	1,474,185	362,839	0	148,500	(2,072,280)	(148,500)	(235,256)	43,381	9,952
Sustainability Unit	720,559	(806,777)	0	382,425	(2,600)	(240,591)	53,016	0	3,818
General Purpose Income and Reserve Transfers									
General Purpose Income									
Ordinary Rates-Residential (net of postponed rates)	0	0	0	0	(28,723,377)	0	(28,723,377)	0	0
Ordinary Rates-Farmland	0	0	0	0	(6,521,104)	0	(6,521,104)	0	0
Ordinary Rates-Mining	0	0	0	0	(20,806)	0	(20,806)	0	0
Ordinary Rates-Business	0	0	0	0	(7,105,643)	0	(7,105,643)	0	0
Pensioner Rebates (Ordinary Rates)	0	0	0	0	860,000	0	860,000	0	0
Pensioner Rate Subsidies Received	0	0	0	0	(473,000)	0	(473,000)	0	0
Interest-Overdue Rates	0	0	0	0	(270,000)	0	(270,000)	0	0
Interest-Unrestricted	0	0	0	0	(2,000,000)	0	(2,000,000)	0	0
G P Grants-Financial Assistance	0	0	0	0	(12,397,205)	5,184,200	(7,213,005)	0	0
Other Non-operating receipts									
Internal and Community loans	0	0	(1,232,950)	0	0	650,658	(582,292)	0	0
Dividends from other funds	0	(137,000)	0	0	0	0	(137,000)	0	0
Contributions to governance	0	(3,915,298)	0	0	0	0	(3,915,298)	0	0
Funds transferred to Reserves									
SRV Transport	0	0	0	0	0	2,425,933	2,425,933	0	0
SRV Drainage	0	0	0	0	0	360,907	360,907	0	0
SRV Buildings	0	0	0	0	0	912,454	912,454	0	0
SRV Parks & Recreation	0	0	0	0	0	77,130	77,130	0	0
SRV AELEC	0	0	0	0	0	72,289	72,289	0	0
SRV Entertainment Venues	0	0	0	0	0	109,644	109,644	0	0
SRV Sports Dome	0	0	0	0	0	2,538	2,538	0	0
SRV Swimming Pools	0	0	0	0	0	92,031	92,031	0	0

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Tamworth Regional Council Directorate / Division	Operating Expenses and Oncosts	Overheads Distribution	Loan Repayments (P & I)	Projects & Capital Works	Direct Operating Income	Other Specific Funding	General Revenue Required (Surplus)/ Deficit	Asset Depreciation and Remediation	Leave Accrual
Funds transferred to Reserves (Cont.)									
Election	0	0	0	0	0	105,753	105,753	0	0
Asset Valuations	0	0	0	0	0	10,000	10,000	0	0
Employee Leave Entitlements	0	0	0	0	0	578,000	578,000	0	0
Council Contribution Developer Plans	0	0	0	0	0	304,653	304,653	0	0
Information Technology	0	0	0	0	0	362,872	362,872	0	0
Risk and Safety	0	0	0	0	0	10,000	10,000	0	0
Village Improvement Fund	0	0	0	0	0	50,000	50,000	0	0
Roads - Asset Renewal	0	0	0	0	0	1,639,551	1,639,551	0	0
Water Efficiency	0	0	0	0	0	50,000	50,000	0	0
Kerb and Gutter	0	0	0	0	0	100,000	100,000	0	0
Equine Centre Asset Renewal	0	0	0	0	0	54,485	54,485	0	0
Aquatics (Pools Asset Renewal)	0	0	0	0	0	42,221	42,221	0	0
Disability Works	0	0	0	0	0	16,607	16,607	0	0
Sports & Recreation	0	0	0	0	0	132,275	132,275	0	0
Cemetery	0	0	0	0	0	24,179	24,179	0	0
Tamworth Sports Dome - Court Resurfacing	0	0	0	0	0	22,000	22,000	0	0
Laboratory Equipment	0	0	0	0	0	124,479	124,479	0	0
Legal	0	0	0	0	0	128,441	128,441	0	0
Efficiency savings	(1,600,000)	0	0	0	0	0	(1,600,000)	0	0
GRAND TOTAL	127,061,915	0	13,145,730	96,523,013	(215,488,253)	(22,217,871)	(975,466)	42,402,967	794,452



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